



EUROPEAN NEWS

Plan for radical widening of EC financial market

By Tim Dickson in Brussels THE RADICAL prospect of Nordic countries and other members of the European Free Trade Association becoming full members of a single European Community financial services market was held out yesterday by Sir Leon Brittan, the UK's senior Commissioner in Brussels.



Leon Brittan

In a speech in Copenhagen which many will consider controversial, Sir Leon seemed to go further than many recent EC pronouncements about closer political and economic co-operation with EFTA states. Referring to the way Nordic countries have brought many provisions of their banking and solvency rules into their own legislation, he suggested that "at a later stage" this might "lead to the situation where we could review whether the principle of home country control could perhaps be extended to cover some countries which are not members of the Community."

De Mita resigns as party president

By Alan Friedman in Milan THE Italian Government of Prime Minister Giulio Andreotti risks being weakened by factional infighting within the Christian Democratic party as a result of his resignation yesterday of former Prime Minister Ciriaco De Mita from the party's presidency.

Mr De Mita, battered by an intense nine-month-long power struggle within Italy's Christian Democratic party, has been on the political skids since last February when he was unseated as party secretary by a coalition of mid-time Christian Democrats led by Mr Arnaldo Forlani, his successor as secretary, and Mr Andreotti, his successor as premier.

Mr De Mita's resignation from the party presidency, although something of a symbolic gesture, is both a sign of his frustration and of his determination to shed all official party responsibilities in order to oppose the present party leadership in an unhindered manner. Some have even gone so far as to suggest a possible split in the Christian Democratic party, which has ruled in every government coalition since 1946.

Pointing out that much of the framework was already provided for in the second banking directive, he said that "market forces can be more dynamic than any Community legislation". Specialised mortgage institutions such as UK Building Societies and German Bausparkassen are already active in other member states.

Solidarity ponders trade union role

By Christopher Bobinski in Warsaw

NINE YEARS after signing the Gdansk accord which led to the birth of Solidarity, Eastern Europe's first free trade union, Mr Lech Walesa, the movement's leader, yesterday commemorated the event outside the Lenin shipyards.



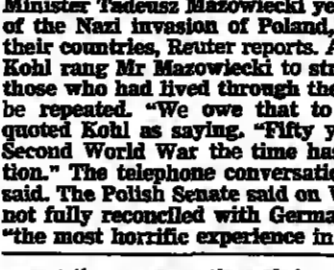
Walesa: winning appeal over wage strikes

Despite the movement's remarkable political achievements, however, its trade union wing is growing more slowly than expected, and organisations in the large factories, Solidarity's traditional power-base, are still weak.

The development is surprising as Solidarity, which was banned in December 1981, has managed in a matter of months to win recognition from the authorities, demonstrate overwhelming support in elections and shoulder the Communists' decision to go back to work.

Now it is Mr Tadeusz Mazowiecki, an adviser to Mr Walesa in the August 1980 strike, who is forming a Solidarity-led centre government and he will be looking to the trade union wing to support his economic policies.

Yesterday, Mr Walesa, accompanied by Solidarity's members of Parliament, laid a wreath at the Gdansk monument commemorating workers killed during demonstrations in 1970 over food price rises. At the same time, Solidarity's headquarters reported that actual membership of the union had climbed to 2.2m since registration in April.



Kohl telephoning Mazowiecki yesterday on the 50th anniversary of the Nazi invasion of Poland.

The telephone conversation was friendly, it said. The Polish Senate said on Wednesday that Poland was still not fully reconciled with Germany, calling the six-year conflict "the most horrific experience in the history of our people."

Mr Mazowiecki's election as Premier and Mr Walesa's consequent appeals for an end to the wage strikes which had continued throughout most of August have largely succeeded.

Kohl backs unions on EC social charter

By David Goodhart in Bonn

CHANCELLOR Helmut Kohl has lined up with the West German trade unions against the countries' employers on the issue of how to approach the "social dimension" of the European Community.

During the second in a series of national conferences on the Community, Mr Kohl called for legally binding standards against most employers' desire for only a voluntary charter - and also expressed an unusually positive view of his country's co-determination system of worker representation on company boards.

He described the co-determination system as a clear benefit to West German industry and said that businessmen and trade unionists should sell the advantages of the "German model" more aggressively abroad.

He did not suggest, however, that the West German model of worker participation should be the only one on offer in the proposed EC company statute.

Mr Kohl's broadly positive view of West German preparation for the single market will make a positive impression on German unions (DGB), which recently produced a joint statement on the single market are next week expected to produce a more specific priority list of the social rights which should be guaranteed within the EC.

The DGB remains anxious that the single market will make it easier for multinational companies to bypass the co-determination system. One official also expressed scepticism yesterday about Mr Kohl's apparent support for union positions, saying that it was easy to make vague statements on the social dimension.

Yugoslav inflation soars to nearly 1,000 per cent

By David Goodhart in Bonn

YUGOSLAVIA'S Communist Government suffered a blow yesterday in its effort to save the economy official data showed inflation soared to almost 1,000 per cent in August, Reuter reports from Belgrade.

The Federal Bureau of Statistics said annual inflation rose by a monthly record of 205.2 percentage points to 993.8 per cent compared with 788.6 per cent in July. In August 1988, inflation stood at 198.4 per cent.

The figures were issued one day after a deputy prime minister, Mr Aleksandar Mitrovic, said the Government would redenominate the dinar, perhaps as early as this year, to combat inflation.

Mr Mitrovic did not give precise details of the reform, which was the most drastic measure yet announced to tackle the economic chaos. The last redenomination of the dinar occurred in 1965, when 100 old dinars were replaced by one new dinar.

The dinar has collapsed in value this year. It was quoted yesterday at about 29,100 to the dollar, compared with about 22,500 just one month ago and less than 3,000 a year ago.

Yugoslavia is also struggling with at least 15 per cent unemployment, a foreign debt of more than \$20bn, low industrial productivity and labour unrest.

Unification of Germany 'on political agenda'

By David Goodhart in Bonn

THE West German Government believes German reunification has become a current issue of world politics - and one senior member of the Government has proposed an international conference on reunification, according to a report in the conservative daily newspaper the Frankfurter Allgemeine Zeitung, writes David Goodhart in Bonn.

The report, which was confirmed by one leading political figure, added that Mr Helmut Kohl, the Chancellor, has changed his previous view that German reunification was not on the international agenda. However, Mr Kohl has rejected the idea of an international conference on reunification as "counterproductive."

The debate over the new importance of the reunification theme came during an official discussion between the three centre-right coalition parties - the Christian Democrats, Christian Social Union and Free Democrats - last Tuesday evening.

After the meeting the government spokesman gave details of the discussion about the refugee flow from East Germany. Reunification is likely to be an issue in next year's national election.

Most East Germans who leave are young couples with children and this is a particular blow to a leadership which had given them generous social benefits to have children invariably, it is the most ambitious citizens who leave and bring their skills to the West. Statistically, each departing East German will cause a relative left-behind to apply to emigrate and, if refused, to escape.

Soviet team to visit West over drug trade

SOVIET customs experts will visit West Germany this year as part of an effort to improve East-West co-operation in combating the international drug trade, a finance ministry official said yesterday. Reuter reports from Bonn.

The Soviets want to get a thorough picture of our drug enforcement methods," Mr Walter Smutzer, head of the finance ministry's customs department, told reporters. The visit will be the first time the Soviet and West German customs services have worked together, he said. It was made possible by an agreement signed in June between Mr Mikhail Gorbachev, the Soviet leader and Chancellor Helmut Kohl.

Sabena workers may continue go-slow

SABENA flight attendants ended their second week of slowdown actions on all flights of the national airline yesterday but threatened to continue next week if their pay demands were not met, officials said, Reuter reports from Brussels.

Rushdie sales halted

TWO of the Netherlands' largest department store chains, Bijenkorf and Vroom and Dreesmann, said yesterday they would not stock Salman Rushdie's book The Satanic Verses after a Moslem group threatened "blood will flow." Reuter reports from The Hague.

Fleeing East Germans leave gaps in the country's economy

By Leslie Collitt in Berlin

EAST Germany is already feeling the economic and social impact of thousands of citizens fleeing to the West each week via Hungary and emigrating in record numbers.

Private car mechanics, plumbers, bakers and restaurateurs, who make up a disproportionately large number of the refugees have left behind closed shops and restaurants and disgruntled customers.

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Budapest and Bonn look for way to stem the tide

By David Goodhart in Bonn

JUDY Dempsey reports from the Hungarian capital on efforts to tackle the refugee problem



East Germans queue for food in the garden of a Budapest church

IT IS almost a replay of a year ago. The street is packed with cars carrying foreign number plates. Couples walking aimlessly up and down the road. The church garden is a chaotic scene of makeshift shelter, food and clothing.

Finland starts talks on atoms research project

By David Goodhart in Bonn

FINLAND has begun negotiations to join a massive atom-smashing research project on the French-Swiss border, the organisers announced yesterday, Reuter reports from Geneva.

The European Laboratory for Particle Physics (CERN), which has just started up a \$700m atom collider to try to discover the basic elements making up the universe, said Finland planned to become the 15th member in 1991 or 1992.

CERN physicists are currently studying minute "Z" particles produced when electrons and positrons are accelerated around the 27-km (16-mile) circular collider, a tunnel under France and Switzerland.

It is pure research but they are sure practical benefits will eventually result.

Finland's contribution, calculated on this year's CERN budget, would be SwFr15.7m (\$8.3m) - 1.9 per cent of the total.

All the other leading western European nations including the other Nordic countries, are already members.

EC apartheid appeal

By David Goodhart in Bonn

THE EUROPEAN Community was urged yesterday by anti-apartheid campaigners to intervene to prevent South Africa from placing restrictions on an EC-funded group which helps victims of the apartheid race segregation system, Reuter reports from Brussels.

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## US military to aid Colombians in war on drugs

US MILITARY personnel and equipment will be sent to Colombia to train troops and police in the war against drug cartels, the Defence Department said yesterday, Reuters reports from Washington.

It will be between 30 and 100 total (personnel), Mr Pete Williams, Pentagon spokesman, said in the first official estimate of the number of personnel to be sent to Colombia along with \$65m worth of US military equipment.

Mr Williams said the advisers would train Colombians in how to use the equipment, including helicopters and other weapons in an emergency anti-drug package promised to Bogota by US President George Bush last Friday.

Although a final list of the equipment to be sent has not been completed, Mr Williams said the first delivery was expected to be shipped on Sunday on two C-130 military transport planes.

He said the aircraft may even be flown without cargo and immediately handed over to the Colombian Government to use in transporting the US equipment.

"A small group of (military) support personnel will arrive in Colombia on Friday to prepare for the initial shipment,"

Mr Williams said.

The defence spokesman refused to say what the final package of military aid to Colombia would include, although President Bush said last week that the offer included 21 military helicopters, small arms, jeeps, ambulances, small boats and other aircraft.

US and Colombian officials have been revising a shopping list from Bogota to determine what equipment is available and would fall within the \$65m total, Mr Williams said.

Colombia had asked for small A-37 jets, used as trainers by the US military. The aircraft can be equipped with machine guns, bombs and rockets and used as fighters.

Meanwhile, a powerful bomb exploded yesterday in Medellin, home of a powerful cocaine cartel.

The Colombian Government launched an offensive against the drug cartels after the recent murders of a prominent presidential candidate, a judge and a police chief. The cartels, in turn, declared war on the Government.

The US on Wednesday urged Americans in Colombia to leave the country and the US embassy in Bogota ordered families of staff out within 10 days.



Nicaraguan President Daniel Ortega (centre) leads a parade in Esquipulas, where he promised 1,000 jailed contras would be released and announced plans to travel to Libya for the 20th anniversary of the revolution led by Col Muammer Gaddafi

## Manufacturers' new orders fall by 1.7% in July

By Lionel Barber in Washington

NEW orders for US manufacturers fell by 1.7 per cent on a seasonally-adjusted basis in July, the Commerce Department reported yesterday, but figures for June were revised up.

The fall in July's orders to \$231.3bn (£145bn) was slightly more than forecast in the financial markets, though orders have been fluctuating since the year's high last April of \$239.9bn.

Shipments of manufactured goods also fell, by 1.9 per cent, the third consecutive monthly decline. The decline was largely felt in the durable goods sector, mainly in motor vehicles and parts, as well as transportation equipment.

Order books, however, rose again, continuing a trend which started in March 1987. The increase has largely occurred on the back of a booming aerospace industry which has not been able to meet demand for new aircraft.

Inventories continued to expand, increasing by 1.1 per cent in July to \$370.4bn. The inventory-to-ships ratio in July was 1.63, up from 1.58 in June.

The fall in June's orders, while suggesting a slowdown in the US economy, comes amid other economic data which shows continuing strength in the first half of the year.

June's figure for factory goods, like other indicators from the first half of the year, was revised upward to an 0.6 per cent increase from the previous 0.4 per cent rise, the department said.

This week, the government revised its estimates of GNP growth in the second quarter to 2.7 per cent against an initial 1.7 per cent. Profits, however, fell and doubts remain about the composition of demand, particularly the smaller contribution to growth made by net exports.

While the economy has shown surprising strength in areas such as consumer spending and exports, the trend for factory orders in the first half of 1989 has been flat.

Dealers said yesterday that their attention is focused on today's employment figures which may show a slight rise in the jobless rate. Some predicted a rise of 0.1 per cent to 5.3 per cent in unemployment.

## Market relief as Brazil inflation stabilises

By Ivo Dawson in Rio de Janeiro

INFLATION in Brazil stabilised in August with prices rising by 29.3 per cent - only a fraction of a percentage point above the previous month.

Although the figure is a record under the Government's current Consumer Prices Index (CPI) measures, markets have reacted with relief after predictions

that the rate would exceed 30 per cent. Forward rates in the financial markets have now marked down expectations for September, measured from mid-August to the middle of this month, to about 33 per cent, 2 percentage points down on previous forecasts.

Without big upsets in the coming two

months, several economists predicted yesterday that the monthly increase in the rate could be contained at about 2 to 3 percentage points.

But there remain substantial political risks between now and presidential elections, the first round of which begin on November 15.

## Canadian growth stalled by poor trade figures

CANADA'S real gross domestic product rose at an annualised rate of 0.8 per cent in the second quarter, the slowest growth rate since the final quarter of 1986, Reuters reports from Toronto.

Growth was throttled by a poor trade performance in the second quarter, but strong consumer and business spending are expected to keep a recession at bay.

However, the pace of spending, while expected to abate later in the year, will provide the Bank of Canada with little incentive to ease its tight money policy just yet.

"The economy is slowing but growth was still very strong domestically," said Mr Michael Manford, ScotiaMcLeod chief economist. "We're far from heading into a recession."

GDP rose 2.52 per cent over the second quarter a year ago. Output slowed in the quarter and there was a halt in the number of new jobs being cre-

ated. Housing starts dropped and there was a weakening in the resale market.

Personal expenditures, however, rose by a non-annualised 1.3 per cent after expanding 0.4 per cent in the first quarter.

The monthly measure of GDP, at factor cost by industry, was unchanged in June, following gains of 0.2 per cent in both May and April.

Largely to blame for the slump was a record balance of payments deficit in the current account of C\$5.7bn (£3.06bn) in the quarter, up from C\$3.7bn in the first three months.

That was caused by a shrinking of the merchandise trade surplus, which fell to its lowest level in more than a decade, as higher dollar reduced demand for Canadian products abroad while imports surged.

Higher purchases of crude oil led the increase in imports, while sales abroad of wheat, non-ferrous metals and alloys and auto products declined.

## Menem's economic reforms diluted

By Gary Mead in Buenos Aires

ARGENTINA'S congressional lower house has finally approved President Carlos Menem's economic emergency bill, after substantially diluting its terms.

The bill is part of the administration's attempt to slash public spending through a variety of measures, particularly by eliminating state subsidies to the private sector (which in 1987 were \$4.7bn).

The original bill proposed the suspension for 180 days of all such subsidies, but the final law will cut the subsidies by only 50 per cent.

At the end of the 180-day period the subsidies will return in full, unless other legislative action is taken.

Other measures, such as a moratorium on past unpaid taxes (designed to encourage tax evaders to come forward and start afresh), and greater government flexibility on contracts and salaries for senior civil servants, were kicked out by the lower chamber.

Government spending on civil servants' salaries is estimated to have been \$3.4bn in 1987.

The bill goes back to the

Senate for final approval before becoming law, but further modifications are not expected. The alterations to the bill have angered President Menem, not least because they owe much to lower house politicians from his own Peronist party.

Describing the attitude of the deputies as "absurd and arbitrary," President Menem's economic team has suffered its first major setback in its attempt to close Argentina's fiscal deficit, which for 1988 was estimated at 13 per cent of gross domestic product.

Argentina's public spending problems were last year the root cause of its failure to persuade the International Monetary Fund to extend fresh loans. President Menem hopes to sign a new letter of intent with the IMF before the end of September, for a stand-by loan of \$1.5bn.

One condition of that is likely to be the successful implementation of a new and simplified tax system. On Wednesday this week President Menem's cabinet met to discuss details of the tax reform.

## Top Argentine officers relieved of active duties

By Gary Mead in Buenos Aires

TWO OF Argentina's most senior army officers, General Alfredo Arrihaga and General Francisco Salas, have been relieved from active duties.

No official reason has been given for the move, but both generals are known for their hard-line opposition to the internal army faction supporting Lieutenant Colonel Aldo Rico and Colonel Mohamed Ali Seineldin, who led three insurrections between April 1987 and December 1988.

Under military regulations, officers removed from active service are permitted to stay within the force for one year. They are required to retire if by the end of that time they have not been returned to full service.

General Arrihaga came to public attention in January

when he led troops in crushing a civilian attack on an army base at La Tablada.

General Salas was appointed to that rank only at the start of this year, after an army reshuffle following the departure of former chief of staff General Dante Caridi, who was forced out by Colonel Seineldin's rebellion last December.

The removal of the two officers from active service implies the end of their military careers, barring drastic changes in the military hierarchy. Their staunch opposition to army dissidents is shared by several other senior officers, who regard attempts by President Carlos Menem and army chief of staff General Isidro Caceres to placate the rebels as having serious implications for the future of army discipline.



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WORLD TRADE NEWS

LIBYA ANNOUNCES DECISION ON MAN-MADE RIVER SCHEME

South Korea wins \$5.3bn water project

By Maggie Ford in Seoul

A SOUTH KOREAN company, Dong Ah Construction, has won the \$5.3bn contract for the second phase of an ambitious irrigation scheme in Libya. It is believed to be one of the world's largest civil engineering contracts.

Dong Ah won the contract for the \$3.3bn first phase of the "Great Man-Made River Project" and this success made it a favourite against competition from the US, Japan, West Germany, France, Britain and India to win the second phase contract, according to the Korean company.

This contract calls for the construction of a 1,100km concrete waterway, including a

15km tunnel, joining desert waterwells and water from a huge underground reservoir in central Libya to supply the capital of Tripoli with 2m tonnes of water a day. The water is also to be used mainly to create fertile farmland in desert areas near the coast.

The South Korean Construction Ministry said yesterday it aimed to complete work on the first stage by 1991 and the second stage by 1993.

The first phase of the project, on which work started in 1984, is more than half completed. It involves 1,900km of piping to bring 2m tonnes of underground water from the central desert to Benghazi,

Libya's second city.

The second phase contract also includes pumping stations, surge tanks and nearly 1,000km of road construction. Dong Ah said that Libya plans to spend a total of \$7.7bn on all five phases of the project.

South Korean companies have won \$12.5bn in Libyan construction contracts over the last 12 years, but the Phase II river project deal is by far the largest. It will boost the country's international construction industry which has suffered from a decline in orders due to the recession in the Middle East because of the decline in oil prices.

Overseas orders have been

declining steadily since the peak year of 1981 when contracts worth \$13.6bn were secured, dwindling to \$1.7bn in 1988. The South Korean industry has however benefited from a boom in domestic construction, fuelled by a rapidly growing export oriented economy.

Several subsidiary contracts are believed likely to be awarded shortly to South Korean companies following the ceasefire in the Gulf war. The major beneficiaries are likely to be Hyundai Engineering and Construction and the Daewoo Group.

A team of South Korean engineers is presently visiting Iran to look into the possibility

of taking over the reconstruction of a major petrochemical plant at Bandar Khomeini.

The project started by Mitsui of Japan, and 85 per cent completed by 1984, was badly damaged during the war and Mitsui have indicated that they wish to pull out of the joint venture.

South Korea recently upgraded diplomatic relations with Iran and is hoping to win a number of contracts involving post-war reconstruction. Companies remain concerned however about financing in the Middle East, where they have been forced to accept delayed payments, especially on Iraq projects.

Anti-dumping moves raise fears of Fortress Europe

Michael Marray on why Hong Kong industrialists feel they receive a raw deal from Brussels

**T**HREATENED by a spate of anti-dumping actions mounted by the European Community, Hong Kong manufacturers are forming a committee on anti-dumping proceedings.

It will defend the territory against what many local industrialists suspect represents the beginning of a new wave of protectionism from Europe as it moves towards 1993 and its own single market.

Up to a few years ago, the only EC anti-dumping action on record against Hong Kong was a 1979 investigation involving mechanical alarm clocks, where no evidence of dumping was found.

The picture changed in December 1987 with a move against video cassette tapes, later leading to the imposition of definitive duties of up to 21.9 per cent.

That was followed in 1988 by actions against small-screen colour televisions, photo albums, and mobile telephones, though the latter has since been discontinued.

This first quarter of this year added another four items to the list, including silicon metal and tungsten ores from China - where Hong Kong trading companies were named because of their re-export roles - audio tapes, and finally denim cloth.

Local manufacturers are alarmed by the trend, and have protested that, given Hong Kong's laissez-faire economic environment, dumping in the classical sense of subsidising low cost exports with profits from selling high at home is impossible in Hong Kong given its own tiny market.

The electronics industry is not alone in facing the threat, as shown by the investigation announced in March against imports of denim cloth from Hong Kong - an item already restrained by quota limits within the Multi-Fibre Arrangement. "I have never heard of an anti-dumping action on an item restricted by trade quotas," commented Mr James Tien, managing director of Manhattan Garments and also a vice-chairman of the committee on anti-dumping proceedings. "Even if we give it away we cannot go over the quota limit."

Mr Tien sees a more protectionist attitude in Brussels behind the investigations, rather than it being simply a result of more complaints lodged by European industry, which in the case of denim came from companies in France and Italy - both key markets for Hong Kong denim exports.

Manufacturers in the United States may follow Europe

Despite the reassurances of European leaders he believes the single market - due to come into force by 1993 - will bring with it a "fortress Europe" mentality, and hurt exported economies such as Hong Kong. There are also fears that manufacturers in the United States may follow Europe's lead in using the anti-dumping weapon to fight imported goods, reinforced by recent statements from the New York-based National Knitwear and Sportswear Association that it intends to include Hong Kong in a complaint involving the dumping of acrylic garments.

The Hong Kong government is responding to the threat to its export industries with a campaign in Geneva at the General Agreement on Tariffs and Trade (GATT) for changes to the GATT anti-dumping code, and has started informal discussions with the EC under GATT on the outcome of the video tape action.

"The proceedings are very worrying," said Mrs Regina Ip, Hong Kong's Assistant Director-General of Trade.

Finnish timber group renews effort to break oil monopoly

By Enrique Tessieri in Helsinki

THE FINNISH forest industry is seeking permission from the government to import heavy fuel oil from the West. If granted this would break the monopoly over oil imports to Finland held by Neste, the state-owned oil company and Suomen Petrol, the Finnish subsidiary of the Soviet Union's state oil company, Oseuskuntat Tuontioleily, a company owned by one of Finland's leading timber companies, is attempting to get permission to import a 20,000 tonne consignment of fuel oil through a "large Swiss trading" company. OT tried without luck in 1981 to break Neste's hold on foreign oil imports.

"We could purchase heavy fuel oil 10 to 20 per cent cheaper if we imported it

directly from the West," says Mr Pentti Sierilae, OT general manager and director of the Central Association of Finnish Forest Industries (Caffi).

The average price of imported heavy fuel oil is estimated at around FM457/1988 a tonne while forest industries pay around FM640, according to Caffi. Neste refines around 2m tonnes annually.

Because of price secrecy, it is not known at what exact price Neste or SP are importing Soviet oil. However, many believe prices are regulated by pricing formulas whose purpose is to deter rapid fluctuations that would affect Finnish-Soviet trade.

A new deregulation law came into force last October. This new law has had no effect on Neste and SP's hold on oil

imports because of the paramount importance of oil in Finnish-Soviet trade.

The deregulation law, however, gave Teollisuuden Voima (TVS), a recently founded company owned by four privately-owned utility companies and Nokia, permission from the Government to import 100MW of Soviet electricity during 1990-92 and from then on, until 2004, 300 MW per year.

Before TVS, state-owned utility Imatran Voima was the only company which could import electricity to Finland.

Around 90 per cent of barter imports from the USSR to Finland is energy, around 60 per cent of this comes in the form of oil. Last year, Neste imported around 8.8m tonnes of oil from the USSR.

EC brightens outlook for lamppost manufacturers

By Tim Dickson in Brussels

THE European Commission has brightened the outlook for Europe's lamppost manufacturers by forcing the Spanish Government to lift a key trade restriction.

The action follows a complaint from a French company, which pointed out that when it had attempted to tender for the supply of lampposts for a Spanish motorway it had been refused.

It had been informed its product did not conform to local technical requirements.

The French company and most of its European competitors comply with a European norm (EN 40) which is only slightly different in its specifications for the support part of the lighting product.

The Commission stepped in to the dispute by invoking Article 30 of the Treaty of

Rome - which guarantees the free circulation of goods - and asked the Madrid Government to amend its regulations.

This has now been done and the relevant texts approved by the Brussels authorities.

In future, lampposts from other member states will be allowed into Spain if they conform to the European standard or to national standards with safety requirements at least as tough as Spain's.

A Commission spokesman stressed that the new Spanish law recognises the mutual recognition principle - in other words, manufacturers can prove their case by producing a letter of conformity from a competent standards certification body in their own member state.

Kinno orange draws US fruit juice maker to Pakistan

By Christina Lamb

CARGILL, one of the world's largest privately owned companies, has been given the go ahead to put up Pakistan's first fruit juice concentrate plant, after four years of negotiating.

The plant is due to start operating in October 1990 in Sargodha, Pakistan's main citrus area, and will produce frozen orange juice concentrate, particularly for use as a natural colouring agent.

The plant will be solely owned by the US agro-based company and all the machinery will be imported.

At present orange juice concentrate is made in only two places - Florida and Brazil. After extensive research Cargill chose Pakistan as a third venue because of the amount of citrus going to waste and the type of orange grown.

Pakistan is the world's major producer of kinno - a satsuma type orange developed in the University of California in the 1980's.

For concentrate manufacturers, the most important thing about kinno is its taste, high vitamin C content and colour.

Says Mr Amir Farooq, Cargill's Country Controller in Pakistan, "It has the rich orange colour of Fanta which up to now is generally produced by artificial additives".

There is little fruit processing in Pakistan where, at present, 40% of horticultural produce rots due to lack of storage and transport. The government is offering incentives such as eight year tax holidays and duty free import of machinery.

Cargill feels Pakistan's own market, though large with a population of 110m, is not yet quality conscious enough, so to start with the concentrate will all be frozen and exported to Amsterdam, where Cargill's blending tanks, sales and distribution force are based, initially the main target will be to use the product for blending and colouring.

Cargill believes the West and Japan will be willing to pay the extra cost to have natural rather than synthetic colouring agents.

Cargill is using Brazil where it has two factories producing 100,000 tonnes of concentrate a

year as a model for the Pakistan project. With the help of the US government, it is taking a group of farmers from Sargodha to Brazil to see how to improve growing techniques.

There is an astronomical difference in yield - Sargodha farmers produce 1.5 tonnes of oranges per hectare compared to 10 tonnes in Brazil. Mr Farooq believes Sargodha's production can be much improved simply by effective use of fertiliser.

The Cargill factory will initially produce 5,000 tonnes of orange concentrate per year, but it is hoped to double this quickly by reinvesting profits and increasing the yield and season, presently only four months.

Cargill, the seventh largest corporation in the US with a yearly turnover of more than \$43bn, moved into Pakistan in the early 1980's having bought the British company, Ballif Bros, which was involved in cotton trading. It is now one of the largest traders in South East Asia for cotton out of Pakistan.

**Today commemorates the 50th Anniversary of the start of the Second World War. In the two World Wars eighty million people were killed. If we can collect just £5 for each of the lives lost, we will have a permanent fund of £400 million to relieve future disasters. A fund so substantial that the interest alone will offer significant help to the victims of these disasters. How better to remember those who gave their lives for us, than by helping to save the lives of others. Please send whatever you can afford, to the World War Memorial Fund for Disaster Relief, P.O. Box 70, London SW1P 2QY. Or simply make a donation at your local Building Society. For every life lost, a life saved.**

EC launches study of trade obstacles

By David Lascelles, Banking Editor

A STUDY of the obstacles to trade in services faced by Community companies in third countries has been launched by the European Commission.

The study was initiated by the directorate general in charge of external relations, and is being compiled by Ernst & Young, the accountancy firm.

The exercise will concentrate on 17 service sectors in all non-EC members of the General Agreement on Tariffs and Trade (GATT).

This will entail about 40 countries.

According to Mr Malcolm Levitt of Ernst & Young who will be in charge of the work, it will seek to catalogue obstacles relating to the starting up and operation of businesses in the countries under study.

However, he stressed the study will be as objective as possible. "We do not start out with any pre-set biases," he said.

Although the study is being conducted in the context of Uruguay Round of the GATT negotiations, it is also relevant to the formulation of the EC's foreign trade policy and the current debate about reciprocity.

On June 14th, 1988, the extraordinary meeting of shareholders of FOREIGN & COLONIAL PORTFOLIOS FUND, SICAV (the "Company"), initially incorporated under the denomination of F&C NORTH AMERICAN MAJOR COMPANIES FUND, SICAV resolved to merge into the company F&C ATLANTIC FUND SA, F&C EUROPEAN FUND SA, F&C ORIENTAL FUND SA and F&C NORDIC FUND, SICAV (the "Merged Funds").

Better shareholders of the Company and the Merged Funds will receive on or after September 15th, 1988, against presentation of their old certificate(s), respectively:

- for each old share in F&C NORTH AMERICAN MAJOR COMPANIES FUND, SICAV, 1 new share in FOREIGN & COLONIAL PORTFOLIOS FUND-AMERICAN MAJORS EQUITY PORTFOLIO.
- for each old share in F&C ATLANTIC FUND SA, 2 new shares in FOREIGN & COLONIAL PORTFOLIOS FUND-AMERICAN SMALLER COMPANIES EQUITY PORTFOLIO.
- for each old share in F&C EUROPEAN FUND SA, 3 new shares in FOREIGN & COLONIAL PORTFOLIOS FUND-EUROPEAN EQUITY PORTFOLIO.
- for each old share in F&C NORDIC FUND, SICAV, 1 new share in FOREIGN & COLONIAL PORTFOLIOS FUND-NORDIC EQUITY PORTFOLIO.
- for each old share in F&C ORIENTAL FUND SA, 8 new shares in FOREIGN & COLONIAL PORTFOLIOS FUND-ORIENTAL EQUITY PORTFOLIO.

Shareholders should present their old certificate(s) to: BANQUE GENERALE DU LUXEMBOURG S.A., 14, rue Aldringen, L-2591 LUXEMBOURG in order to have them exchanged against new certificate(s).

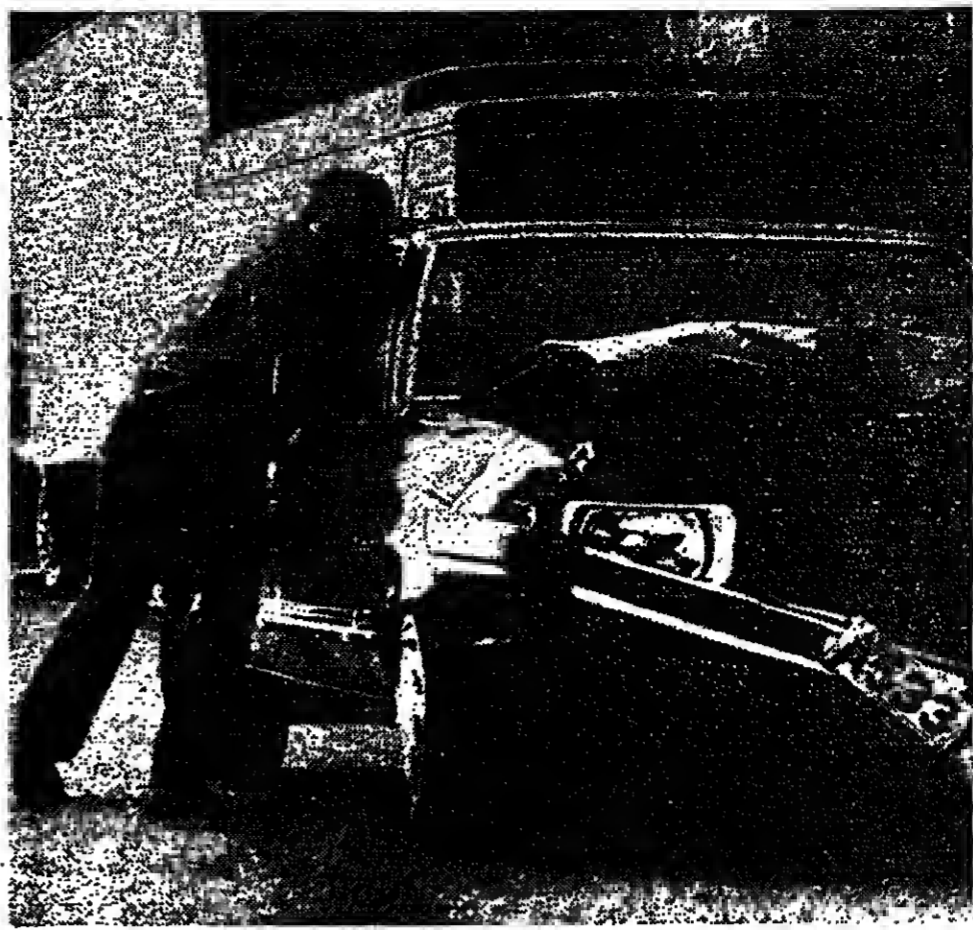
Registered shareholders of the Company and the Merged Funds will be sent a letter informing them of their new shareholding in the Company and how they may obtain the new certificate(s).

The Board of Directors

SEPTEMBER 1 1989  
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In the last year public awareness of Guardian Royal Exchange has increased by over 50%. Life intermediaries rate our advertising as five times more effective than our nearest competitor. (Sources: Millward Brown & Taylor Nelson.)



Our Blue Plan motor policy currently covers 1 in 20 private motorists. Private motor and household insurance showed a combined underwriting profit of 8% in 1988.



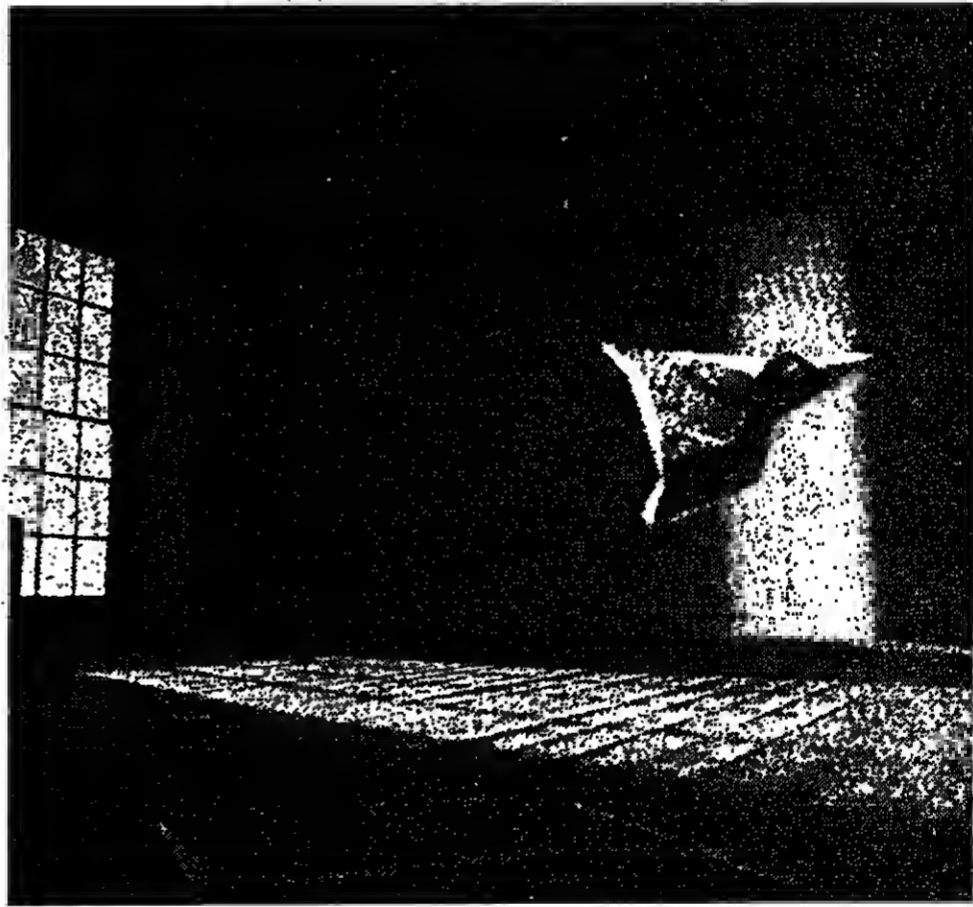
The profit from our worldwide life and pensions business increased by 21% in 1988. Choices is now one of the top brands in the pensions market attracting over 75,000 new policyholders in the last nine months.



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UK NEWS

Thatcher's new team runs out of holidays

Philip Stephens on the cabinet issues and the people who will have to face them

MRS MARGARET Thatcher's new ministerial team will assemble in Whitehall next week brimming with post-holiday enthusiasm but with markedly less confidence in the prospect of any immediate recovery in the Government's popular fortunes.

year by newly-confident Labour and a repackaging of many of its policies to give them a less staid image.

From the Foreign Office, Mr John Major is expected to offer reassurance that the Government's opposition to many of the more radical federalist policies emanating from Brussels does not signal that the Conservatives will abandon their

way between spending ministers and the Treasury next week.

Labour is in a strong position to exploit the opportunities - both in terms of attacking the Government and of taking advantage of a welcome breathing space to continue rehabilitating its own image.



New images: from the left, Kenneth Baker, John Major, and Geoffrey Howe

The opposition Labour Party's lead in the opinion polls and the lingering shadow cast over July's extensive cabinet shake-up by Sir Geoffrey Howe's forced departure from the Foreign Office hardly provide an auspicious start.

claim to be the "party of Europe". The smooth Mr Baker will ensure that it is all done with the maximum amount of glitz and media attention.

His problem - and that of the Government - is that the issues behind the slump in support for the Government have not gone away. High interest rates, reform of the health service, the poll tax, water and electricity privatisation, transport bottlenecks and public concern over education and the environment will continue to provide the Labour opposition with plenty of ammunition.

This year's surge in inflation, however, will weaken the Government's hand in two key respects. The risk of destabilising financial markets means that the overall public spending total will have to be kept as close as possible to existing plans, while the real value of cash increases for departmental programmes will be eroded by the higher-than-expected increases in their costs.

With the centrist Democrats, led by Mr Paddy Ashdown, still in disarray and languishing hopelessly in the opinion polls, Labour's conference will be carefully designed to reinforce the perception that this year's policy review marked a decisive shift by the party to the centre.

The economy's ill-underlined again by recent signs that output, employment and investment will pay a heavier price for lower inflation than many Conservative MPs have yet realised. Mortgage rates, the most politically sensitive of all economic indicators, look more likely to rise again in coming months than to fall.

Mr Chris Patten, the new Environment Minister, is said to be determined to shake off the image of a reluctant and miserly commitment to "greenery" left by his predecessor. According to friends he will act rather than react.

Undeterred by the problems now facing electricity privatisation, Mr Cecil Parkinson has let it be known that his first significant act as Transport Minister will be to give a firm commitment to sell off British

port, and education. This year's surge in inflation, however, will weaken the Government's hand in two key respects. The risk of destabilising financial markets means that the overall public spending total will have to be kept as close as possible to existing plans, while the real value of cash increases for departmental programmes will be eroded by the higher-than-expected increases in their costs.

Most believe that as long as the anti-inflation strategy works, there will still be time to offer the traditional sweeteners of sharp increases in public spending and tax cuts before a general election in 1991 or 1992. That, however, will not stop them grumbling every time their own constituents complain again about the poll tax, the health service or mortgage rates.

NOTICE OF REDEMPTION AND PENDING MERGER

To The Holders of

Kollmorgen International Finance N.V.

8% Convertible Subordinated Guaranteed Debentures Due 1995 (Convertible into Shares of Common Stock of, and Unconditionally Guaranteed on a Subordinated Basis by, Kollmorgen Corporation)

The Right to Convert Debentures Expires on September 27, 1989

NOTICE IS HEREBY GIVEN to the holders of the outstanding Kollmorgen International Finance N.V., a Netherlands Antilles corporation ("Kollmorgen International"), 8% Convertible Subordinated Guaranteed Debentures Due 1995 (the "Debentures") that, pursuant to the terms of the Indenture dated as of July 10, 1980 among Kollmorgen International, Kollmorgen Corporation, a New York corporation ("Kollmorgen"), as guarantor and Morgan Guaranty Trust Company of New York, a New York Trust Company, as Trustee (the "Trustee"), under which the Debentures were issued, all outstanding Debentures have on this date been called in full by Kollmorgen International for optional redemption on October 2, 1989 (the "Redemption Date").

The Debentures shall be redeemed at a redemption price of 100% of the principal amount thereof (the "Redemption Price") plus accrued interest thereon to the Redemption Date. Payment will be made in pounds unless an election by the holder of a Debenture to receive payment in dollars shall have been exercised in accordance with the procedures specified in the Debentures.

On the Redemption Date, the Redemption Price plus accrued interest to the Redemption Date will become due and payable upon each Debenture, and interest thereon shall cease to accrue on and after said date. The Debentures, together with all coupons appertaining thereto maturing after the Redemption Date, will be paid upon surrender thereof for redemption to:

- Morgan Guaranty Trust Company Zurich Office Stockerstrasse 38 8022 Zurich, Switzerland
Morgan Guaranty Trust Company London Office P.O. Box 161 Morgan House 1 Angel Court London EC2R 7AE, England
Morgan Guaranty Trust Company Paris Office 14, Place Vendôme 75001 Paris, France
Morgan Guaranty Trust Company Frankfurt Office Mainzer Landstrasse 46 6000 Mainz am Main 1, Germany
Morgan Guaranty Trust Company of New York Corporation 30 West Broadway New York, NY 10015

The right of holders of Debentures to convert such Debentures into common stock of Kollmorgen ("Common Stock") shall terminate at the close of business on September 27, 1989 (the "Conversion Termination Date"). The Conversion Rate under the Indenture is 120.76275 shares of Common Stock for each £1,000 principal amount of Debentures, and the Conversion Price under the Indenture is US\$13.14664 per share of Common Stock, based on the applicable exchange rate as of August 30, 1989.

NOTICE IS HEREBY FURTHER GIVEN that the merger (the "Merger") of Veritron Acquisition Corp., a New York corporation ("Acquisition") and a wholly-owned subsidiary of Veritron Corporation, a Delaware corporation ("Parent"), into Kollmorgen is expected to become effective as soon as practicable following, and subject to, satisfaction or waiver of all conditions, including receipt of necessary financing, to the consummation of the Merger as set forth in the Merger Agreement (as defined below) (the "Effective Time").

Pursuant to the terms of the Agreement and Plan of Merger, dated as of April 30, 1989, among Kollmorgen, Acquisition and Parent (the "Merger Agreement"), at the Effective Time, each outstanding share of Kollmorgen's Common Stock (other than shares of Common Stock held in the treasury of Kollmorgen and shares of Common Stock owned by Parent or any direct or indirect wholly-owned subsidiary of Parent or in respect of which dissenters' appraisal rights have been perfected under New York law), will be converted into the right to receive US\$25.00 in cash, without interest (the "Merger Consideration").

KOLLMORGEN INTERNATIONAL FINANCE N.V.

Dated this first day of September 1989

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Internal Revenue Code of 1986, as amended, unless the Trustee has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee.

Agreement covers 25-year life of the Bruce Field

British Gas signs £3.5bn contract to take BP gas

By Maurice Samuelson

BP IS to spend about £1.5bn developing the largest undeveloped gas field in the UK sector of the North Sea following an agreement to sell 90 per cent of the field's output to British Gas. At current gas prices, the sale to British Gas will be worth an estimated £3.5bn over the 25 year life of the field.

later date. The equity owners in the field are BP (its operator), Elf, Hamilton, Total, Ultramar and Renown. This is British Gas's first new contract for a North Sea field since the Government introduced measures last April aimed at ending its monopoly of the UK industrial gas market.

Since July 1988, British Gas has signed a series of deals for 6 trillion (million million) cu ft. However, apart from the 5 trillion cu ft in its Moroccan Bay field, the latest agreement is its biggest for offshore gas since it signed up the output of the Brent field. At full production in 1994, the Bruce field will provide 470m cu ft a day, or 9 per cent of Britain's average demand.

French buy HQ of Continental Bank in London

By Paul Cheeseright, Property Correspondent

FRESH evidence of European interest in the central London offices market emerged yesterday when Louis Dreyfus Properties of France acquired the City headquarters of Continental Bank in a sale and lease-back deal. In another deal, Greycoat, the London property investment and development group, bought from Land Securities, the largest quoted UK property company, a 1960s office building constructed on a bomb site. It is paying £18m.

Tour operators head for 1m less holidays

By David Churchill, Leisure Industries Correspondent

HORIZON Holidays, the package tour subsidiary of Thomson Holidays, yesterday followed the lead of its parent company by announcing substantial cutbacks in its overseas holiday programme for summer 1990. Horizon plans to reduce the number of holidays it plans to sell next year from the present total of just over 500,000 to slightly more than 400,000.

Government appeal to Scottish businessmen

New code of practice to cover UK broadcasts

By James Buxton, Scottish Correspondent

MORE than 200 of Scotland's business leaders were yesterday invited by Mr Malcolm Rifkind, Scottish Secretary, to volunteer to create local enterprise companies and implement the Government's Scottish Enterprise scheme. Scottish Enterprise is a project to restructure training and enterprise development in lowland Scotland. A central body named Scottish Enterprise will replace the Scottish Development Agency and take over the functions north of the border of the Training Agency.

Government appeal to Scottish businessmen

New code of practice to cover UK broadcasts

By Raymond Snoddy

BROADCASTERS will be required to implement the code of practice on matters of sex and violence, taste and decency drawn up by the Broadcasting Standards Council, according to Government proposals announced yesterday. The tough language in the statement by Mr Douglas Hurd, the Home Secretary, goes further than anything Lord Rees-Mogg's BSC was asking for.

XP EXPRESS PARCEL SYSTEMS. BEFORE ONLY EUROPEAN NOW WORLDWIDE THANKS TO TNT The Worldwide Transportation Group. XP TURKEY HAVE NOW SERVICE IN 185 COUNTRIES WITH 750 OFFICES AND 55,000 TNT GROUP EMPLOYEES. NOT ONLY NEW AREAS BUT ALSO NEW KIND OF SERVICE FOR OUR FRIENDLY CLIENTS. For Further Information Contact Our Offices: XP ADANA, XP ANKARA, XP BENEZLI, XP GAZIANTEP, XP ISTANBUL, XP ISKENDERUN, XP IZMIR, XP YESILKOY.

Search is on for mystery 'M' with the golden touch

By Simon Holberton, Economics Staff

The search is on in the City for 'M'. The quest is not for head of the security services but for a foreign exchange chartist who has been shown by a Bank of England study to beat the rest at predicting currency movements.

selected to include chartists who were highly regarded in the City both by fellow chartists and by foreign exchange dealers. On every Thursday between June 1988 and March this year the Bank telephoned six chartists and sought their predictions on the sterling/dollar, dollar/mark and dollar/yen rates over a one and four weeks.

per cent right in predicting the direction of currency movements; over a four-week period they were between 46 per cent and 49 per cent right. The study found that chartists' forecasts tended to miss turning points. They underestimated the levels to which currencies will rise in a bull phase of the market, and exaggerate the extent to which they will fall in a bear market.

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a questionnaire it sent to City institutions engaged in the currency markets and found that most rely on charts as a guide to day-to-day trading. The Bank makes use of charts when planning its currency market intervention. Will it come in from the cold and tell the Bank how he does it? "I doubt it," a Bank official said. "I don't expect we could pay his sort of salary."



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UK NEWS

# Southern Water to link with SAUR rival

By Andrew Hill

SOUTHERN Water is to link up with SAUR Water Services, a subsidiary of French construction group Bouygues, to collect and dispose of domestic and industrial waste.

The move marks a reconciliation between Southern, which covers south eastern England, and SAUR, which were involved in a fierce battle for control of statutory water companies in Southern's region at the beginning of this year.

Southern and SAUR hope to compete for local authority contracts for waste disposal and street-cleaning. Mr Bill Courtney, Southern's chairman, said yesterday the 50-50 joint venture would combine the UK company's knowledge of the industrial market and SAUR's expertise in services.

"It will be a difficult market to break into, but anything worth achieving is difficult," said Mr Courtney yesterday. SAUR controls three statutory water companies in Southern Water's region, including West Kent Water Company, which it won in the face of a hostile counter-bid from the authority and its partner, an Australian investment company. SAUR's principal French competitors there include Lyonnaise des Eaux and Compagnie Générale des Eaux, both of which have set up subsidiaries or joint ventures in the UK.

Between them, SAUR, Lyonnaise and Générale control 12 of the UK's statutory water companies. The 25 companies supply 25 per cent of the population of England and Wales with water.

November publication of the 10 water PLCs' prospectuses. That effort will include offering the possibility of incentives - bonus shares, for example - to members of the public who pre-register.

Larger institutional investors will start to receive the latest wave of circulars published by analysts who follow the industry, many of them also acting as brokers for individual authorities.

The formal move to PLC status will allow those analysts an unobstructed look at the quality of senior management in the water companies.

# In Brief Hungarian visit for UK defence minister

By David White, Defence Correspondent

MR TOM KING is to become the first British Defence Secretary to visit the Warsaw Pact when he goes to Hungary next week for four days.

He is scheduled to meet Mr Miklos Nemeth, the Hungarian Prime Minister, and Defence Minister General Ferenc Karpati, as well as visiting tank and helicopter units.

# Foreign insurance

Lloyd's underwriters have been granted a licence by RAV, the West German insurance supervisory body based in Berlin, to carry out non-marine and aviation liability insurance business.

Lloyd's underwriters now have licences in six European Community countries.

# French pay offer

ERHONÉ POULENC, the French state-owned chemicals group, has agreed a pay deal with staff at its Dagenham factory and Onger research station in Essex, southern England, worth an average 11 per cent for 400 scientists and technical officers and 13 per cent for 120 technicians.

The staff carry out health care and agricultural research, development and production.

# Train plan attacked

THE announcement that British Rail's Network South East will spend £250m on new trains was attacked yesterday by Mr John Prescott, Labour's Transport spokesman, as a public relations exercise which failed to tackle the growing transport crisis in the region.

But Mr Prescott said: "BR is to be allowed to spend some of the money that it has raised from higher fares and increased overcrowding."

# NatWest opening

NATIONAL Westminster, the second largest of the big four clearing banks, is to extend opening hours at three West Midland branches to 5.30pm.

# Growth in money supply confirms interest forecasts

By Simon Holberton, Economics Staff

THE belief in the City, London's financial quarter, that UK interest rates will stay at their current high level for the remainder of the year was reinforced yesterday after the Bank of England published figures suggesting growth in M0, one of the Treasury's monetary indicators, accelerated in August.

Analysts said the annual growth in M0, which measures mostly notes and coin in circulation, during August was 6 per cent, after allowing for seasonal variations, compared with a 5.3 per cent fall in July.

Few expect M0 growth to come within the Treasury's target range of 1 to 5 per cent growth before the end of the year. Most also believe M0 would have to come back within this band before interest rates fall.

Mr Nigel Lawson, the Chancellor, has said that interest rates will remain high.

The rebound in M0 growth in August took analysts by surprise although some had been expecting a rise because July's level had looked abnormally low.

More worryingly for the authorities, there has been a sharp rise in the three and six-monthly rates expressed at an annual rate - possibly indicating rising annual rates in the months to come.

Analysts were unsure why M0 rose so strongly last month, but they expect it to be reflected in a bounce back in retail sales growth for August. Mr John Shepperd, economist at Warburg Securities, said July figures for retail sales and M0 appeared too low and may have exaggerated the trend.

Mr Glenn Davis, economist at Credit Lyonnais Securities, said the August rise in M0 might be related to more people staying in the UK to take their holidays, therefore using more cash in public houses and hotels.

Mr Peter Spencer, economist at Shearson Lehman Hutton, said the rise reflected higher pay settlements as about 40 to 45 per cent of wage and salary earners in the UK receive their pay in cash.

Estimates for M0 growth in August are provisional - the official figures will not be released for two weeks - and are compiled using the Bank's weekly banking return. This documents the amount of notes outstanding and yesterday's return allowed analysts to see the extent of the increase in notes in issue during August.

# Authorities turn on the hard sell

Andrew Hill previews the start of the great water privatisation race

FOR the last six weeks, Northumbrian Water Authority has been leasing an airship. This week, Northumbria's blimp has been floating over London, an airborne warning to City stockbrokers, and potential investors, that the great water privatisation race is about to begin.

Today is vesting day. In previous privatisation issues, it passed almost unnoticed. But water privatisation is one of the most complex public flotations yet and today's formalities are the cue for a restructuring of the industry.

At midnight last night, the activities of the 10 water authorities were divided in two. Responsibility for pollution control, land drainage, water management, fisheries and navigation - together with £460m of fixed assets - has transferred to the new National Rivers Authority, the environmental regulator which will be formally launched this morning. Economic regulation of the water and sewage busi-

## PROVISIONAL PRIVATISATION TIMETABLE

- September 1 Vesting Day
- September 6 Opening of share information office
- November 1 Publication of preliminary prospectus
- November 22 IMPACT DAY (prices published)
- November 29 Prospectus generally available
- December 6 Offer closes
- December 12 Basis of allocation announced and dealings commence
- December 20 Posting of documents of title

nesses also begins today, co-ordinated by the new director general of water services, Mr Ian Byatt.

The core utility functions of the 10 authorities have transferred to 10 "successor companies" set up under the Companies Act.

For the next two to three months, the Government is still the ultimate owner of the industry, holding all the shares in 10 new public limited companies - Anglian Water plc, Northumbrian Water plc and so on. The PLCs in turn own all the shares in the successor companies.

Leaked documents from Schroders, its merchant bank, suggest the Government will offer its shares to investors on November 22. The issue is expected to raise up to £7bn.

Vesting day will herald a further deluge of advertising from an industry already heavily criticised for spending £22m on its "awareness" campaign.

Next Wednesday the water share information office in Bristol will start taking calls. It will be at the centre of the Government's efforts to persuade as many shareholders as possible to register their interest in the flotation before

# Regulator of water industry is named

THE Office of Water Services (Ofwat), headed by Mr Ian Byatt, director general, is responsible for economic regulation of the water industry, writes Andrew Hill.

Mr Byatt must try to promote efficiency and economy, promote competition between local water monopolies and protect the consumer.

The body's official duties begin today, but the Department of the Environment has already set price limits for the water utilities over the next 10 years.

City of London analysts point out that the director general's role should provide significant safeguards for investors.

# Crickhowell to lead NRA

LORD Crickhowell - formerly Mr Nicholas Edwards, the former Secretary of State for Wales - is the new chairman of the National Rivers Authority, which will be launched this morning, writes Andrew Hill.


The NRA is the largest of the regulatory bodies set up by the Water Act and has perhaps the most sensitive task: protecting the water environment. Its establishment is designed to cure the authorities of the

poacher/gamekeeper schizophrenia which has troubled them since their foundation.

From today, the NRA will be the gamekeeper, working closely with various government departments and Her Majesty's Inspectorate of Pollution, as well as with the new director general of water services.

The NRA responsibilities include control of water pollution; water resource management; fisheries; and harbours.

WORTH THE VISIT.




A new landmark in risk management. The striking Pyramids de Louvre opened its doors yesterday on March 27, 1989. Architect, I.M. Pei.

A sleek new profile has emerged in the very heart of a most venerable institution. And is well on its way to making history of its own.

Launched in November 1988, CAC 40 index options offer international investors a sophisticated means of buying into the Paris Bourse and hedging risk on not just one stock, but the market itself.

They are based on the CAC 40, a 40-stock benchmark index developed by the Paris Bourse authority, the Société des Bourses Françaises, and widely recognized as one of the most accurate measures of stockmarket activity in France today.

CAC 40 index options. Another breakthrough in Paris. For investors determined to scale new heights.




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They're a determined breed, demanding, tough on their bankers. They won't put up with standard products. They want customized service. They are today's Company Directors, Financial Directors and Treasurers.

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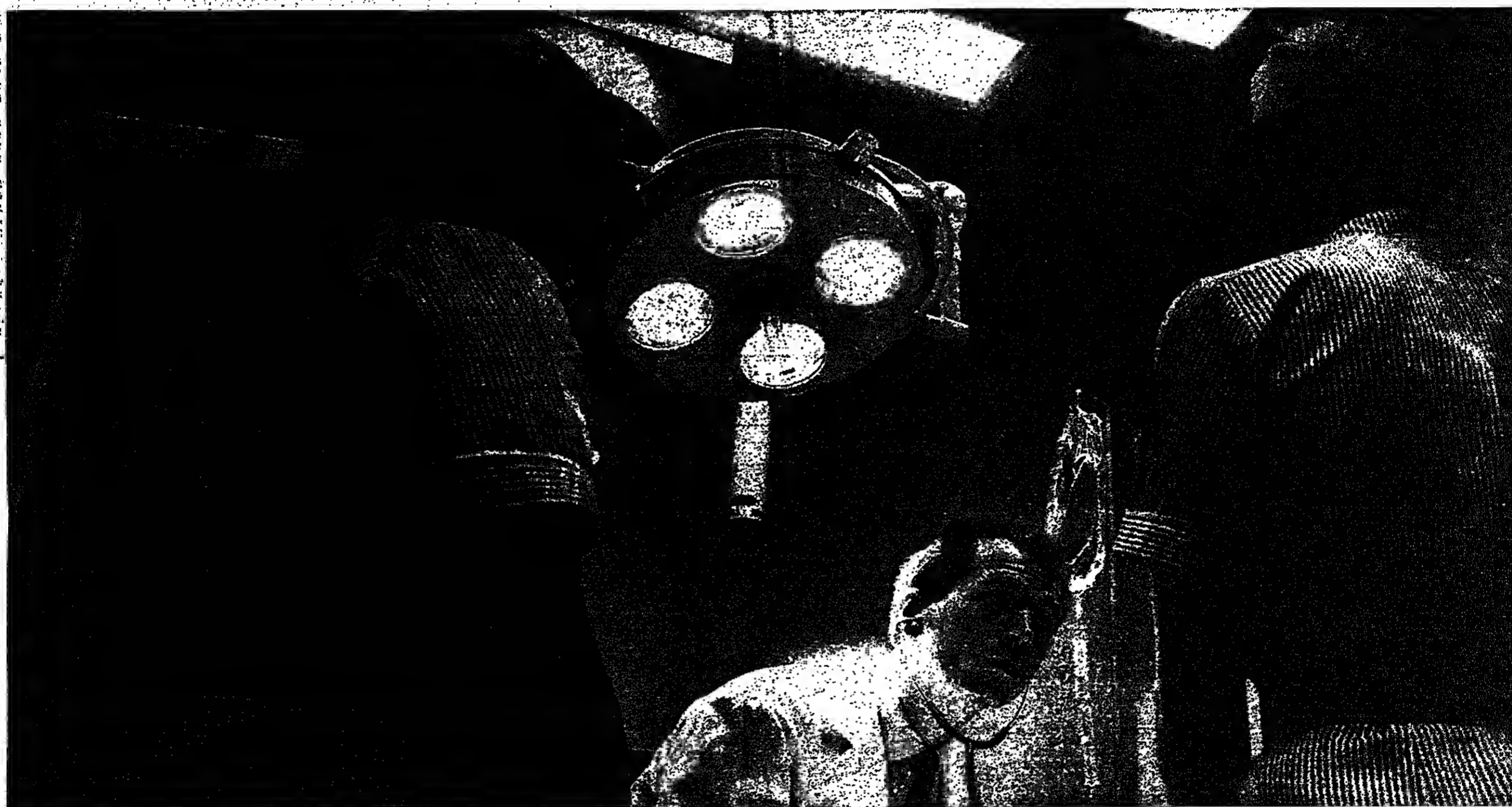
OUR BUSINESS: CORPORATE BANKING

J.P. 1/10/89

**Today's new law means children must use rear seat belts where fitted.**

**Otherwise you risk a £50 fine.**

**But the real cost could be far greater.**



All too often, it's the children who pay the price in road accidents.

You might think they're perfectly safe in the back of a car.

In a crash or a shunt, a child can easily be catapulted onto the dashboard, or even through the windscreen.

Even at speeds as low as 25mph.

The results can be horrific. Over 60 children are killed, and 7,000 injured in this way each year.

It's senseless carnage, and that's why there's now a law about it.

Starting today, if your car has rear seat belts or child restraints fitted, you must make children under

14 years old use them. (Providing the restraint is appropriate for the child's age and weight.)

Of course, the law is only reflecting commonsense.

All cars registered after April 1987 (and many older ones) are already equipped with rear seat belts.

And booster cushions and restraints for babies and children of all ages are widely and cheaply available.

So it only takes a little time and effort to make children of all ages safe in the back of your car.

It's a small price to pay to save something beyond value. A child's life.



**Children are dying for child restraints.**

MANAGEMENT

World chemicals

Laying down the ground rules for a marriage of two cultures

Having filled the gap in its US coverage by buying Celanese, Hoechst opted to leave teams of local managers to determine the subsidiary's operating structure. Alice Rawsthorn reports on the resulting integration

Three years ago Hoechst became a formidable force in US chemicals by buying Celanese for \$2.8bn (\$1.8bn). The acquisition fulfilled a long-standing ambition of Hoechst to move into the US, but the outlook for its new US interests was nothing if not daunting.

US subsidiary, had sales of \$1.7bn. This left Hoechst well behind Bayer and BASF, the other West German chemicals giants, in the important US market.

American Hoechst was also too small to develop the managerial and technological resources required to compete in US chemicals. It needed more critical mass to justify the investment in research and development necessary to build its business.

only area of activity where the two companies overlapped, the merger was relatively free from the cuts and closures that mar the aftermath of so many acquisitions.

In the new company, how big the various parts should be and who would be involved. McKinsey, the management consultancy, was called in to act as an adviser on the merger.



Ernest Drew: "US companies are criticised for their short-term emphasis. Earnings growth is still important but we can now focus on the long term."

The best of both worlds in R&D

"WE USED to look one or two years ahead," says Ernest Drew. "Now we look five years ahead. And if I talk about what we will be doing in 10 years time, people actually listen."

while Celanese was constrained in its plans for expansion. Since the merger the level of investment in R&D has risen to reach \$200m last year. The level of investment in new projects has also increased.

The intention was to reduce the risk of wasting resources by duplicating R&D work. In textile fibres, for example, teams in both countries were looking at ways to refine the fibre production process so that its fibres were better suited to the new open-end spinning systems being used by its customers.

Ernest Drew, vice president of Celanese who is now president and chief executive officer of Hoechst Celanese, says the West German parent group mapped out a framework for the integration of the two companies and then left it to the local managers to devise a structure for the new group.

The first step after the acquisition was to form a series of management teams, the Quality Action Teams, to suggest how various parts of the new company should be structured.

TECHNOLOGY

Broadcasting bug spreads its wings

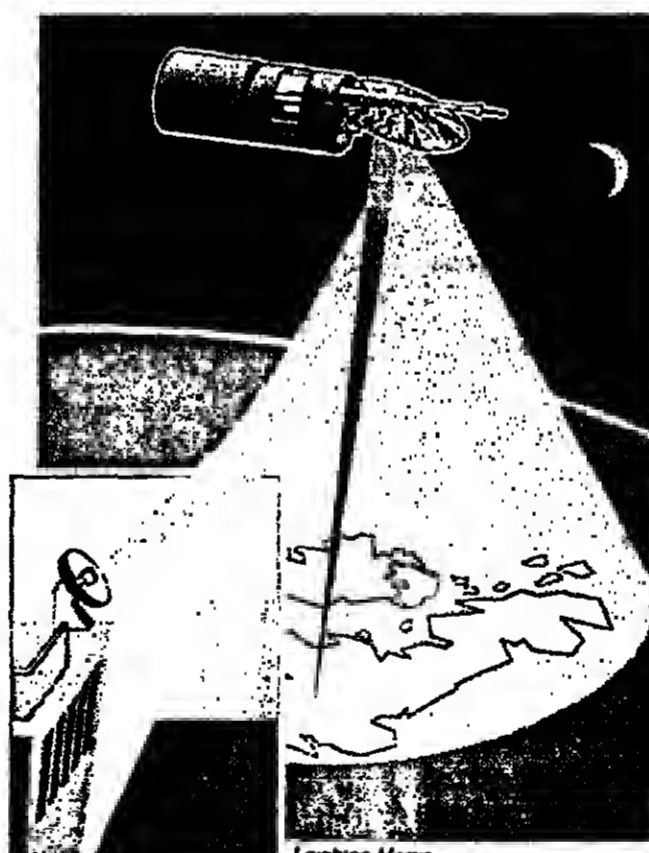
Della Bradshaw explains why satellites provide the key to a host of business services

Imagine waking up in the morning and not having to go downstairs to pick up your newspaper. Instead, it is waiting at your bedside, ready to be read with your morning cuppa.

Broadcasting bug spreads its wings

Della Bradshaw explains why satellites provide the key to a host of business services

card-reading machines to prevent a fraudulent payment, says Steve Clark, managing director of Maxwell Satellite Communications, which is planning to begin trials of a satellite data service in the UK from February.



When data is broadcast by satellite, information is sent from a computer centre up to the satellite, which then broadcasts it to authorised users

the troops for a product launch, for example. One of the reasons for the spread of private broadcast services in the US, both for data and live television, has been the sheer size of the country - many companies have branches scattered from Seattle in Miami, in Europe, however, barriers remain.

Nitrogen as a CFC replacement

IN THE battle to develop an alternative to the discredited CFC-based aerosol, a Tasmanian inventor has hit on the idea of employing nitrogen to force fluid from a can.

A model of share performance

AS FINANCIAL trading becomes more international, computer models being used to help analyse the performance of shares and manage clients' portfolios.

Urea helps get rid of pollutants

SOME of the nastiest by-products of power stations are the nitrogen oxides which dissolve in farm acid rain.

WORTH WATCHING

Edited by Della Bradshaw. The full text of the newspaper from dawn till dusk. It can be accessed from anywhere in the world. In the Far East, this will enable companies to use the information while the Tokyo market is still open.

Latest word in queuing

QUEUES are regarded as typically British. But to prevent queues from ever longer, institutions such as banks and building societies are considering methods of making them more mobile.

Instant FT over the phone lines

JAPANESE banks have traditionally sent copies of the Financial Times back to Tokyo each morning by facsimile. But that could soon be a thing of the past, writes Paul Abramson.



WORTH WATCHING Edited by Della Bradshaw

The full text of the newspaper from dawn till dusk. It can be accessed from anywhere in the world. In the Far East, this will enable companies to use the information while the Tokyo market is still open.

The nibble-proof sweatband

THE MOSQUITO'S favourite human nibble is the exposed armpit, followed by the wrist, lower leg and arm, writes Rachel Johnson.

Instant FT over the phone lines

JAPANESE banks have traditionally sent copies of the Financial Times back to Tokyo each morning by facsimile. But that could soon be a thing of the past, writes Paul Abramson.

Handwritten signature or scribble at the bottom of the page.



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ARTS



THEATRE

London

The Merchant of Venice (Phoenix). Dustin Hoffman's Shylock a sympathetic, semaphore-gesturing alien in Peter Hall's fine Venetian Renaissance production...

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvellous songs and Elaine Paige, the former star of Evita and Cats, failing to emulate Ethel Merman...

A Flea in Her Ear (Old Vic). Fey-deau's farce in the John Mortimer translation spiritedly done as German Expressionist nightmare by Richard Jones and the Quay Brothers...

Ends Sept 18 (836 9887, cc 741 9898). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera...

New York

Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer...

Chicago Driving Miss Daisy (Briar Street). The touching relationship between a dowager, played in this production by Dorothy Loudon...

Washington The Cocktail Hour (Eisenhower). The original Broadway cast including Nancy Marchand and Keene Curtis bring in A. R. Gurney's latest comedy of manners...

The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy...

Chicago

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London English National Opera. Coleseum. The opening works of the season are The Magic Flute, in Nicholas Hytner's enchanting fresh and funny production...

Vienna

Volksoper. The week's offerings include performances of Die Zauberflöte, Eine Nacht in Venedig, Don Giovanni, Mollers's Casanova, Hoffmanns Erzählungen, Die Fledermaus and Der Zigeunerbaron.

Brussels

Théâtre de la Résidence Palace. The Nozze di Figaro is conducted by Robert Janssens with Isabelle Kabatu, Werner van Mechelen, Marie-Noëlle de Callatay, Victor Demaitie, staged by Stefano Giu-

EXHIBITIONS

Paris

The Louvre. The glass pyramid built by I.M. Pei, the Sino-American architect, has opened to the public as a dramatic entrance to one of the world's most famous museums...

Amsterdam

Amsterdam Historisch Museum. A selection of 70 design drawings from the private collection of art dealer Lodewijk Holbakker...

Vienna

The Technische Museum. Although not the most elegant of Viennese museums, has put together an exhibition exploring the relationship between art and industry...

Brno

Kunsthal am Wall 207. A Karl Schmidt Rottluff retrospective (1894-1976) with around 200 pictures, sculptures and paper works from 1907-1970...

Brussels

KB Gallery James Ensor Etching works from the Franck Col-

Opera and Ballet

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English National Opera. Coleseum. The opening works of the season are The Magic Flute, in Nicholas Hytner's enchanting fresh and funny production...

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lection. (Until Sept 10) 19 Grand Place. Hables St G. V. - Avanti, Bertrand Neumais (Ends Sept 9), Place St Gery.

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best-known works of Warhol, Lichtenstein, Jim Dine, followed by examples of American minimalist art (Flavin, Judd, Morris), to conceptual art and Arte povera...

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side girls in traditional dress at the lakeside and Vinogradov's inviting summerhouses on the slopes of the Crimean hills...

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is the Maestro di Serrone's arresting and enigmatic Work-shop of Sanguisoppe where Christ (with an almost Victorian head of curls and roughly eight years old) standing between his parents faces a rough cross from wood fragments from the work-bench...

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ARTS

Tracking down the legacy of Larkin

Restorers may have shed new light on a Jacobean mystery, reports Susan Moore

William Larkin was hailed as "one of the great discoverers of English painting" in 1968 when Roy Strong attached his name to a stiffly resplendent group of Jacobean court portraits...

Herbert, 8th Earl of Pembroke, from Audley End. In brief, the use of large seamless canvases primed with a double ground, the under-drawing, the modelling of the face and hands... particularly the rounded, white-rimmed eyes...

Twenty years on the debate reopened. The group of nine large, full-length portraits of cross-sections of minute areas of paint - and of no less important archival work. It also allows us to compare the group with the oval bust-length portraits from Charles II...

The obsessive detail is compelling; it is also the reason why the artist enjoyed such illustrious patronage. For the paintings are not so much likenesses as icons. Their real subjects are the sumptuous costumes and exotic, expensive Turkey carpets - the wealth and status of the sitter.



The 3rd Earl of Dorset, attributed to William Larkin

mark the event survives through one of the frigid James drawings at Chatsworth - one of the highlights of the show. Dorset was one of eight stars crowned in flames "made of all gold plates enamelled, and a top feather of silk representing a cloud of smoke."

It's great dinner Nicholas Hilliard, whose style Larkin (if we are to accept the attribution) had adapted to a new scale. The following year saw Rubens paint the Earl of Arundel, and Van Dyck's arrival in England.

Blood

THEATRE UPSTAIRS

The Theatre Upstairs has been shut for some months, but the money has been scraped together to re-open this secondary Royal Court venue for an impressive and ambitious first major play by a young writer...

himself as a sideshow for his tormentors. He makes a series of secret vows and promises with his more taciturn little brother in a field of the Punjab, whence they flee to fetch (quickly) up in Shepherd's Bush, an alien White City, in the 1930s.

childhood memories and superstitions, knuckles down as a submissive, turbaned floor-sweeper in a packing factory. Balbir falls in love with a Liverpoolian whore (Debra Gillett), sets her to work for him, kills her. Mammoohan's wife Sarginder (beautifully played by Meera Syal) comes over from the Punjab and is seduced by her animalistic brother-in-law.

All of which should indicate that this is no limp ethnic tract produced out of a positive discrimination policy. Lindsay Posner's production is a succession of riveting theatrical scenes enacted in a stained bare room corresponding exactly to the shape of the theatre.

An air of ceremony pervades the evening, too. Mammoohan reverts to boyhood in his dotage, polishing a tribal sword. The lust of Balbir is unleashed along with his bound-up hair, which is cut by the Delilah whore.

BBC Symphony Orchestra

ALBERT HALL, RADIO 3

Andrew Davis is very shortly to take over the reins of the BBC Symphony Orchestra from John Pritchard, but what his tenure as principal conductor is likely to bring still remains to be divined.

his independent counterparts in London remains to be seen. His three programmes this season have offered precious few clues, with pretty diverse programmes that have ranged from Beethoven to Rodrigo, Takemitsu to Tippett, with Beethoven the common factor.

more urgent than earlier performances of the symphony, and with the breathing sounds scaled down to a toasty electronic surrogate, it was made to yield more sense than ever before as an abstract musical argument, so that one could jet-tison on the birth-to-death connotations with which the composer imbued it from the premiere onwards.

warmth of Richard Strauss. Tippett's orchestration is raw-edged enough to minimise that effect, but in The Royal Hunt and Storm from Berlioz's The Trojans the blending and excessive moulding of the wind lines (though beautifully delivered by the BBCSO) deprived the music of its surface texture and special sinewy lyricism.

solid directness. Hough's playing contained a surprising ration of fluff; he is a tidy, stylish player, not in my experience inclined to dig deeply into the music, but here he showed a concern for establishing the formal outlines of the concerto, never turning to flashy display or rhetorical bombast.

ARTS GUIDE

It's attention to detail. Like providing the Financial Times to business guests, that makes a great hotel. Complimentary copies of the Financial Times are available for business guests staying at the Scandic Crown Hotel in Brussels.

MUSIC. London. The Proms. This year's Proms continue until September 15. Most concerts take place at the Royal Albert Hall, though St Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Ticket prices range from £5 to £15, and can be booked on 589 8212, 589 9465 (10am-6pm) or 379 4444 (24 hours).

September 1-7. Ashkenazy conducts the Berlin Radio Symphony Orchestra playing Brahms and Richard Strauss (Sun), Katia Ricciarelli sings Mozart, Locatelli, Handel, Paisiello and Vivaldi (Tues).

Sweet Honey in the Rock. Whoever said that the devil has the best tunes has not heard Sweet Honey in the Rock. A five-woman cappella group from Washington, DC, Sweet Honey, equipped only with a handful of percussion instruments and five strong, beautiful voices, turned an ordinary musical evening at the Hackney Empire into a joyful celebration of political and spiritual commitment.

FT BRISTOL. Companies based in Wales and the South West can now contact Clive Radford in the FT's Bristol office for more information about advertising in the FT or for a programme of forthcoming regional surveys.

Edinburgh Festival The Divine Circus

The Jutland opera premiered Per Norgard's music-theatre piece - "opera" only at a pince - in 1983 and with encouragement and sponsorship by the Danish Cultural Institute and Birkhofendøden they brought it to Edinburgh for two performances this week.

In the Queen's Hall on Wednesday morning, the Tokyo Quartet - now with their new American leader Peter Oundjian - displayed their well-remembered preternatural polish.

The Divine Circus is one of the products of Norgard's recent fascination with Adolf Wolfli (1894-1930), a Swiss madman and naive artist. The texts are drawn from Wolfli's own bizarre "autobiography". Act 1, "Destruction", refracts the life-long incarceration (child-molester, chiefly), while the second act "Creation" re-creates the fantastical life-story.

he then imagined for himself fabulous journeys, hobnobbing with celestial beings. He dies to one of his own songs, an innocent yodelling lullaby repeated ad infinitum. All this is played out in terms of clowns and Pierrots, beneath myriad strings of winking Tivoli lights (the Danish title of the piece is Det quiddomme-lige Tivoli).

five other singers enacted many roles, in the manner of a lubricious child's picture-book. The capering "chorus," six dancers of mixed gender, were costumed so as to seem at once sexually suggestive and graceless. Norgard's score aims to match the instant switches of tone that mark Wolfli's clumsily elaborate repertoire.

David Murray

Weddings of inconvenience

AT "the world famous Edinburgh Festival only 44 miles from the cultural capital of Europe," as the advertisements for Glasgow so cheekily put it, the sun, a fair amount of malt whisky and a coven of critics sink slowly in the west.

Solomon Ansky died in 1920 without seeing his play staged. Written in Russian, it had been translated into Yiddish at Stanislavsky's suggestion that only Jewish actors could play it.

In When We Were Women by Macdonald, author of When I Was a Girl I Used to Scream and Shout, the bridegroom is real enough; it is the marriage that is non-existent, or rather bigamous.

More cultural echoes are started with the brooding figure of Chanana, brilliant student of the Kabbala, who asserts that "there is no need to make war against sin" - it should be elevated, much as a goldsmith purifies his metal.

Ms Macdonald's play is presented at St Bride's Centre by the Royal National Theatre Studio, a mouthful of a moniker for what at times seems a nebulous collection of its work is behind closed doors.

A certain atmosphere is worked up for this world where demons and dark spirits wait to hurl themselves on those who utter a forbidden name; or, as the heroine more gently puts it, the souls of people who died before their time still linger. Lea is of course possessed by the spirit of Chanana, though there are no Ecce-type "social suns". The lighting creates a closed world of Rembrandt-like interior chiaroscuro. The work has been made into an Italian opera (by Ludovico Rocca), which must perceive theatrical excitement not entirely clear in the solemn, thoughtful and rather respectful production.

Martin Hoyle

FINANCIAL TIMES

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Friday September 1 1989

# Divisions in Germany

**MORE THAN** in most countries, the normal state of affairs in West Germany is that elections are determined by economic performance. However, as Chancellor Helmut Kohl must be glumly reflecting, times are not normal.

Economic growth in the Federal Republic is likely to be at least 3.5 per cent this year, better than last year, which itself exceeded expectations. Industrial orders are strong, capacity use is at the highest for 15 years and seasonally-adjusted unemployment is at last inching down towards the 2m mark. But all this, combined with low inflation and a record trade surplus, has signally failed to impress the voters. Mr Kohl's Christian Democratic Union has registered an almost continuous series of setbacks since the general election of January 1987. Now additionally hounded by the rise of the far right, the Christian Democrats and their Bavarian sister party, the Christian Social Union, can no longer be sure even of coming close to 40 per cent of the votes.

Not since the Federal Republic's first general election in 1949 (when the CDU/CSU polled only 31 per cent) has the standing of the conservative establishment been lower. The electorate has suddenly become susceptible to a discontent with the established order which cannot be remedied simply by adding a few more digits to gross national product, and notably to an intensified debate about the Federal Republic's ties and obligations to East and West.

## Domestic agenda

As Europe commemorates this week the 50th anniversary of the Wehrmacht's march into Poland, it is obvious that many of the problems faced by today's weary politicians reflect consequences of Hitler's war. Whether or not it is true, as Mr Kohl said last week, that changes in eastern Europe, culminating in the latest mass exodus from East Germany via Hungary, have placed the unresolved "German Question" - the post-war division of the nation - on the agenda of international politics, it clearly is now on the agenda of West German domestic politics.

# The teaching of managers

**LEADING** American universities such as Harvard and Stanford have been turning out Master of Business Administration graduates for years. Now Cambridge University, after two decades of standing aloof, has announced that it too is to offer an MBA degree. Oxford is expected to make a similar announcement shortly.

This move by Britain's two most venerable universities may seem long overdue, but coming late will have its advantages if, as is likely, they avoid the over-analytical approach which has been much criticised in the US.

The launch of the Oxford and Cambridge courses coincides with a growing feeling in North America that post-graduate business degrees are of little use to business. Mr Henry Mintzberg, professor of management at McGill University in Montreal, has stopped teaching MBA classes. He says he no longer believes in taking an elite group of young managers and filling their heads with academic theory, away from the world of making products and serving customers.

The Cambridge and Oxford MBAs will not, of course, be Britain's first. The London and Manchester Business Schools have been teaching MBAs for over 20 years. Many other UK universities now offer MBA degrees. London has suffered similar criticism to that directed at the US schools; it has been accused of being academic and preoccupied with research rather than teaching.

**Practical approach**  
Manchester has demonstrated a more practical approach, making greater use of consulting projects to ensure that its students gain an understanding of real business problems and how to deal with them. The shape of Oxford's proposed MBA is not yet clear, but there are encouraging signs that Cambridge will attempt to mix academic theory with business practice.

Instead of spending two intensive years on their course, as Harvard and London MBAs do, Cambridge students will spend most of their time away from the university, working for their companies or public sector organisations. Their

# Anatole Kaletsky on US employers' change of attitude to health insurance

"I NEVER thought I would be in favour of a government health policy, but these are things the government must do. We have to spread the burden."

If Mr Robert Mercer, the former chairman of Goodyear Tire, had made this remark 10 years ago, his fellow industrialists would probably have concluded that he himself was in need of a rest cure. The "socialised" health services of Britain and Canada had always figured prominently in the political demography of the US business community. It was simply unthinkable for businessmen to call for greater government involvement in what was, after all, the country's biggest industry.

In the last few years, however, the rising cost of medicine has turned into a critical issue for many American businesses. According to the Bureau of Labour Statistics, approximately 90 per cent of full-time workers in companies with more than 100 employees are covered by corporate health insurance plans. Private employers pay for about a quarter of the country's \$600bn in medical costs. In the last two decades, provision of medical insurance has steadily extended from Fortune 500 companies to relatively small employers, so that a survey of 9,000 small companies conducted in January by the National Association of Manufacturers found businessmen citing health costs more than any other issue as the "greatest threat to their economic vitality and ability to compete."

It is largely because of health benefits that US labour costs are rising at an uncomfortable 6 per cent annually, despite moderate pay settlements that have kept the growth of average earnings to only 4 per cent. Yet while businessmen obviously prefer a private system, talk of "national approaches" to medicine is becoming commonplace in boardrooms from Detroit and Akron to Hollywood and even Wall Street.

The latest reminder of the corporate medical crisis was a strike against four of the seven regional telephone companies which at its peak in mid August involved 200,000 employees. The dispute held the rapt attention of the business community, because health, rather than pay, has been the main issue.

The Bell telephone system had long prided itself on providing its employees with the best medical package in American business. But with average health insurance premiums rising by 10 to 15 per cent a year over the last decade, the telephone companies decided that they had had enough. In June, AT&T tried to force its employees to stick to part of its 1988 annual medical bill by paying 20 per cent of their health costs up to a limit of \$1,000 a year. The company withdrew in the face of a strike threat, but it achieved an unexpectedly modest pay settlement in exchange.

Last month, some of the Baby Bells went where their erstwhile parent feared to tread. Nynex, the company which serves New York and New England, decided to make health costs the central issue in its collective bargaining. Even with the concessions it was seeking, Nynex said that its medical bills would grow by 49 per cent to \$3,500 per employee over the next three years. The unions, however, have been equally immovable.

Defence of medical benefits has proved far more effective in rallying the members than demands for higher pay.

The US now spends almost 12 per cent of its GNP on health, up from 8.1 per cent in 1961. This represents a crushing burden on the economy in absolute terms; the sum is equal to the nation's spending on education and defence combined. It also puts American businesses which pay about 25 per cent of the nation's medi-

# Why every Chrysler has a \$700 health bill

cal bills, at a huge disadvantage against foreign competitors. Canada spends only 6.5 per cent of its GNP on health. The figures for Europe and Japan are even lower.

Chrysler has pointed out that for every vehicle it builds in the US, it spends \$700 on employee health care. The comparable figures for car manufacturers in Canada and Japan are \$225 and \$240, the company estimates. Worse, Chrysler's workforce has shrunk markedly in recent years, while the number of retired workers protected by its health schemes continues to rise. As a result, the company's health costs amount to almost \$8,000 for every worker it employs.

Meanwhile, Chrysler's Japanese competitors are able to start new plants in the US employing only young workers and carrying no burdens for past generations of retirees. So the cost of health care hobbles the company with a big and growing competitive disadvantage even against Japanese plants on US soil.

Not surprisingly, Chrysler's outspoken chairman, Mr Lee Iacocca, has been America's most vocal critic of the present system of medical financing, going so far as to suggest a Canadian-style system of nationalised health insurance.

Less flamboyant business leaders have also moved, albeit cautiously, in this direction. Ford is currently con-

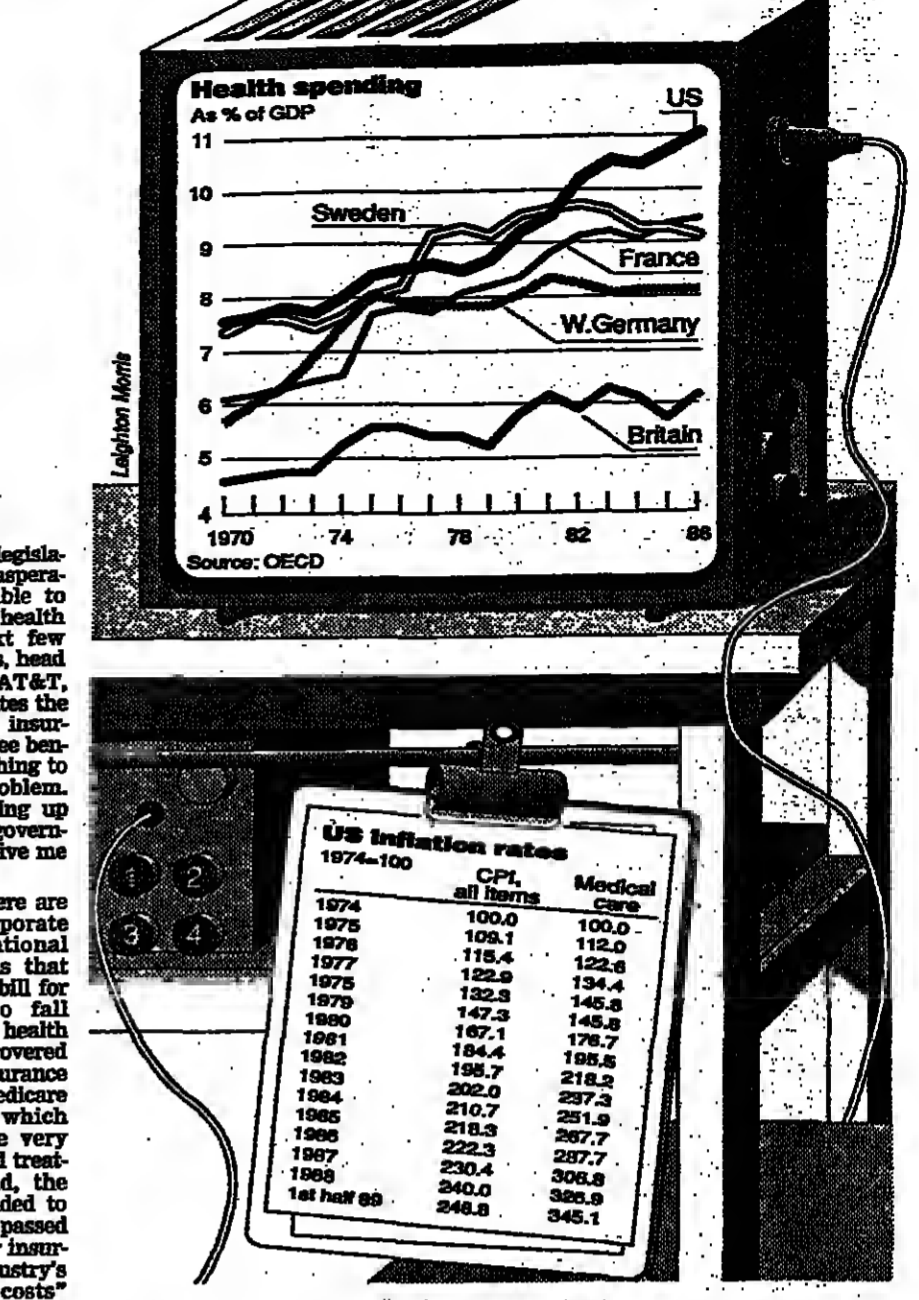
## Lee Iacocca has gone so far as to suggest a Canadian-style system of nationalised health insurance

ducting an extensive study of business attitudes to health care in preparation for a major statement on the subject. The basic thrust of its approach is already clear. The country needs "a national strategy," because the problem of private medical costs "is larger than any one company," a senior Ford executive says.

Bethlehem Steel has actually committed itself to lobbying for a "national health policy" in its recently negotiated employment contract with the United Steelworkers.

Other companies, including American Airlines and Baxter International, have gone further, backing a seemingly revolutionary bill drafted two years ago by Senator Edward Kennedy. The bill would require all employers to provide health insurance to their full-time employees.

A few years ago, the idea might have been greeted with alarm. Today, the Kennedy bill enjoys "quite a lot of support," according to Ms Sharon Camner of the National Association of Manufacturers (NAM).



Source: OECD

## US inflation rates 1974-100

Year	CPI, all items	Medical Care
1974	100.0	100.0
1975	105.4	122.8
1976	118.4	134.4
1977	122.9	145.8
1978	132.3	145.8
1979	147.3	145.8
1980	167.1	176.5
1981	184.4	198.5
1982	195.7	217.3
1983	202.0	237.3
1984	210.7	251.9
1985	216.5	267.7
1986	222.3	287.7
1987	230.4	308.8
1988	240.0	328.9
1st half 89	248.8	345.1

for referrals," Dr Gray notes. There seems to be a fundamental problem at the root of all these disappointments. "The trouble is that American medicine is based on a tradition of professional entrepreneurship, not public service," Professor Alan Enthoven of Stanford Business Schools wrote recently in a widely-discussed article in the New York Times.

When medicine is a business, treatments are sold as if they were consumer products and hospitals actually stimulate demand for care. Many health experts in the business community conclude that long-term cost reduction may depend on innovations which restrict consumer choice and limit or redirect medical marketing. These such reforms are widely discussed: shifting the remuneration structure towards preventive medicine; consolidating specialised treatments and costly diagnostic facilities in "centres of excellence" and channelling patients through employer- or insurance-sponsored Health Maintenance Organisations (HMOs) or "Preferred Provider Organisations."

Unfortunately, reforms of this kind are difficult for individual employers or insurers to undertake on their own. Preventive medicine produces benefits only in the very long-term and often looks like a waste of money for individual employers or even insurers. Additional research by Rivka Nachama

## The return of the General

**Fearlessly** plunging once more into the whirlpool of international diplomacy, Observer returns to the case of the corpse of General Juan Manuel Rosas.

This 19th Century Argentine dictator is buried in England, and the Argentines want the body back. Given the recent thaw in relations between the two countries, this seems fair enough. But at the risk of upsetting things, we must press for that 1930 years ago, the General proposed that Britain could have the Falklands in return for cancelling Argentinean debt.

Rosas governed Buenos Aires for an almost unbroken 20 years between 1829 and 1852. By all accounts a rather benign version of Genghis Khan, he eventually left Argentina in 1852 for England, where he died in 1877.

An official Argentinean government team has now been set up to press for the corpse's return. President Carlos Menem, no less, has said that the return of Rosas is a vital part of more harmonious Anglo-Argentine relations. Surprised British diplomats have announced that sovereignty over the body of Rosas is ceded to do deals "where reason prevails" and the other two, 19 years his junior, embarked on some of the largest, most audacious and highly leveraged deals Wall Street has seen.

Kohlberg remained a non-executive partner in their firm, growing increasingly unhappy about the younger men's strategies. For such a private man to go public with a lawsuit, as he did this week, was a measure of his deep discomfort. "I keep my word and strive to maintain the highest fiduciary standards. I expect the same of others," he said in a confidential memo to his staff. "Simply stated, K and R have violated both ethical standards and our contractual agreement." Some friends of K and

## OBSERVER

left with only a paltry \$580,000. British diplomats in 1838 took very much the same line as they do today. Possession of the islands was not a matter for bargaining away, though with hindsight, it might have been. The \$1m on buying them outright might have saved a deal of expense.

It would be a pity if the General's triumphant return were spoiled by the revelation of his less than total commitment to the island. More constructively, President Menem might ponder his example: Argentina's present-day foreign debt of \$60bn is, after all, something of a burden.

## Special K

**Jerry Kohlberg**, the 64-year-old father of the leveraged buy-out, looks from his garbages to his rimless glasses and tiny tie knot every inch a man of moral rectitude, fiscal conservatism and intense privacy. "He is truly a modest gentleman," an associate says. Deep philosophical differences with his partners Henry Kravis and George Roberts hastened their separation in 1987 after some 20 years. Kohlberg went off to do deals "where reason prevails" and the other two, 19 years his junior, embarked on some of the largest, most audacious and highly leveraged deals Wall Street has seen.

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## Glasgow rules

**As students** of corporate affairs are well aware, the real drama always comes in the little moments. Take, for instance, the latest circular from Brammer, the shell of a defunct Glasgow department store. The document bears all the hallmarks of the chairman, the impressive James Rowland-Jones, who has twice been ousted from the board and twice fought his way back. Below his signature comes a thunderous disclaimer from three of his fellow directors, dissociating themselves from big chunks of the text as being "subjective, inappropriate and irrelevant to the purpose of this circular."

Previous documents from Mr Rowland-Jones give the flavour of his style. "Dear Fellow Shareholders, Or should I say, Fellow Sufferers... Don't just moan about the share price. DO SOMETHING ABOUT IT... THE CHOICE FACING YOU INVOLVES PERSONAL INTEGRITY AND COMPETENCE... YOU ARE BEING ASKED TO VOTE WITH A BAG OVER YOUR HEAD." Perhaps unsurprisingly, study of the fine print shows that he is being sued by various people for libel. He himself is also suing the company for £200,000. "All actions against the Company," says the circular, "are being strenuously resisted."

## Double board

**Mr Rupert Murdoch** may have his faults - as which of us does not - but he cannot be accused of frittering his energies away in outside directorships. Harry Gray, then chairman of United Technologies, recruited him for his board in 1984 because he wanted "a man of action, a builder". Having stepped down from the UT board in April 1987, Mr Murdoch has been ousted from the board and is now on the board of Philip Morris has raised a few eyebrows. This is one of Wall Street's most blue chip stocks, and one of the world's biggest

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Tony Jackson



POLITICS TODAY

Britain's Labour Party... Most political professionals will regard this proposition with disdain.



'Trust us, we are the Labour Party'

By Joe Rogaly

What happened is obvious. Previously disgruntled Conservatives returned to the fold as election day drew closer. For Labour, the necessary edge was provided by a small number of middle-class waverers.

many constituencies in the south east of England, where they are traditionally the strongest alternative to the Conservatives. If they carry on the way they are, the Social and Liberal Democrats may end up with no more than a taxi-fill of seats to deliver to a potential Labour-led coalition.

not be able to rely on a sufficient level of desire by erstwhile Tories to get the Government out. Mr Kinnock might reasonably interject here and protest that he has already done a great deal to make Labour more attractive.

What is more, during October's conference Mr Kinnock may move the party towards a reduction in the preponderance of the trade union block vote. If he takes the most far-reaching of the plans for reform on offer, he may convince some waverers that Labour is on the way towards becoming a one-person-one-vote democratic party.

European monetary union Towards a free market approach to Emu

By Giles Keating

Views on the development of economic and monetary union (Emu) for the European Community range between two extremes. The "dirigiste" approach involves the early pooling of reserves under an embryonic European Central Bank and an eventual move to central EC control over the size and financing of national budget deficits.

On (ii), governments as well as markets have a poor record of making mistaken, unredeemable loans. Recent debt write-offs and cash injections at privatisation give some idea of the scale: £6bn for the English and Welsh water industries; £2.2bn (£100m) for the two Spanish railway equipment companies just sold to the French group Alstom; and a write-off is likely for the bulk of the £9,000bn (£2bn) debt outstanding at the Italian public sector steel group Finisider.

LETTERS

Action on long-term unemployment Dead letter day

From Mr John Philpott. Sir, One is pleased to discover from Michael Smith's article (August 30) that the UK Government is considering extending the use of Action and Personal Training plans for the long-term unemployed beyond Employment Training (ET).

The best alternative would be a comprehensive job guarantee package. This would provide a range of options through which Action Plans could be properly realised; for example, well funded training for those long-term unemployed people who need it, and access to narrow job or employer-based contracts for those who do not lack skills, but simply the opportunity to work.

Confusion in water quality measurement

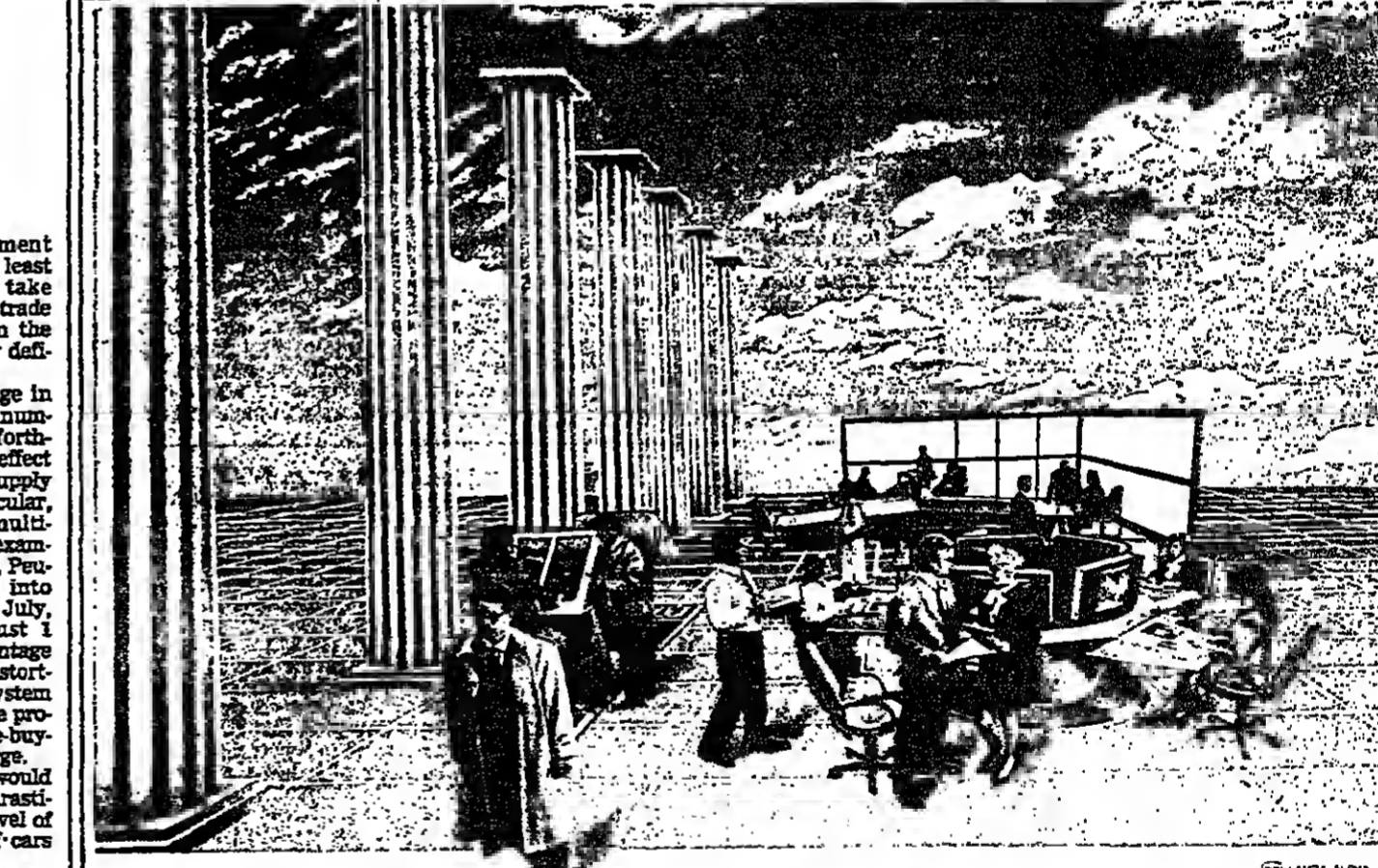
From Mr George Bacon. Sir, David Richardson's article "Green tendency is poisoning water scheme" (August 23) correctly stressed the need to verify water quality standards scientifically before using them to judge the acceptability of a public water supply.

standards that may not be regarded will result in significant public expenditure in the mistaken belief that this will secure healthier water supply. Mr Richardson says, correctly, that the UK water quality standard, and the World Health Organisation (WHO) target, is 100 ppm of nitrate; and that the EC standard is 50 ppm nitrate. He then confuses the nitrate issue by an incorrect reference to US standards for nitrate in drinking water, asserting that the EC is not the most parsimonious when it comes to water purity and imagined dangers, because the US has established a limit of 10 ppm nitrates for drinking water.

All the business of war

From Mrs Beryl Andrews. Sir, In the 1930s I worked as a shorthand-typist in the Bank of England. For a great number of young City workers - friends and relatives were a "blue button" in the Stock Exchange, an underwriting clerk and an articles secretary - Friday, September 1 1939 was the day they said goodbye to Threadneedle and Throgmorton Streets, Lloyd's of London and the Clearing House.

When more normal life could be resumed in 1945 they were six years older and out of touch with their former possessions. Many did not want to return to their old jobs. They took advantage of Government grants and training to become farmers, teachers, engineers, nurses, doctors. Just a few nostalgic thoughts to share with your readers. Beryl Andrews, 180 Sachville Road, Hove, East Sussex



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FINANCIAL TIMES

Friday September 1 1989

DALE POWER SYSTEMS Dale Electric of Great Britain Limited

Poles look West with envy and resentment David Marsh reports from Warsaw on the 50th anniversary of the German invasion

MR PAWEŁ LIPKA, a young uniformed door-keeper at the Polish army museum in Warsaw, claims that the 50th anniversary of Germany's march into Poland on September 1, 1939, pre-occupies few of his countrymen.



German troops in September 1939 lifting the barrier to the Polish corridor into the Free State of Danzig (now the Polish city of Gdansk), an act which started the Second World War.

Mr Stanislaw Manko said the Germans had behaved like "barbarians" during the war. But now, "I consider them as people."

US to resume talks on LBO taxes

By Lionel Barber in Washington THE US Treasury and the House Ways and Means committee are shortly to resume talks on the desirability of reducing the tax advantages of leveraged buy-outs, specifically aimed at the proposed \$21bn takeover of BAT Industries led by Sir James Goldsmith, the Anglo-French financier.

Presidential choice risks new tension in Panama

By Our Foreign Staff PANAMA'S Council of State has chosen a new President, risking a further escalation of tensions between Gen Manuel Antonio Noriega, the country's military leader, and the US.

Austria set to lift visa constraints

Continued from Page 1 to reception camps in southern Bavaria. It is expected that as many as 20,000 could take advantage of Austria's role as mediator.

London Eurobond market to be electronically monitored

By Richard Waters in London ELECTRONIC monitoring to detect insider dealing and other malpractices is to be extended to the Eurobond market from Monday by The Securities Association, the London regulatory body.

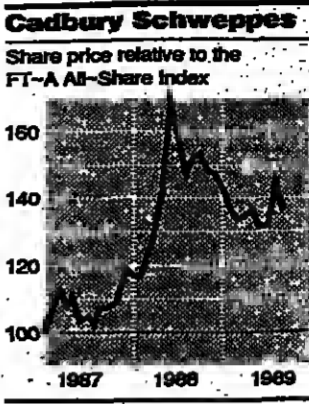
SA police raid black offices

Continued from Page 1 and Carltonville. A black boycott forced several white businesses in the towns into bankruptcy.

WORLD WEATHER table with columns for location, temperature, and weather conditions.

The market's crush on Cadbury

Cadbury Schweppes made more money in the last six months than it was making in 12 just four years ago. Its business is broad enough to weather an 8 per cent decline in chocolate profits in the UK and still increase the total by 16 per cent.



Chartists

It is now official: foreign exchange dealers would do as well to flip a coin as listen to all that guff about heads and shoulders and triple bottoms.

Fund managers

The steady decline in the number of independent UK fund managers continues apace and judging by the silly prices being paid, it will continue.

Advertisement for U.S. \$140,000,000 Osaka Prefecture 8 1/2 per cent. Guaranteed Bonds due 1994. Includes logos for Osaka Prefecture and various financial institutions.

# FINANCIAL TIMES SURVEY



Although it is the world's fifth largest nation in terms of population, Indonesia has yet to mature,

both economically and politically.

Now it appears to be poised for a revival. Roger Matthews and John Murray Brown look at this, the biggest, slice of South East Asia.

## Prepared for take-off

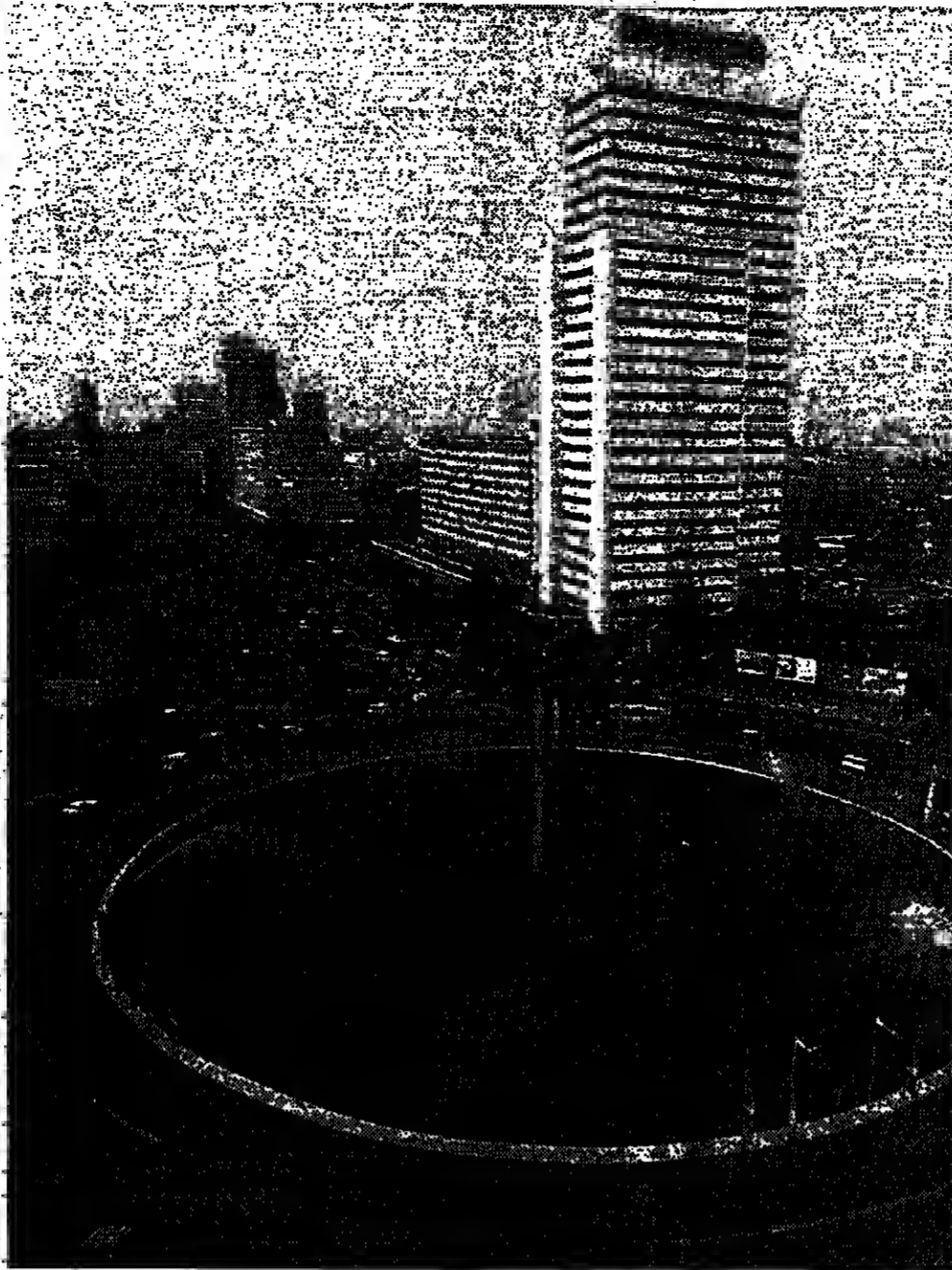
FOR THE past 20 years the biggest slice of South East Asia has made almost the smallest international impact, but not for much longer. The sheer size of Indonesia remains harder to grasp than the transformation that it is undergoing. It stretches from southern Thailand almost to northern Australia. It comprises 13,677 islands which are home to more than 175m mainly Moslem people, the world's fifth largest population. It takes as long to fly from one end of Indonesia to the other as it does to cross the US. It has substantial oil and gas reserves and a vast array of other natural resources, yet all too rarely generates either economic or political interest and has spectacularly lacked a strong international identity. The one island of Bali is almost better known than the whole.

Perhaps it suffered from a snafu of identity in the first 10 years after the Dutch were driven out in the wake of the Japanese after the Second World War. In those years of living dangerously Indonesia was emotional, ebullient, aggressive and visionary as it became intoxicated by President Sukarno's twin triangles of expansionary power which internationally linked Moscow,

Peking and Jakarta, and domestically the communists, Islam and the army. The ingredients were just too combustible and it has taken much of the last two decades to recover from the violent explosions of the mixtures which led to the emergence of the man who still dominates the country politically, President Suharto.

Full political maturity for the present system cannot be claimed until Indonesia succeeds for the first time in transferring power peacefully at the highest level. Its capacity to achieve this has been greatly enhanced by the appreciation that the economy may now be poised to follow the example of its more successful Asian neighbours. Just as nothing will better decide President Suharto's place in Indonesian history than the manner and timing of his departure, so that will in turn be the confirmation of the durability of the country's economic revival.

Countries such as Japan, Taiwan and South Korea, are predictably well aware of the Indonesian take-off and as investors and customers are already a part of it. The message will, equally predictably, take a lot longer to be received in the western part of the



A nation on the move: Welcome monument is the commercial heart of Jakarta

# INDONESIA

industrialised world. Part of the reason is that Indonesia under Suharto has neither promoted internationally (some would say even domestically) its longer-term objectives, nor lauded its own achievements. Yet its economic ministers should feel instantly at home in Mrs. Thatcher's cabinet, at least with the terminology. In Jakarta, as in London, the talk for the past six years has been all about deregulation, liberalisation, rolling back the

state sector, opening up to competition, prudence, caution, good housekeeping and pricing labour as any other industrial input. The results are now becoming visible. The economy grew by nearly 6 per cent last year after 3.6 per cent in 1987 and should comfortably sustain this figure for much of the 1990s. Indeed, the Government knows that it cannot afford to drop much below 6 per cent if it is to provide work for the

2.3m young people who each year will be seeking their first job. It is an imperative which dominates the work of every economic ministry. Foreign investment commitments to Indonesia soared last year to \$4.4bn, nearly three times the level of the previous year, in part attracted by that vast untapped pool of labour. Last year's commitments amounted to one fifth of the entire foreign investment Indonesia has attracted in the

past 20 years.

But foreign capital has also been greatly influenced by the fact that in 1987 for the first time oil and gas contributed less than 50 per cent of foreign exchange earnings as against more than 80 per cent six years ago. Non-oil and gas exports last year brought in \$9.5bn of Indonesia's total external earnings of \$18.7bn and this year will pull further ahead. Manufactured and processed goods now account for about 80 per cent of the non-oil export sector.

In short, Indonesia is not, and more important is now seen not to be primarily a single resource economy. Oil and more emphatically gas will continue to underpin the economy, but they will no longer be its driving force. The challenges this poses to the Government are considerable because it will increasingly have to face up to the effects of managing a diversified, decentralised, deregulated economy, with the machinery and sometimes people programmed for an earlier era.

President Suharto, the military and Golkar, the principal political party, are in that order Indonesia's power centres united by their commitment to a national ideology designed to subsume all religious, ethnic or linguistic differences. Pancasila, as it is called, is a catch-all enunciation of principles through which differences will be resolved by discussion and compromise. According to its interpreters, Pancasila obviates any need for formal, or even informal political opposition.

There is, of course, opposition from outside the regime but it is largely individual and astonishingly given Indonesia's vast size, there are no serious secessionist threats. Any threats to stability appear far more likely to come from within than without, and this may become increasingly apparent as President Suharto approaches 1993 and the moment when he must decide whether to stand for another five-year term.

If the Jakarta political grapevine is to be believed many of the military think it is time he accepted honoured retirement. They think he is out of touch with the younger generation (which means he has not always been doing what they want). Earlier this year he published memoirs, parts of which are considered ill-judged, and there is a suggestion he has not sufficiently curbed the business excesses of three of his children who are very profitably and indiscreetly exploiting the family name.

In a country of so many greenhouses there are too few people who can throw stones with impunity, but the issue of

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Commodities	5
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Editorial production: Roy Terry	

KEY FACTS	
Population: 175m	Exports: Merchandise exports: \$19bn
President: Major General Suharto	Average annual growth rate of exports: 14.2 per cent (1980-87)
Crude birth rate (per '000): 1965 - 43, 1987 - 29	Destination of exports: Japan 41.7 per cent, US 12.9 per cent, Singapore 8.5 per cent, S Korea 4.4 per cent
Crude death rate (per '000): 1965 - 20, 1987 - 9	Imports: Merchandise imports: \$13bn
Life expectancy at birth: 1965 - 44, 1987 - 60	Average annual growth rate of imports: -2.2 per cent (1980-87)
GDP per capita (1987): \$450	Origin of imports: US 12.9 per cent, Germany 6.7 per cent, Singapore 6.5 per cent
Average annual growth in GDP: 3.6 per cent (1980-87)	
Average annual growth in inflation: 8.25 per cent (1980-88)	
Current account balance: -\$1.189bn	
Currency: 100 sen = 1 rupiah	
Exchange rate (Aug average): Rp1788.9 to \$, Rp2871.03 to £	

All figures 1988 unless otherwise stated.

The children is one that is difficult to duck. Even so it probably matters less than the ability of those who would want the president out to agree on a successor. The banyan tree is Indonesia's national symbol and even the casual observer knows that nothing much grows in its shade.

Despite protestations of batons littering a dozen knapsacks, there are few obvious candidates and given Suharto's reputation for political manoeuvring it should not be that difficult for him to muddy the waters if he decided, like other ageing Asian leaders, to be irreplaceable for a few more years.

But sooner, rather than later, the country's leadership and especially the military part which has reserved for itself the dual function of defender of the realm and involvement at all levels of government, will have to face up to the con-

sequences of the economic reforms it has initiated. Position, privilege, patronage, and graft, sit uneasily alongside the professionalism, efficiency and flexibility required to run a modern economy. State enterprises can no longer act as the pension funds for semi-retired officers if Indonesia is to develop the industrial momentum it claims to want. And that in turn means facing the highly sensitive issue of the

5m-strong Chinese community who while being widely (and unfairly) mistrusted control an important part of business and provide the most fertile breeding ground for future entrepreneurs.

A younger generation of Indonesians has also emerged which knows nothing of the sixties and is not much impressed by the regime's warnings about the dangers of communism. Those educated abroad - and they almost all come straight home afterwards - are even more likely to be demanding greater openness and less political rigidity.

Senior members of the regime admit that economic development has to be accompanied by political liberalisation. But in the next breath they say that there is no need for any more "openness", that voting is a bad idea, and that the army is Indonesia's only truly national force which will never be able to relinquish its dual function. As a senior Asian diplomat put it: "They wish to continue running this vast, diverse, archipelago as if it was a small, unitary state."

It would seem to be a formidable, if not impossible task. The path charted for the economy is largely set and will have to be broadly followed. But as Indonesia emerges out of the economic twilight it is going to have to acquire political skills that soldiers rarely consider a substitute for good, old-fashioned discipline. The speed with which they can adapt will help to determine how much impact Indonesia makes on the region during the new decade.

Many think President Suharto should accept honourable retirement

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PT. SEMEN CIBINONG (CIBINONG CEMENT COMPANY LTD.) FINANCIAL HIGHLIGHTS			
(In rupiah millions, except Earnings and Dividends per Share)			
	1986	1987	1988
Cement Shipments (in thousand tons)	1,025	1,126	1,212
Net Sales	62,995	76,049	86,485
Earnings after Income Taxes	2,286	6,398	7,051*
Dividends Paid	-	3,575	3,575
Earnings per Share	639	1,790	1,972*
Dividends per Share	-	1,000	1,000
Total Assets	93,112	96,246	119,054
Long-Term Debt	30,600	22,390	14,602
Shareholders' Equity	42,298	45,121	68,685

\*Before accounting for the cumulative effect of change of depreciation

INDONESIA 2

Roger Matthews investigates how the economy has been restructured since 1983

# A country in the right place at the right time

AS EXPLAINED by Johannes B. Sumarlin, Indonesia's deceptively soft-spoken Minister of Finance, the restructuring of the country's economy has been a well thought-out, pre-planned exercise which has been progressing logically, step by step, and without political hiccups for the past six years.

It is unlikely to have been quite so straightforward. For not only has Indonesia been grappling with all the problems associated with an over-centralised, heavily bureaucratic economy typical of the 1960s among the newly decolonised nations, but also with the successive impacts of lower oil exports denominated in lower value dollars. World Bank estimates suggest that in the period 1983-1988 the combined impact of these external shocks cost Indonesia an income loss equivalent to 9 per cent of its gross national product.

In addition, it did terrible things to Indonesia's external debt. Again, according to the World Bank, the depreciation of the dollar after 1985 added \$12.6bn, or 31 per cent, to Indonesia's debt at the end of last year and nearly \$2bn to its debt servicing during 1988.

Despite this piling up of debt, now estimated at \$30bn (more than 70 per cent of last year's GNP), Indonesia has kept to its interest and repayment schedules and has avoided any sort of foreign exchange crisis. International agencies are full of praise for the achievement and in spite of the overall size of the external debt and debt service ratio of about 40 per cent argue, that it is better structured than many other developing countries with a high proportion of it long-term and concessional.

The virtue of the 1983 plans thus came to be a necessity and in turn a cause for congratulation as the economy headed towards the 1990s, and what Mr Sumarlin very cautiously believes could be taken off. Others believe it might already be clear of the runway.

What may have fuelled the debate recently is the uncertainty about the real rate of growth last year. For a while it was accepted that the economy had grown by a very respect-

able 4.8 per cent in 1988, although there was a feeling that the figure might be a little on the low side. On looking again the statisticians came out with an astonishing (rumoured but unpublished) 7.3 per cent, but on further

consideration settled on 5.7 per cent which is now the official figure. Mr Sumarlin senses that growth has accelerated this year and is eagerly forecasting a tiny 0.3 per cent increase to 6 per cent. It will almost certainly be higher, perhaps nudging 7 per cent.

The reason for this appears to lie in the individually unheralded but cumulatively important range of measures which have been progressively introduced. These include substantial relaxation and rationalisation of rules governing foreign investment, the simplification of tax laws, wholesale reform of customs procedures, liberalisation of imports, somewhat more competitive banking, and the most visible change - increased opportunities for foreigners to trade on the Jakarta stock exchange.

At the same time evidence is being seen of the changes wrought in the most fundamental aspects of the Indonesian economy. Despite the richness and diversity of its natural resources it was rightly perceived in the early 1980s as a hydrocarbon-based economy. After all, oil and gas did contribute 80 per cent of its export earnings and about 80 per cent of government revenues. Last year those figures had dropped to 40 per cent and 30 per cent respectively.

Equally important, the quality of the hydrocarbons earned

has improved with less dependence on declining crude oil sales, more emphasis on additional long-term gas contracts which have been agreed with Japan, and further consolidation of Indonesia's world market share likely as new gas fields are brought on stream.

All of these developments suggest that the targets which Indonesia has set itself in its latest five-year plan launched in April can - assuming no dramatic changes in external conditions - be achieved. It is looking for an average 5 per cent growth rate, which, will probably be revised upwards next year: a 16 per cent annual increase in non-oil and gas exports; a rise each year averaging 23 per cent in government revenues from sources other than oil and gas; a steady decline in the current account deficit which would drop to \$500m in the financial year

ending April 1994: a strong growth in private sector investment amounting to more than 50 per cent of the total; an increase in industrial output of 8.5 per cent a year; and growth in agricultural production of a more modest 3.5 per cent.

However, these are rather

more than figures plucked out of the air by academics. They are only a little more ambitious than the basic growth thought necessary to maintain political stability in a nation where over the next five years some 11.5m young people will

be entering the job market for the first time, an annual rate of increase close to the total population of neighbouring Singapore.

The challenge is complicated by the Government's anxiety to make the more than 300 state-controlled companies more efficient and less of a drain on the exchequer. Instead of being a handy sponge to mop up potential unemployment, they have been told that they must count on any more treasury handouts and to look at additional methods of funding, including joint ventures and possible share offerings to the public. The least viable may even be allowed to go to the wall. The non-financial state enterprises have been given until early next year to submit their corporate plans which will then be assessed on a case-by-case basis.

The reform of the state sector is seen officially as an essential adjunct to the maintenance of the trend which saw non-oil exports grow by more than 20 per cent last year, from \$9.5bn to just over \$12bn. Until three years ago most non-oil export growth came from textiles and plywood, but last year for the first time manufactured exports topped 50 per cent of total exports.

The investment trend is no less promising. Foreign investment commitments soared last year to \$4.4bn compared with the previous year's \$1.5bn. Of course, it has to be anticipated that a portion of those commitments will never be realised, but even assuming a large fall in figures, the percentage increase over 1987 would still be impressive. As officials like to point out, the \$4.4bn figure is equivalent to nearly 20 per cent of the total foreign investment received by Indonesia since 1967.

Significantly, Indonesia is attracting considerable interest from Taiwan and South Korea, labour for the next decade will continue to be plentiful and cheap. Indonesia has always been in the right place; now it is also there at the right time.

**Evidence is being seen of the changes wrought in the most fundamental aspects of the economy**



Left: Students in the Toyota training school illustrate the foreign investment Indonesia has attracted from countries such as Japan, Taiwan and South Korea. Above: Johannes Sumarlin, Indonesia's Minister of Finance, claims the restructuring of the economy has been a well thought out, pre-planned exercise with no political hiccups.

TO BE given the task of explaining Indonesian politics is surely some ancient form of eastern torture.

Even to an Indonesian the political system, like the language used to describe it, is vague and allusive. To the outsider it sometimes seems impossible to fathom.

Indonesia is a vast oceanic society, paternalistic and deeply conservative, where a largely benign feudal framework - with very few ruling over very many - still holds good.

Yet, in word at least Indonesia is also a democracy - in fact if numbers were the judge it could lay claim to being the world's third largest multi-party democratic system, after India and the US. Indonesia's version is what is called "pancasila democracy" - where decisions are reached by "consultation and consensus", and where voting is used only as a last resort.

Democracy in the western sense became a bad name after a turbulent seven-year period in the 1960s when the average cabinet lasted less than a year, and at one time more than a 100 political parties vied for power.

But habits are changing. Some officials even suggest the next president may be decided by voting. Indonesia has now held four general elections since President Suharto seized power in the mid-1960s. The

national ballot, which takes place every five years, elects 400 members for the 500-seat legislature or DPR - a further 100 seats are reserved by law for representatives of the armed forces, ABRI. The upper house or Consultative Assembly, MPR, which comprises the DPR plus 500 government appointees, then has the job of choosing a president.

The local press is given to describing the process as a "feast of democracy". In real-

**A vast oceanic society, paternalistic and conservative, with a largely benign feudal framework**

ity, political change by the ballot box is still little more than a statistical possibility while a small military elite backed by a large bureaucracy hold sway over this vast predominantly agrarian nation of 175m people.

Golkar, the government party, won the 1987 elections with more than 70 per cent of the vote - the Government's

economic achievement was its platform. The remainder of the vote was divided between the other two officially sanctioned parties - the Moslem-based United Development Party (PPP) and the broadly nationalist Christian-based Indonesian Democratic Party (PDI) which makes much of its past association with the populist former President Sukarno.

This small two-party rump is what officials call the "respectable opposition". As President Suharto makes clear in his recently published memoirs, "An opposition whose basis is solely to oppose, to be different, is not known by us."

Both small parties are officially cultivated in part to offset criticism that elections are stage-managed affairs which merely serve to endorse continued military rule without offering real political choice. The charges are hard to deny, of course, but the rump at least ensures the illusion of broad party consensus in the legislature. That illusion is clearly important for the Government.

Golkar's clean sweep of the polls in 1987 may even have embarrassed its military masters.

Historically, Golkar was the military's own creation established in the mid-1960s to counter the rising power of the now banned Indonesian Communist Party (PKI). Under the New Order it provided a useful tool for promoting policy and an election-winning vehicle wheeled out every five years to bolster the consensus.

John Murray Brown examines the politics

## System of consultation and consensus



President Suharto (left) and Defence Minister Benny Murdani - both generals



President Suharto (left) and Defence Minister Benny Murdani - both generals

Today, Golkar appears to have acquired a life of its own - perhaps not wholly at the military's bidding. More importantly President Suharto has indicated that any future leader of the country must have Golkar support. Of course, what the military thinks is the mathematical unknown in any equation of

Indonesian politics. The president is himself a general, as are many of his senior cabinet colleagues. In parliament Abri has its 100 seats. A third of the country's ambassadors and more than half the regional governors are military men, as are the majority of mayors, and many of the directors of state enterprises.

Far from being coy about it, the military's *dwifungsi* or dual function which entails an orthodox defence task and a role in political and social life, is now firmly enshrined in Indonesian law. General Benny Murdani, the Defence Minister, likes to describe the *dwifungsi* as "the most misunderstood concept in Indonesian politics". It is, for all that, a unique example of military power institutionalised within a civilian administration.

Yet it would be a mistake to dismiss Indonesia's New Order government as an orthodox military regime. Indonesia has many of the qualities of a vast city council, where patronage, financial largesse, and the occasional whiff of corruption combine with the firm hand of authority to keep everyone happy - well almost everyone. And in some ways it is Golkar with its amorphous corporatist image, more than Abri that seems best placed to play this form of patronage politics.

"Programme has replaced ideology," says Mr Rachmat Witoelar, Golkar secretary-general, in a well polished phrase. According to him Golkar is not a political party

at all - but rather an association of professionals, farmers, workers, women and youth - and the military. Listening to him expound Golkar policy, you would think you were talking with an aid worker, not a politician.

Golkar the party, however, is a political machine. Today it claims more than 25m members - one in every seven Indonesians. Some party cadres have spread an impressive network in rural areas, where most Indonesians live and where elections are made and won. In addition, its formal backing from within the administration, with the support of all 27 provincial governors, the 100 or so regional councils and around 4m public employees adds up to a formidable constituency.

The fact has not been lost on the military which has now installed its man in the top Golkar job, at the same time reinforcing the armed forces party presence - some say Abri broke the rules in the process.

In the end, however, despite all the manoeuvring, if President Suharto ignores the military's apparent wishes and decides to stand again, no one is expected to openly challenge him. In true Malay fashion, any leadership struggle will be conducted off stage. As one senior minister put it, "some sensitive issues are best discussed behind closed doors".

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INDONESIA 3

NOTHING better illustrates Indonesia's changed economic circumstances than the statement earlier this month by Mr. Ginandjar Kartasasmita, Minister of Mines and Energy, predicting that before the end of the century the country's entire oil production may be absorbed domestically, leaving nothing for export.

While theoretically correct, the minister's statement has to be read for its overall political orientation rather than for the specifics of Indonesia's hydrocarbon reserves. The message is running at about 1.2m barrels a day (b/d) exactly in line with its quota agreed by the Organisation of Petroleum Exporting Countries. Of this total about 500,000 b/d is for export, down sharply from last year's average of 800,000 b/d.

Domestic oil demands which last year had shown an increase of around 7 per cent is, however, expected to grow more slowly during the life of the new five-year plan as new non-oil-fired power stations come on stream. And with the Government controlling domestic gasoline prices, which historically have a strong impact on demand, has another powerful regulator.

Minister Ginandjar's own forecasts of the likely trends in international oil prices must also be assumed to make a contribution to policy. The minister is of the school which believes that as several Opec and non-Opec members begin to trim out of oil, crude prices will climb sharply again towards the end of the century hitting \$40-\$50 a barrel compared with the present \$15-\$17 for Indonesia's Minas crude. If the minister is even half way right then it would pay to conserve known reserves and vigorously encourage international oil companies to look for more, which is happening.

Although quite a lot is known about the geological structures in the western part of the archipelago, there is still an immense amount to be done in the less hospitable east. Indonesia's present known recoverable reserves are about 11bn barrels, enough



Sumatran pipeline: oil production surging at 1.2m barrels a day

oil companies point out that hreueratic problems in Indonesia continue to make it one of the most expensive places in the world to drill new wells, costing on average 25 per cent more than elsewhere.

But the real excitement for Indonesia lies not with oil, but gas. Liquefied natural gas is poised during the 1990s to become the country's largest single foreign exchange earner as a result of long-term contracts already signed with Japanese companies and others still to be negotiated.

Indonesia is already the world's largest gas exporter and with three new liquefaction plants likely to be built in the next 10 years, officials believe it should have no difficulty in maintaining, or even increasing, its 40-50 per cent share of the international market. The three new trains (liquefaction plants) are planned to come on stream between 1993 and 1998 with Japan and other customers providing most of the estimated \$600m financing required and being repaid in gas.

The new sales agreement with Japan is worth an estimated \$8bn a year to Indonesia and involves annual shipments of about 15m-16m tonnes. South Korea is contracted to take another 2m tonnes annually and Taiwan will start receiving 1.5m tonnes next year. Some projections suggest that Japanese demand could more than double in the next 10 years, with large increases also expected in South Korea, and Taiwan.

Simultaneously, Indonesia is looking at ways of increasing its own domestic gas usage. Mr. Ginandjar said that the big Madura find close to Java had been reserved entirely for domestic consumption and plans were being drawn up for an extensive pipeline system, which would bring the gas to millions of industrial and private consumers. He said the Java pipeline scheme would be offered to the private sector to avoid a drain on public investment with the Government, and consumers paying a toll for using the system.

With still plentiful oil, an abundance of gas, plus massive reserves of coal and options for hydro and thermal power generation, Indonesia itself looks extremely well provided for. But Minister Ginandjar is not taking any chances. Planning is continuing for the country's first commercial nuclear power station which the minister says will be delayed but should still be ready by 2010.

Roger Matthews

OIL AND GAS

Energy sources in abundance

for 30 years at current rates of extraction. The minister estimates potential reserves at 48bn barrels, of which 15bn barrels could be extracted.

To this end Mr. Ginandjar has in the past year gone a long way towards easing tensions with the oil companies by negotiating new pricing agreements and offering additional incentives for exploration. The old system whereby the government tax take was related to a fixed annual price per barrel, regardless of market conditions, has been replaced by a new formula based on the average price

realised by a basket of crudes over a year.

"The big difference now is that the oil companies have a transparent pricing policy which means that at any one time they know exactly where they are," commented an industry analyst.

The introduction of the new formula in April brought an immediate increase in liftings and contributed to an anticipated 10 per cent rise in spending on exploration this year. Nine new contracts have been signed so far in 1989 and the Government would like to see another five or six. However,

John Murray Brown discusses foreign policy

Diplomatic offensive begins

FURTHER AN Indonesian behind the wheel of a car and he becomes assertive, self-confident, some might even say brusque.

Something similar is happening at a national level as economic development starts to take root, and the country is exposed to new and increasingly western ideas. And nowhere is the process plainer to see than in the conduct of foreign affairs, an area of government which officials used to dismiss as "an elitist ball game".

After years on the diplomatic sidelines there are strong indications Indonesia may be ready to pull off the tracksuit and assume an international position more commensurate with its vast size and population.

Indonesian officials recognise the world is changing - with the emergence of trade blocs in the West and the economic and political changes now consuming the communist East. Indonesia has also been watching with mixed feelings developments in China, a country with which it still has no formal relations.

President Suharto, always a reluctant overseas traveller, appears persuaded of the need for a more upbeat approach. While closer to home the military seem prepared to play out a greater security role, concerned at what is perceived as changing Super Power rivalries in the region.

What this all means for Indonesia's friends is still unclear. And given the regional sensitivities which might be awakened, Jakarta officials are in no hurry to spell it out.

With the West, President Suharto has long been a favourite despite a less than creditable record on human rights. To the foreign policy analysts in Washington his solid achievement since seizing power in the mid-1960s is ample proof of the success of western aid diplomacy and the breakdown of the so-called domino theory in communist Indo-China.

If in Indonesia's own case, economic recovery has been less than spectacular many Asian diplomats concede President Suharto's deliberately quiet leadership has been vital for stability in what has been one of the world's most dynamic economic regions.

President Suharto is not about to launch into a series of grand dramatic gestures - a common feature of the late President Sukarno, his flamboyant predecessor. Sukarno saw the world quite literally as his stage, aligning himself with Moscow and Peking against western imperialism, ultimately with disastrous effect.

But the diplomatic offensive is already under way. After a US visit in June, President Suharto will go to Moscow later in the year for what will be his first trip to the Soviet Union. He is due in Belgrade for the summit of non-aligned heads of state - the first time he has attended a NAM meeting since 1971. Indonesia is canvassing for the leadership of the NAM, an organisation President Sukarno helped to found.

There are other trips pencilled in. Pope John Paul II will visit in October - the first papal visit to Indonesia since 1974. There is even talk President Suharto is keen to do the Hajj in 1990, appropriate perhaps for the leader of the world's most populous Moslem country. Indonesia has already signalled its intention to play a moderating role in the ICO, the Islamic Conference Organisation.

Even the once habitual sparring with neighbours Australia is on the decline, while the queue of Canberra officials visiting Jakarta is lengthening by the day.

President Suharto has long been a favourite with the West

Regional security seems the larger objective. Jakarta has been leading the calls for a nuclear-free zone in both ASEAN and the South Pacific, under the curiously named banners of SEANUFPZ and ZOPFAN. At the same time, largely as Indonesia's prompting, ASEAN is starting to look at the possibility of increased defence co-operation. Indonesia has serious misgivings about a regional defence role for Japan, as the US has been urging. Singapore's move to offer base facilities to the US, meanwhile, prompted further harsh words from Jakarta. In 1987 the Indo-



Mr Ali Alatas: ringmaster for the Kampuchean peace talks

nesian military voiced concern at Chinese activity in the disputed Spratley islands.

Further east still, Indonesia is looking to improve ties with countries in the South Pacific, aware of its own security concerns with Super Power penetration in that region. In what some western diplomats see as a marked shift in policy, Indonesia supported an Australian-sponsored motion at the UN, calling for independence for New Caledonia, the recently troubled French colony. In late 1987 Jakarta was almost alone in offering assistance to the newly-formed republic in Fiji without formally recognising the regime.

Some contend Indonesia's move to improve ties with its Melanesian neighbours, is merely an attempt to deflect criticism of its policy towards its own non-Malay minorities in both east Timor and Irian Jaya. Indonesia's China policy is perhaps the key. Indonesia is committed to end its diplomatic silence on China and revive formal ties, which Jakarta broke off after accusing Peking of supporting the failed communist coup of 1965.

President Suharto met with Chinese Foreign Minister Qian Qichen in February this year. How far China's subsequent political turmoil has affected

developments remains to be seen.

Indonesia's obsession with China is based on regional political and economic rivalries and deep suspicion of Chinese ambitions in South East Asia. Indonesian policy makers fear an economically robust China could use the region's overseas Chinese to influence policy, rather like the US in South America or the Soviet Union in Eastern Europe.

The China obsession goes some way towards explaining Indonesian policy on the other vital issue of regional concern - the war in Kampuchea. Indonesia has taken a lead role in the peace effort there, anxious to use Vietnam as a counter weight to Peking's expansionism, while reluctant to support a solution which would allow further Chinese diplomatic encroachment in the region. In the wake of Vietnam's withdrawal from Kampuchea, Indonesia is urging a comprehensive peace settlement which would create a genuinely independent Kampuchea and also open the way for international aid flows to Vietnam.

In some ways much of the recent policy shifts was anticipated in the appointment of a career diplomat, Mr Ali Alatas, as the new Foreign Minister. Mr Alatas - known more affectionately by the local press as Alex - is a diplomat of proven skill. He was formerly Indonesian ambassador

The habitual sparring with Australia is on the decline

to the United Nations - a forum where there is still muted condemnation of Indonesia's policy on East Timor, the former Portuguese colony annexed by Jakarta in 1974.

More recently Mr Alatas has been ringmaster for the Kampuchean peace talks in Jakarta. In July this year he was asked to co-chair an international conference in Paris. A successful outcome to this bitter 10-year-old conflict would be a welcome tonic for the Indonesians and a timely endorsement for the Government's more activist foreign policy.

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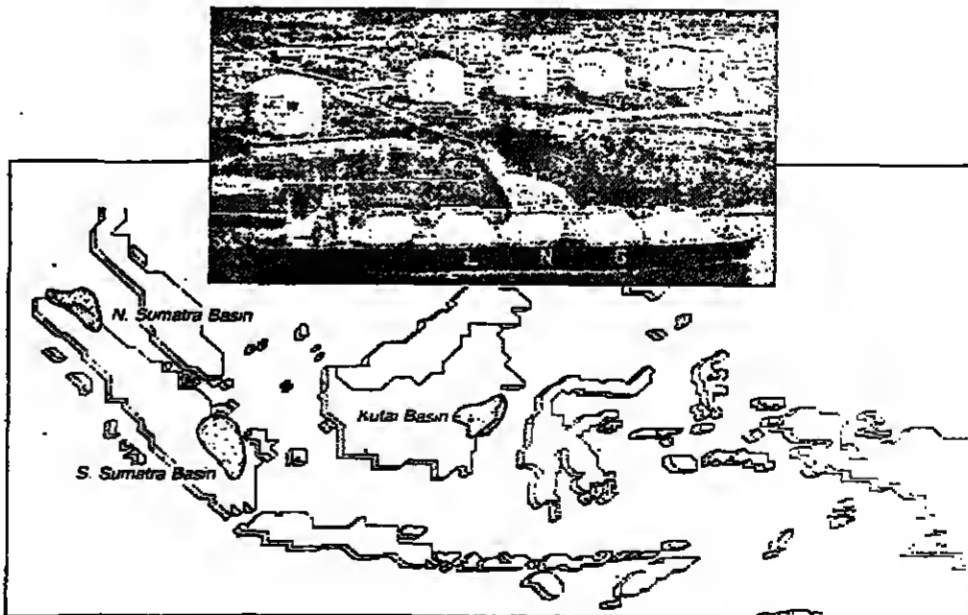
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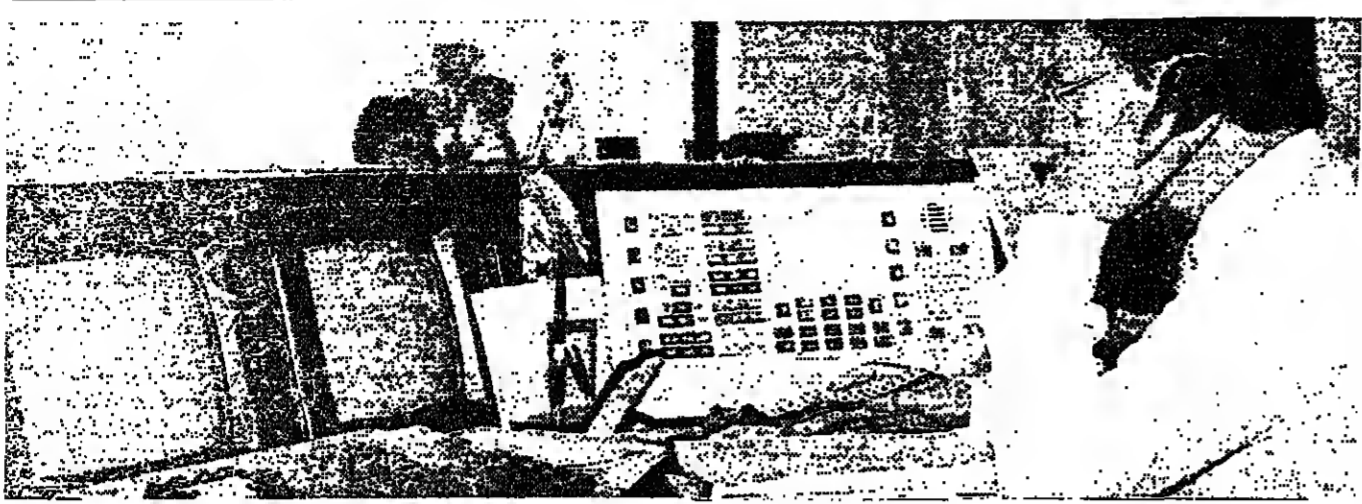
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# INDONESIA 4

IV



Foreign exchange dealing room in a Jakarta bank

John Murray Brown reviews the banking industry

## Learning financial freestyle

THROWN in at the deep end Indonesia's banks are quickly learning the techniques of financial freestyle. In the wake of the most radical shake-up since the mid-1960s, the country's banking industry finds itself at the centre of a wholesale restructuring of the Indonesian economy.

For the older players in this once highly protected sector of the economy the blast of free competition has prompted a spate of mergers and acquisitions and paved the way for the arrival of a new generation of banks - both domestic and foreign - now transforming the Jakarta skyline.

If local businessmen at times appear wary of the side effects of bank deregulation, the proverbial Indonesian man on the street has no such qualms. Long bank queues, taxis advertising credit cards, and now the excitement of lottery tickets for those opening savings accounts provides a dramatic snapshot of the consumer finance revolution geotly sweeping through this vast underbanked country of more than 175m people.

The case for a more robust banking system is overwhelming. At a time when the country is trying to release the energies of its private sector, industry is near full capacity and desperately searching for new investment funds as it switches to export manufactures in the non-oil sector.

On the other hand, the quality of loan portfolios at many state and private banks remains weak. Credit analysis is rudimentary at best. And there is little effective mechanism for collection of loans arrears with non-performing short-term debt often carried on the books for more than 12 months disguised as long-term credit. Today at Indonesian banks intermediation costs - administrative overheads, loan loss and other provisions and gross profit margins - are among the highest in the Asia region. Bank spreads are also large - 5-7 per cent of the total costs of loans, according to the World Bank - all of which adds to the upward pressure on interest rates.

More damaging is Indonesia's history of devaluations -

SOMEONE has come up with a novel solution to the problem of persuading Indonesians to use bank accounts. A group of Jakarta banks - spearheaded by Lippo Bank and Bank Central Asia (BCA), the country's largest private bank - is tempting depositors with a Rp500m lottery in a bid to raise savings levels, still a pitiful 1 per cent of Indonesian GDP.

With a ticket for just Rp10,000 deposited in the bank, you have the chance to win a top prize of Rp150m - a fairly staggering multiple in anyone's book.

"The basic idea is just to get people to travel to the bank," says Mr Marcus Pramad of BCA. "If the interest is all we offer, it doesn't even pay the parking costs." Few people have bank accounts. Still few make use of cheque books. Credit cards are something quite new.

Until recently it was common to go to the tax office with a wad of notes to make your annual return. PLN, the state electricity utility, an Perumptelin the public telephone, demanded cash settlement. The water company still does. However, the response to this latest scheme has been dramatic. Lippo attracted 300,000 new depositors in the first month since starting the scheme in June. Mr Adam, the manager of one downtown branch, said volume had gone up hundred times. "Banking is becoming a culture," he predicts.

The last one a massive 31 per cent in late 1988. As the Government must know only too well, high rupiah interest rates - at between 20-24 per cent consistently higher than the rest of the region - are just not enough to prevent capital flight. What's more, the strategy has been slowly crippling Indonesian industry. With a Government publicly committed to a free foreign exchange system, competing at the same time prudently managed, banking sector is vital for the health of the rupiah. As always, the real challenge is to match domestic reform when economic policy priorities are concerned with problems managing the country's external accounts, which in Indonesia's case stem from the fall in oil prices and the sharp increase in the debt burden, in the wake of "endaka" - the rise in the Japanese yen.

Structurally Indonesia's banking system remains a bewildering array of more than 200 separate institutions, ranging from the five state banks, to the 5,800 rural paddy banks and credit co-operatives. Overseas the financial landscape is Bank Indonesia, the central bank, an institution which combines the roles of monetary watchdog, using credit control and short-term instruments, with its place as lender of last resort to the banking industry. In addition Bank Indonesia - before independence the Dutch-owned De Javasche Bank - is a strategic arm of the development effort, assisting in three private development finance companies, a housing finance business, a credit insurance company for

restricted to one branch in Jakarta - had to contend with remittance business or trade finance work for foreign aid procurement contracts.

Earlier reforms of the banking sector were piecemeal in style, often rushed through at a time of crisis, usually to bolster the rupiah and stem capital flight. In 1983 with the rupiah reeling from the external shock of falling oil prices the Government unveiled its first banking deregulation. Banks were free to bid up interest rates in competition for funds. Credit ceilings were abolished and the role of the central bank in credit allocation gradually reduced. In addition, bank time deposits were made tax exempt, including those denominated in foreign currencies.

The moves certainly helped mobilise domestic resources. But they also dramatically raised the cost of borrowing, at a time when the domestic recession was just starting to bite. At one point in late 1984 interbank rates reached a heady 90 per cent.

Today the external environment has changed considerably. There is a renewed public confidence in the rupiah, which is being marked down against the dollar. The trade account is going from strength to strength. The foreign debt, while high at \$50bn, is considered manageable.

The bank reforms reflect this, with the main thrust on

improving competition and efficiency. For the first time the changes allow private banks to bid for up to 50 per cent of the deposits of state banks.

Controls have been introduced on inter-group lending by private sector banks. There are also stricter requirements on capital adequacy. For the foreign banks there is the chance to open branches outside Jakarta, and establish joint ventures with locals to tap the growing demand for export finance.

If the reforms are only allowed to take root, Indonesia could see a flourishing of its banking sector, which should help to finance the growth of the world's fifth largest nation.

small business loans, not to mention a commercial bank in the Netherlands.

It also acts as sole lender to Bulog, the government's food logistics agency, a classical market intervention board which controls the local price of rice and six other key staple commodities.

Before the latest reforms in 1988 more than 70 per cent of Indonesia's banking assets were held in the public sector. The 67 private national banks and 11 licensed foreign banks between them carved up the remainder.

While oil prices held up, Bank Indonesia was happy to channel the government's large oil receipts to the state banks by way of cheap liquidity credits - not always for sound projects. In its 1988 report on the Indonesian economy the World Bank points out that "a large proportion of the bad loans in state bank portfolios falls under programmes supported by BI liquidity credits."

The latest reforms state banks also enjoyed a captive market providing a home for the savings of more than 200 public enterprises. Together these comprised the two principal sources of funds for the five state banks, originally established to service specific sectors of the economy - smallholder farming, estate agribusiness, industry, mining and exports.

Indonesia's private national banks, meanwhile, existed largely in finance the business activities of their owners, the wealthy local Chinese, often with few internal controls. The 11 foreign banks - all of them

## Roger Matthews looks at the stock exchange Domestic interest quickens

THE British "yuppie" caricatured during "Big Bang" as driving a Porsche bought with his fat fee for transferring from one financial institution to another, appears to have spawned an Indonesian equivalent. So explosive has been the growth of interest in Jakarta's hitherto moribund stock exchange that within months of limited deregulation one of the most critical problems to have emerged is the lack of qualified staff.

"Even people who are not qualified to do the job are insisting on transfer fees," said a foreign broker. "And on top of that they are also demanding Singapore-level salaries." This one anecdotal example underlines, as London has subsequently done, both the immediate rewards and the later risks of deregulation.

But there the comparisons with London begin and end. For five years until last autumn the Jakarta exchange had not welcomed a single new issue to join the then 24 listed companies. Days passed without a share changing hands.

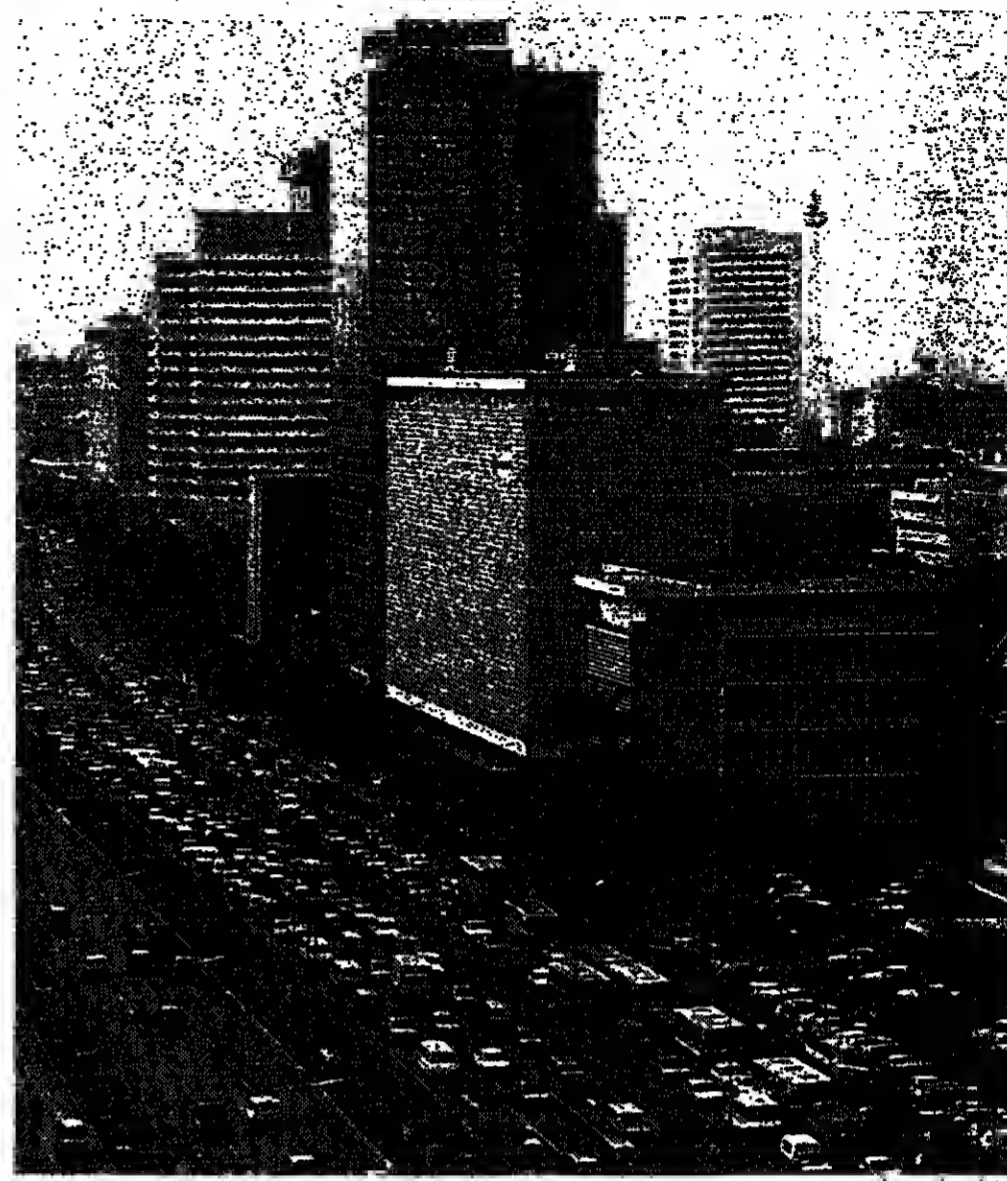
Now companies are coming to the market at the rate of two a month and the optimists believe there could be enough in the pipeline to maintain the present momentum for most of next year. Market capitalisation, currently standing at about \$650m, could even top \$1bn by the year-end.

While this reflects renewed domestic interest in the stock exchange, it is a better indicator of the impact of foreign money on a notoriously illiquid market. The easing of the regulations under which non-Indonesians may purchase stock has helped, but it was the combination of wider financial deregulation last October and the foreign interest these changes provoked that caused the extraordinary surge in the market in December. From 152.47 early in the month, the composite index raced to a peak of 442.2 on December 20.

The index has since behaved somewhat less erratically although its method of calculation can still lead to bizarre gyrations. For example, an across-the-board increase in prices on a single day has resulted in a sharp fall in the index because of the simultaneous inclusion in the computation of the index of a large new block of listed shares.

Other problems also need to be addressed. There are still no clearly written rules (as distinct from oral statements) about the permitted levels of foreign participation in newly-listed companies. Officially, foreigners are allowed to acquire up to 49 per cent, except in the case of foreign joint ventures. Theoretically, that would allow foreign institutions and individuals to acquire, for example, the full offering of an Indonesian company was making just 30 per cent of its shares available to the public. However, it is improbable that such an outcome would be acceptable.

It had been the case that companies involved in retailing were also off limits for foreigners, but it has now become a grey area with underwriters and brokers sometimes giving contradictory advice on whether foreigners will be allowed to tender for shares. Companies can also be slow



Peak-hour traffic: Jakarta "yuppies" may enjoy Porsches for longer than London equivalents

in issuing share certificates and there have been examples of trading beginning before investors had been given tangible proof of ownership.

Given such caveats, why all the foreign interest? In part it is because of lack of alternative, comparable opportunities in South East Asia. "This market is not currently driven by fundamentals," commented a broker. "It is driven by the imbalance between supply and demand. Perhaps it is relatively high risk, but where else have you potentially such good rewards."

"There are foreign players staging issues here without knowing the first thing about the companies involved but showing a profit of 50 per cent in a fortnight. Some local stages are doing the same thing. There is nowhere else in Asia where you can do that. What will really test this market would be a few quite high issues. Then we will really see what depth Jakarta has acquired."

However, there are also some more basic, longer-term assessments being made. Recently imposed limits on the exposure that a local bank can have to any one company will increasingly mean that some of the more cosy family relationships will have to be loosened. Ambitious Indonesian companies, perhaps also with plans to expand overseas, will be looking for additional sources of capital. Political factors may also

come into play with some larger companies, which have done particularly well under President Suharto, perhaps opting for a wider spread of public participation as a hedge against less favourable developments.

The quickest and most patriotic way could be to permit more Indonesians to share in the company's success. Some of the less obvious obstacles to going public are also likely to diminish in the years ahead. At the moment a

express confidence in management of highly-g geared companies which have shown impressive results over the past four years despite interest rates running at 20 per cent.

It may be factors such as this that are attracting internationally respected names to Jakarta. Jardine Fleming Securities this month became the first foreign firm to be given a licence to become a non-deposit-taking financial institution in conjunction with a local partner. This will give the firm the right to apply for membership of the local Brokers and Dealers Association which in turn will allow it to apply for a seat on the exchange, expected to cost in the \$100,000-\$150,000 range. Other companies are expected to follow the Jardine Fleming example.

Banque Indosuez last year launched the first foreign equity fund for Indonesia, later followed by a \$25m Jardine Fleming fund which by this month had acquired enough stock to be 75 per cent invested. In common with other issues, the Jardine Fleming fund was substantially oversubscribed, attracting orders worth \$40m.

Thus it may be that the Indonesian yuppie will enjoy his Porsche for rather longer than some of his British contemporaries, comforted also by the knowledge that in October 1987 the Jakarta stock exchange ignored the rest of the world, ending the month more strongly than it started.

Companies are now coming to the stock market at the rate of two a month

company can apply to be listed only if it has been profitable for the previous two years. As many companies keep two or more sets of books, and the one shown to the tax authorities may well indicate a trading year of unrelieved gloom, it will take a while for some groups to assess which path to take. One way to spot those companies planning to seek a listing will be to watch for sudden reversals in published performances.

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## INDUSTRY Primed to play a leading role in the future

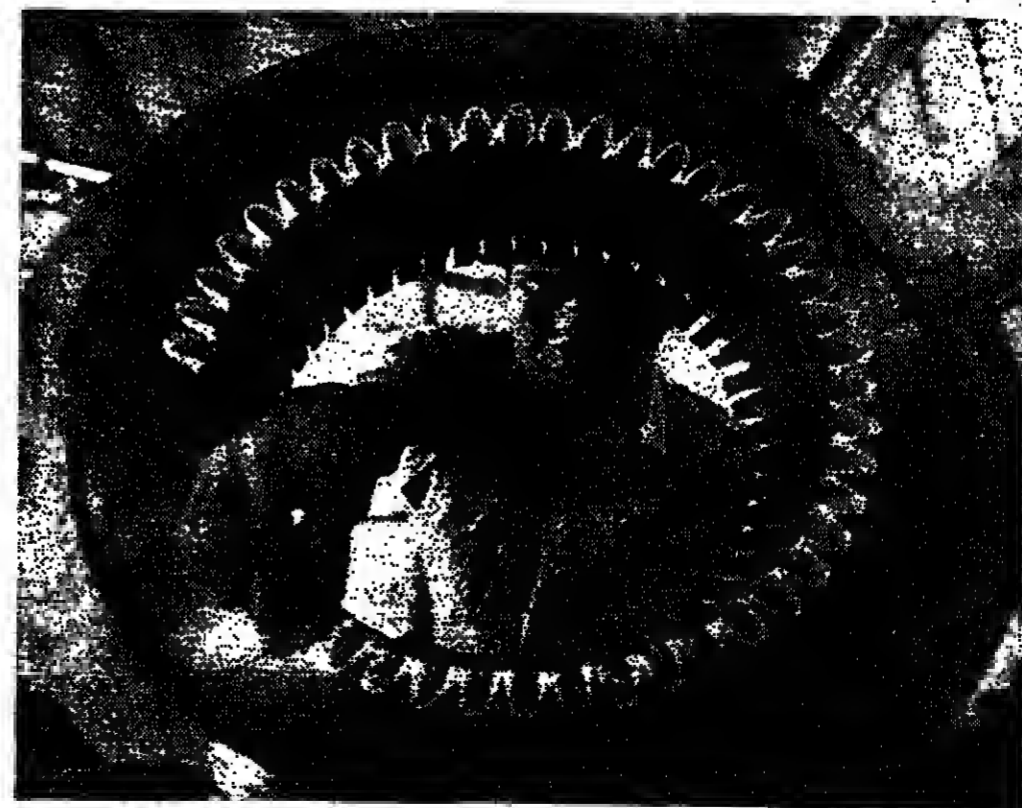
INDUSTRY has played a relatively minor role in Indonesia's economic growth during the past 20 years. However, during the latter half of this decade the pace has quickened to the extent that last year industry contributed 18.4 per cent of gross domestic product and could well account for a fifth of GDP within the next two years.

Although Indonesia still has a long way to go before acquiring the critical mass which provided the platform for economic take-off in Thailand and Malaysia - both of which also have a strong natural resource base - the main thrust of government policy is directed towards that end. It is not so much a question of choice, but one of necessity. Industrial development is going to be one of the main spoores for mopping up the flood of new labour coming on to the market each year. Industry Minister Hartato exudes cheery confidence that the economy will be able to absorb 2.3m entrants a year, although based on criteria which count part-time workers as employed. Indonesia's traditional industries are particularly suited to the task, especially textiles and finished garments, which are enjoying a burst of new investment as countries such as Taiwan and South Korea join Japan in selecting lower-cost sites for labour-intensive work. The aim is to double annual exports by 1994 to nearly \$3bn. Wage rates in Jakarta are only a third of those in Thailand

which has been one of the main magnets in South East Asia for foreign investment. There is the additional advantage that such work can fairly easily be sited in both urban and semi-rural communities where much of the new workforce is found. According to official figures investment in new textiles factories created more than 30,000 new jobs.

Other traditional activities based on Indonesia's wealth of natural resources such as paper pulp and plywood are also showing rapid advances. Minister Hartato said exports of paper and pulp had shot up by more than 200 per cent last year and further strong gains were reported for the tyre industry, other rubber derivatives, processed foods, beverages, and tobacco products. In Iran Jaya, the new P.T. Astra Scott Cellulose joint venture is investing more than \$650m in facilities capable of producing 1.4m tons of wood chips a year and 350,000 tons of pulp.

The export of raw rattan was banned earlier this year in a bid to stimulate the development of the furniture industry with the Government pointing out that while Indonesia was the source of 80 per cent of the world's supply it had only 5 per cent of the trade in finished products. Investment in the industry is said to have accelerated sharply this year and there are hopes it will enjoy the same rapid growth as plywood following the ban on export of logs.



Assembling generators: lack of management skills is a problem in large companies

natural resources and the labour force it does not have a strongly developed entrepreneurial tradition outside the Chinese community. In turn this means that there is little depth to the pool of middle-

level managers and a paucity of technical training facilities. The Government is well aware of the problem, not least because of the difficulty too many new graduates are encountering in finding suit-

able jobs at the very moment when industry should be snatching up every student emerging from university. It has been estimated that this year Indonesia needed a minimum of 14,000 engineering gradu-

ates. Other forecasts suggest it might still be 2,000 a year short by the turn of the century.

Lack of a range of management skills can perhaps be better disguised in small and medium-sized companies but tends to show up rather more starkly in large projects. Indonesia has had a particularly unhappy experience with its largest steel project, a cold rolling mill joint venture between the state steel company, a Belgian contractor and a local company part-owned by Mr Liem Sioe Liong, the best known businessman. The Government has provided \$75m to bail out the project.

It came at a particularly unfortunate moment for the Government which has embarked on a campaign to breathe the message of efficiency and profitability into the 214 non-financial state enterprises which range across most aspects of the economy.

Although some perform reasonably competently, too many others are using less than 50 per cent of installed capacity. Some have offered comfortable exit positions for former military officers and have become a drain on the national exchequer. One of the favoured Government options is for the private sector to be encouraged to set up joint ventures with the state enterprises, although both partners are likely to view the prospect with caution until it is seen how determined official policy is.

Roger Matthews

THESE days it would be easier to name the commodities Indonesia did not produce. Already a leading player in rubber, palm oil and coffee markets, this vast archipelago is fast becoming an important cocoa and coconut grower, is the world's fourth largest producer of cassava, and is a leading supplier of tea — not to mention its centuries' old reputation as the home of spice.

In Java they say you only have to put a stick in the ground and it will produce flowers. The volcanic spice islands of eastern Indonesia were once the cause for colonial wars until Monsieur Poivre, the Frenchman who later gave his name to pepper, smuggled out a few nutmeg and clove seeds to end the spice monopoly.

Today in Indonesia agriculture is still an important part of the economy. Under the current Repelita — the five-year plan to 1995 — agricultural production is projected to increase by 3.8 per cent a year. In spite of the rapid growth in manufacturing, agriculture will still account for 21 per cent of gross domestic product in 1995.

The estate or cash-crop sector is expected to play its part, contributing to the growth in non-oil exports, which the Government expects to rise by 15 per cent annually. It is also seen as a vital source of rural employment at a time when more than 11m young Indonesians will be joining the job market over the next five years.

After a number of poor years, Indonesian plantation commodities are staging a strong recovery. Rubber prices have been boosted by rising demand for surgical gloves in the wake of the AIDS scare. Growers, however, are concerned that with low petroleum prices, they may lose market share to synthetic oil-based rubber products.

In world vegetable oil markets, palm oil increasingly provides a cheap and versatile alternative to soya bean. Prices surged to all-time highs in 1988 — largely a reaction to the US drought, which devastated the American soya bean crop. Even the Jakarta tea auction held every week in Hotel Indonesia, is attracting

COMMODITIES

A country of agricultural abundance

BULL frogs are big business in Batang, the Indonesian island 12 miles from Singapore. Soon crocodiles will be, too. Since 1987, a frog farming venture has been under way with the aim of exporting frozen legs to Europe and especially to France. The target was 1m frogs crossing in 500 ponds and contributing \$2.5m worth of legs a year.

But what to do with the other bits of the frogs not being exported? The answer is to lead them to crocodiles being bred in neighbouring ponds. The crocodile skins will then be used for shoes, belts and bags, and the rest of the beasts will be ground up and, yes, fed to the frogs. What is known in the business as a sound environmental chain.

renewed interest, with Soviet buyers acquiring a taste for the Sumatran grower — Broken Orange Pelepe-Pannings.

Government policy on commodities has always been very conservative. With one eye on its huge domestic market, Indonesia is cautioned against sharp movements in world prices, something which cannot be sold to neighbours Malaysia. For example, in rubber, the leading tree crop, domestic demand accounts for more than a third of total production of some 1.2m tonnes and is set to grow by 8 per cent a year. Domestic consumption of tea and coffee is also growing. Also set to expand is the local processing of rubber, which today accounts for less than 10 per cent of the 1.2m tonnes Indonesia produces.

With more than half the labour force involved in the farm sector, the Government has sought price stability rather than high prices. It reacts coolly to attempts by Malaysia to control markets. Indonesia's experience with the International Coffee Agreement, for example, has been particularly bitter, with its present quota covering barely half its annual production of 8.2m tonnes.



Tapping rubber tree

Indonesia's pre-eminence in commodities can partly be traced to the Dutch colonial period, when the jungles of Sumatra were transformed into a vast commercial garden. An account at the time described it as "one of the greatest feats of tropical capitalism". Indeed, it was the Dutch-run Sumatran estates which supplied the very first oil palm seedling to the Malays, now the leading producers and exporters in the \$2bn, a year world palm oil trade.

Today Indonesia's Deli estates of north Sumatra are still the driving force of the sector. Medan, the plantation capital, is growing faster than any other Indonesian city, its shabby colonial grandeur giving way to new supermarkets and banks.

Despite earlier political upheavals — with the nationalisation of all foreign-owned plantations in the mid-1960s — foreign interest still accounts for 22 per cent of total investment in agro business in Indonesia. Sochim, the Belgian company, and London Sumatra, a subsidiary owned by Harrison and Crossfield Group of the UK, were quick to return to their holdings. Goodyear, the US tyre company, and British

American Tobacco followed. The most recent arrival is United Kingdom Indonesia, owned by Anglo Eastern Plantations, a company floated on the London Stock Exchange in 1986. An even greater number of the old colonial estates are now owned by state companies — many among the best run plantations in Indonesia.

Perhaps more significantly, for the first time agribusiness is also attracting Indonesia's large private sector concerns. The Astra and Liem groups are investing in palm oil, cocoa and rubber projects. Astra plans to have 180,000 hectares under palm oil, accounting for 35 per cent of its total revenue, which puts the company puts in a league with regional giants like Sime Darby. The Liems, who already control the local vegetable oil market, are also developing new palm oil estates.

Rakris and Brothers has large rubber plantations, having bought out Unroyal, the US tyre manufacturer. Last year it was reportedly in negotiation with Goodyear, over possible sale of its Indonesian plantations. Hasam, another local group, has concentrated on cocoa and in Kalimantan now has the world's largest cocoa plantation. This interest seems certain to increase as firms like Rakris and Astra go public on Indonesia's growing stock exchange.

The significance of all these moves is that the private sector is beginning to take a dominant role in plantation agriculture, which is good for efficiency and good for farmers' income. The benefits are also spreading beyond the established plantations as new development takes place. Mr Sutrisno Budiman, of the Rubber Association, says the key new growth areas are Riau and

The jungles of Sumatra were turned into a vast commercial garden during the Dutch colonial period

Lampung which also enjoy Sumatra's steady rainfall patterns, vital for tree-crops.

But Kalimantan is also proving attractive, even far flung Irian Jaya. The Commonwealth Development Authority now has a small cocoa plantation in the west of the province in the so-called Bird's Head — a place which is still only accessible by boat.

John Murray Brown

John Murray Brown looks at high-tech development

Industry's leading edge

BACHRUDDEN Jusuf Habibie is Indonesia's industrial messiah, a man who inspires devotion and distrust in almost equal measure.

To his admirers this 53-year-old German-trained aircraft engineer, is a scientific visionary who promises to launch the nation into the 21st century in the vanguard of world technology.

To his critics Dr Habibie is a spendthrift whose showpiece projects show little sign of nearing profitability and seem increasingly out of place in a poor developing country of 175m people.

Dr Habibie is Minister of Research and Technology. If the title sounds innocent enough, Dr Habibie is one of the cabinet's most powerful figures and a close confidant of President Suharto. His reputation, on the bookstands at least, warrants not just one but two glossy official biographies. In a society where even ministers are expected to be self-effacing, Dr Habibie's secret has been to court publicity, quite openly.

Since his recall from Germany in the mid-1970s where he was a director of Messerschmitt-Bölkow-Blohm, Dr Habibie has built up a formidable armoury of industrial assets, from aerospace to a nuclear research reactor. His empire today includes the state aircraft manufacturer IPTN, the shipbuilding facility PT Pal in Surabaya, a munitions firm and the scientific research station at Puspitpek.

He is in charge of Batam, the small Indonesian island opposite Singapore which Jakarta is developing as a special export zone. He chairs a ministerial task force on energy policy, and is on the board of Pertamina the state oil corporation. In short, Dr Habibie oversees every government project which involves the application of new technologies.

Exactly how much public money has been thrown his way is anybody's guess. Certainly no state company has received the sort of protection enjoyed by the Habibie concerns. IPTN, the corporate flagship, like almost all public companies in Indonesia issues no financial accounts. Yet its budget was raised 44 per cent in 1988-89, while government spending on other programmes was frozen, if not actually



Habibie: a man who inspires devotion or mistrust

reduced. The company continues to have special import rights for key inputs such as aluminium and plastics. Indonesian domestic carriers are obliged to buy IPTN products, and even the military's aircraft procurement programme is increasingly linked to counter purchase and offset deals.

For Dr Habibie IPTN is the leading edge for Indonesia's high-tech development effort. The company's latest scheme is to design and build Indonesia's very first home-grown aircraft the N-250 — a project which seems particularly ambitious at a time when even the world's best known aerospace firms are entered into joint collaborations. As one of his directors put it: "Dr Habibie's ideas start with the end and end with the beginning."

The process is what Dr Habibie describes as "progressive manufacturing". With the collaboration of the world's leading aircraft names, the company has embarked on a whole range of joint ventures from simple maintenance agreements and component supply contracts to offset and airframe construction under licence, and now to full design and production.

Today, for example, IPTN builds the multi-purpose fixed wing CN-235 a 44-seater jointly developed with Casa of Spain. The plane is a possible competitor for the Italian-made ATR-42 as a regional short hop commuter aircraft. It can also be adapted for container use and as a troop carrier.

To date there has not been a single export contract for the Indonesian-made 235, the only sales being to domestic customers, mostly government orders. It was a major breakthrough when earlier this year IPTN received the go-ahead to sell in the US, under an agreement with Spain and the US Federal Aviation Administration.

Also in the Casa-IPTN hangar is the smaller NC-212 — sometimes referred to as the "Jeep with Wings". Thailand's department of agriculture has purchased a converted version to be used for crop spraying and cloud seeding. Two local carriers — Pelita and Merpati — account for almost half the sales.

The rotary wing programme has been more problematic, as a result of the fall-off in helicopter demand from the offshore oil industry. IPTN

assembles Aerospatiale's Super Puma, but the smaller Puma was discontinued. It also makes MBB's BO-105, and the Bell NB-112.

For all that no one is about to write off Dr Habibie, least of all the foreign companies trying to sell their own products to Indonesia. With both Garuda, the national carrier, and the Indonesian military looking for aircraft there are ample opportunities for IPTN to boost revenues and raise technology knowhow. Boeing of the US, the world's largest manufacturer of civilian aircraft, is now sourcing \$50m worth of components from IPTN for both the 737 and 767. Fokker has also ordered parts for its F-100. British Aerospace and Rolls-Royce are considering the joint development of the Hawk 200 — a deal which seems certain to contain a considerable offset content. Dr Habibie has said as much as 50 per cent of the purchase cost should be covered by local manufacturing.

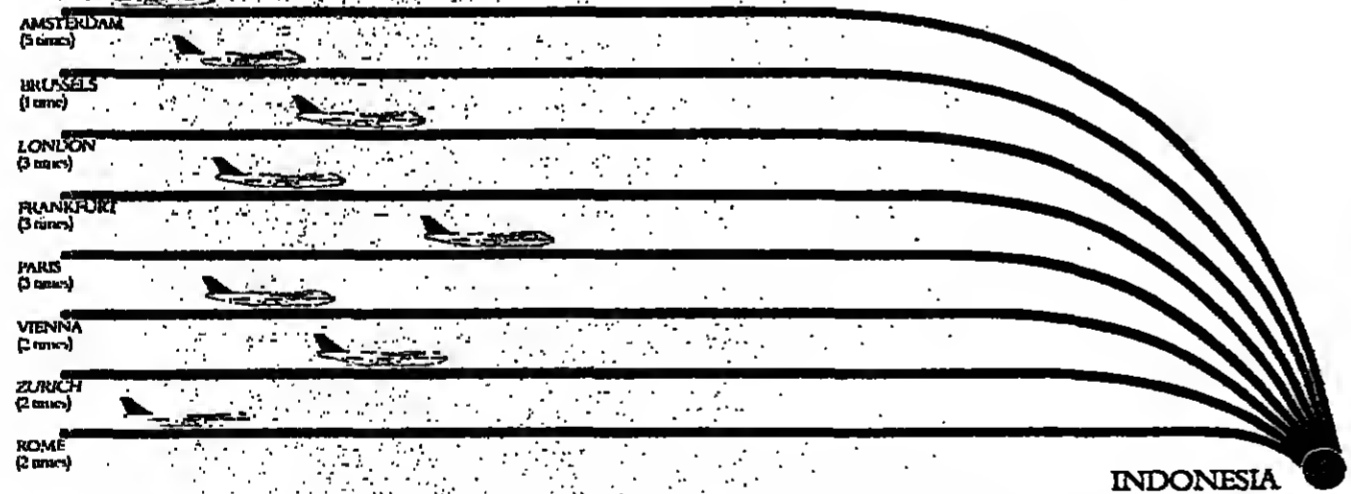
IPTN's role as component contractor thus seems assured, for the immediate future at least. The attraction of Indonesia's own huge domestic market should see to that.

The longer term question must be whether Indonesia can ever compete in international markets. Recent experience in the car industry has been far from encouraging — where the advent of robotisation on the assembly line has reduced the cost advantages of cheap labour producers such as Indonesia.

Nation building, Dr Habibie once wrote, is achieved through economic and technological independence. In a recent speech Dr Habibie went so far as to predict Indonesia would soon catch Japan in the technology sweepstakes, in the year 2026, to be exact.

In a country where senior officials have openly advocated "stealing technology", Dr Habibie still offers a potent message.

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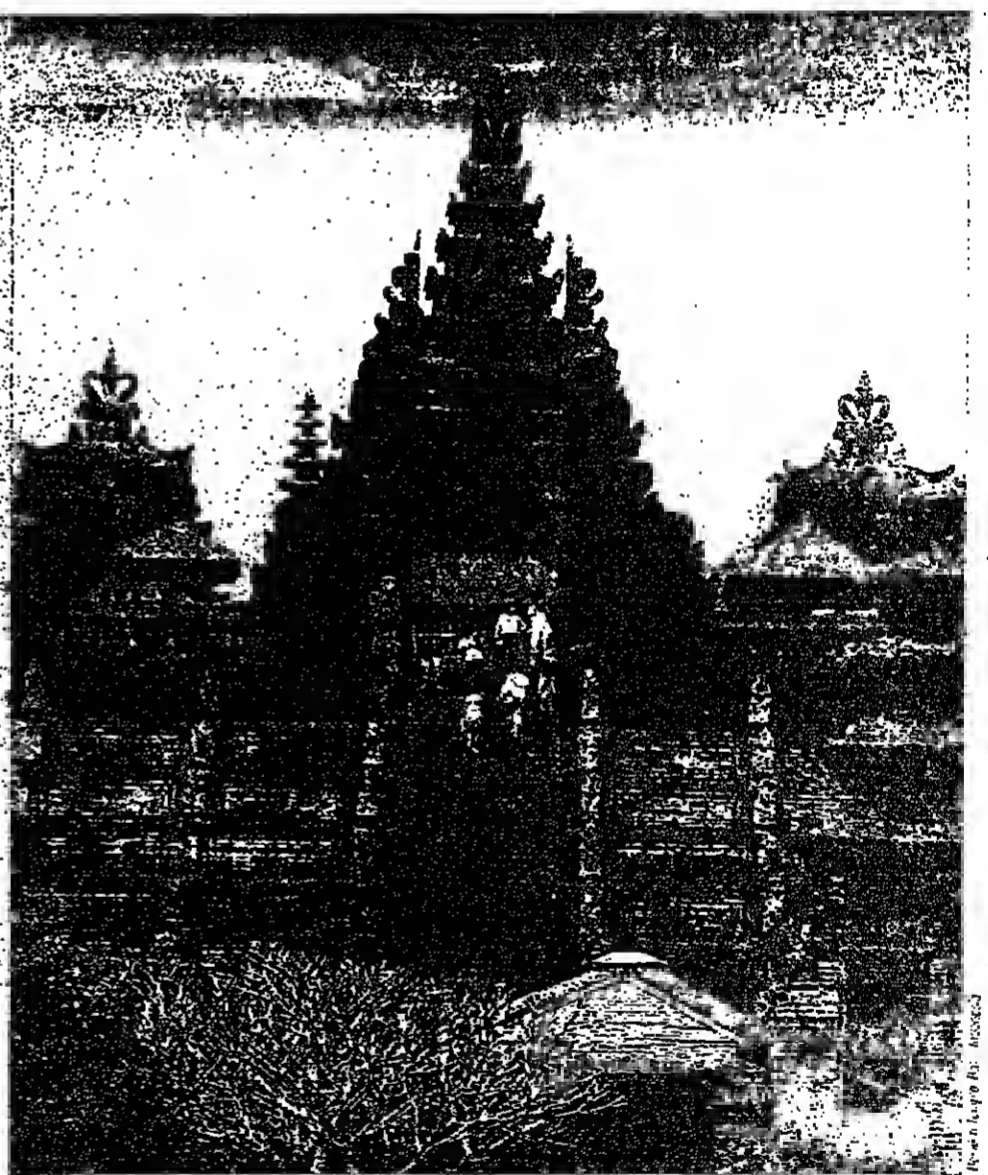
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INDONESIA 6

James Murray Brown describes the religious structure

# Islam grows in popularity

IN A COUNTRY of baffling statistics, the one on religion is probably the most baffling of all. On paper Indonesia is the world's largest Moslem nation with 90 per cent of its 175m population professing Islam. Yet Islam is just one of the country's five official religions. Catholics, Protestants, Buddhists and Hindus are all well represented in small communities scattered throughout the archipelago. In Java, where more than 110m people live, an older religion grafted from Hindu and Buddhist myth survives in many of the island's 40,000 villages.

For security reasons alone the present leadership could never countenance the establishment of an Islamic state. The constitution may require the president to be a Moslem, but the constitution is a document profoundly humanist in outlook if not actually secular. Government figures suggest as many as 150m Indonesians are practising Moslems - predominantly Sunni Moslems with small pockets of Shias. In reality perhaps half are what are known as identity-card Moslems. Fundamentalism represents an even smaller threat. Probably the only statistic that is not in dispute is that Islam in Indonesia is on the rise - at government level, in the village and, some would contend, even among the military.

Islamic leaders will claim it represents the growth of orthodox not extremism, although

RATU Loro Kidul, heavenly consort of Javanese kings and Queen of the Southern Seas, can these days be found in Room 306 at the Samudra Beach Hotel.

Well, the Javanese at least believe it. Indeed, on the first day of the Javanese new year the Sultan of Jogjakarta takes his entire court to the seaside to present offerings to the Ratu Kidul - the treacherous, green sea goddess whose apparitions are said to lure young men to their deaths.

Hocus-pocus we may call it but for Indonesians, and particularly the Javanese, the world is still inhabited by weird spirits and beliefs. They also believe if a toothseller inserts a diamond in his shin he not only scores goals, but

can move the goalposts. Java today is a world inhabited by spirits, man with psychic or paranormal skills, and good old-fashioned superstition.

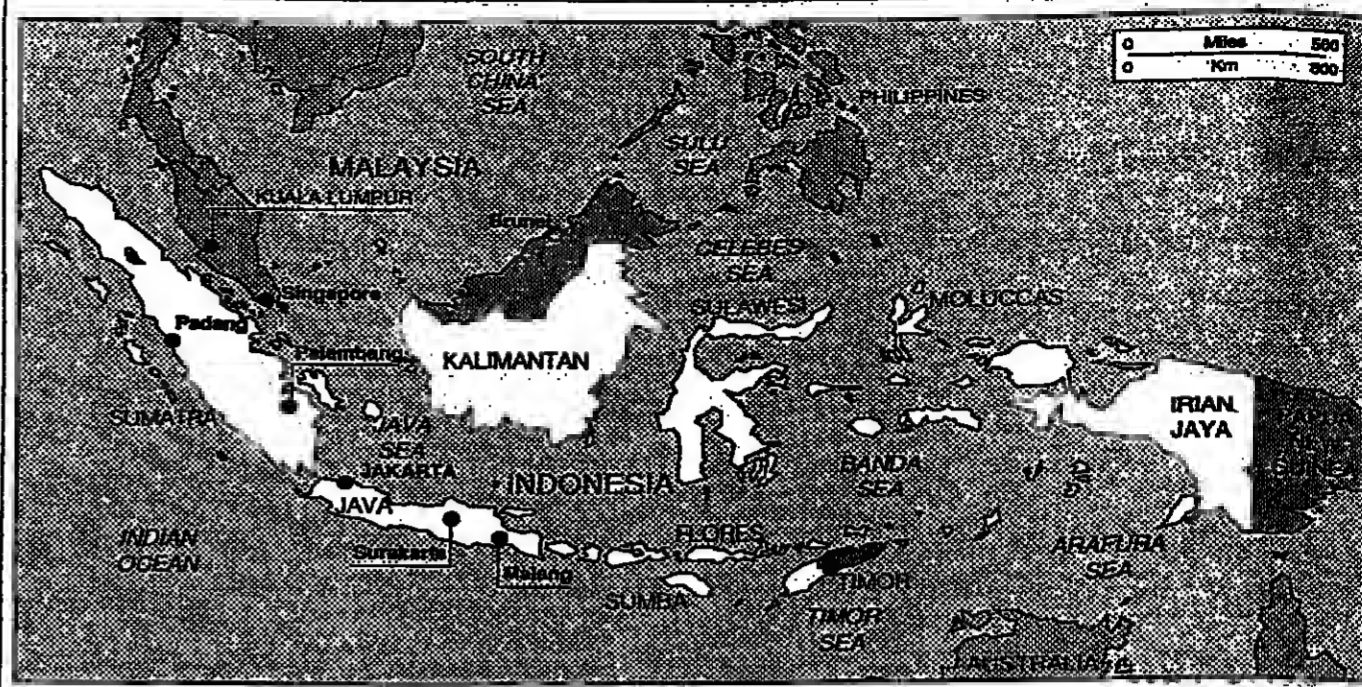
Javanese believe objects, such as the kris, the sacred sword or rocks and statues, can be invested with special powers. In an incident last year, for a few days the whole of Jakarta seemed taken up with the fate of two old palm trees, which repeatedly defied the chainsaws of a South Korean construction gang.

The late President Sukarno certainly believed in such things. President Suharto seems to. Is it illogical to think a future Indonesian leader might be similarly inclined?

out in protest, an uncharacteristic show of pique in a political culture founded on consensus building. In 1988 there were further rumours of a bid to redefine the mystic religion Keperayaan. This time the Moslems used their parliamentary support to block the move.

Islam has always been difficult to define. The country has its orthodox strands like Aceh in the tip of Sumatra where Arab traders first introduced the religion. But if the Acehnese have a reputation for religious fervour, it is deeply conservative, and more often an expression of disaffection with central government than any Islamic radicalism. And even here, in the so-called Verandah of Mecca, Islamic ritual is often a hybrid of modern belief and much older pagan tradition.

Extremism, curiously enough, has been a largely Javanese phenomenon. In 1984 Moslem terrorists hijacked an airliner of Garuda, the national flag carrier. Another group



diplomats as many as 200 people were killed. The Islamic community condemned the action.

General Dharsono, once a

What sparked the riots was a Government plan to pass new laws forcing all political parties to adopt Pancasila, the state ideology. Pancasila is a vaguely worded set of rules the main point of which is to ensure religious freedom and thwart what was then perceived as the growing threat of Islamic extremism. "You have your monarchy, the Americans have their constitution, we have Pancasila," is how one government official describes it.

Today, the lasting effect of the 1985 legislation has been to force the moderate Moslem mainstream to rethink its political role. The largest group, Nahdhetul Ulama (NU), attracted criticism when it defected from the small United Development Party (PPP) which previously had provided Moslems with a voice in parliament. While NU officials were quick to deny it, the action was seen to constitute an endorsement of the ruling Golkar party.

Whatever the truth, the move has clearly paid off. After being isolated from the political process for so long, Moslem politicians now have a platform within Golkar from which to influence policy. Earlier this year Parliament looked set to

pass a new bill on Islamic law, increasing Moslem courts' jurisdiction in cases of divorce and inheritance.

In parliament last year it was Golkar again which openly questioned the national football lottery, a sensitive issue because of its associations with powerful business interests.

Some even contend there is an increase of Islamic sentiment within the Indonesian armed forces, traditionally the bastion of secularism. Islamic leaders like to point out that General Try Sutrisno, the new commander, is a devout Moslem.

sadly for Indonesia the distinction might well be lost on the prospective foreign investor.

What is clear is that Islam seems well suited to answer the needs of a traditional society facing the growing pains of rapid development and industrialisation. Golkar, the government party, is attracting Moslem politicians from the old religious groupings. Islamic publishing is increasing. New mosques and religious schools are going up, helped by substantial aid funds from Saudi Arabia. Even within Indonesia's sleepy corridors of power the government now provides

special prayer rooms in all ministerial buildings.

For all that, the numbers still matter. In government ranks there are those who would like to see Keperayaan, the Javanese mystic creed, raised to the status of an official religion. There are others who would use the issue merely to counter Islam's increasing popularity. Islamic leaders believe there are any amount of mystic sects which, if given approval, might woo Moslems away.

In 1978 when the issue was debated Moslem politicians in the National Assembly walked

### What is clear is that Islam seems well suited to answer the needs of a traditional society

bombed the Buddhist temple at Borobudur.

A more serious incident occurred in 1985 when troops fired on rioting Moslems in the poor Jakarta port district of Tanjung Priok. According to

close military colleague of President Suharto, was arrested and sentenced to seven years on sedition charges after he dared challenge the official version of events.

### If not Bali, where?

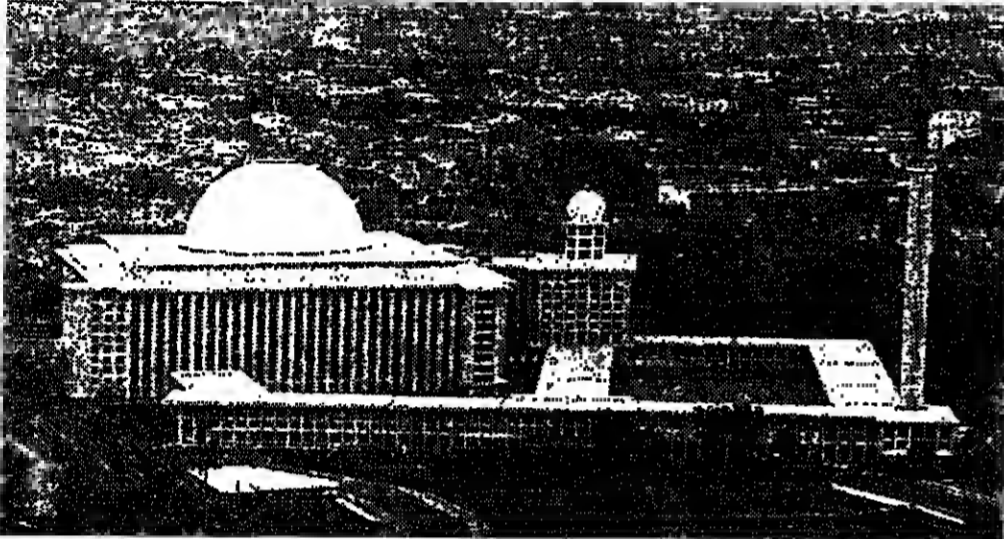
Jogjakarta: Cultural home of the Javanese. Starting point for a tour of the temples of central Java - Borobudur, Prambanan and the temples on Mount Lawu.

Banda: Beautiful spice island home of charming "New Order Sultan" Des Aiwi. Once owned by the British. The Dutch swapped it for New Amsterdam - the Manhattan Transfer. It must have seemed a good idea at the time.

Bandung: High in the West Java Hills yet another Paris of the East. Shrine to the Non-Aligned Movement. A more accurate description is the art deco capital of the Orient. Stay at Hotel Savoy Homan, where little has changed since the visit of Nehru, Nasser and a young Prince Norodom Sihanouk.

Madura Island: Famous for tobacco plantations, bull-racing, Chinese carved wooden beds, and strikingly beautiful women. A dry, rugged place - Indonesia's Sicily, and carok, a violent fauding tradition, to go with it.

Flores: The Cape of Flowers, the Portugueses called it. This vast island somehow got lost when Alfred Wallace drew his famous line dividing the flora and fauna of Asian and Australasia. Now known for its weaving, its whales, and its Catholic priests. The whale in Indonesian conveniently is known as the *Ikan Paus*, or Pope Fish.



National mosque in Jakarta: on paper the world's largest Moslem nation



Carvings on Borobudur Buddhist temple: one of the tourist sights in central Java



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INTERNATIONAL COMPANIES AND FINANCE

Loss-making Saab-Scania to cut workforce by 2,000

By Robert Taylor in Stockholm

THE BOARD of Saab-Scania, the big Swedish vehicle group, decided yesterday to cut its car workforce of 11,500 by 2,000 as part of its rationalisation programme for the loss-making division.

This is 500 more than had been originally planned earlier in the summer and underlines the growing crisis in one of Sweden's largest companies.

Saab also confirmed the decision to sell its three car component plants.

After the board meeting Mr Jan-Erik Larsson, head of the car division said the company's aim was to restore the car division to profitability within one to three years.

However, Saab has done nothing to dampen down the mounting speculation that its losses for this year could reach SKr2bn (\$302m) in the car division, which would at least halve the company's profits as a whole - the other divisions are trucks and civil aviation. It has been estimated that Saab is losing as much as SKr20,000 on every car it makes.



George Karnaud, doubts growing over his future

There are also growing doubts about the future of Mr George Karnaud, the company's chief executive.

A report in this week's issue of the influential Swedish business magazine Veckans Affärer suggests that the Saab board, where the Wallenberg family exercise a strong influence, is

looking around for a replacement.

Meanwhile Ford Motor of the US said reports in Europe that it might take over Saab's car operations were "speculation", adds Our Financial Staff.

Ford said it would neither confirm nor deny reports that the two companies were in negotiations, as is standard company policy on such reports. For its part Saab too refused to confirm or deny the reports.

Rumours have circulated for several months that Saab is trying to save the division by seeking a deal with some other car manufacturer.

The Swedish newspaper Expressen said yesterday that Ford tops Saab's list, adding that the Swedish vehicle group was involved in top-level negotiations with Ford.

The newspaper said Ford wants a majority of the Saab division, while other observers said Saab was only willing to relinquish 20 per cent to 40 per cent of the company.

Steelcase Strafor bids £62.1m for Russell

By John Ridding in London

STEELCASE STRAFOR, a Franco-US company which is one of Europe's largest manufacturers of office furniture, is making a £62.1m agreed bid for Gordon Russell, a UK counterpart.

The deal reflects growing consolidation in the highly fragmented European office furniture market, estimated to reach £3bn in 1989.

The two companies will be the largest single force in the UK market, with about 10 per cent of sales.

Steelcase Strafor, a French-based company, is jointly owned by Steelcase, the largest office furniture manufacturer in the US, and Financière Strafor, a holding company listed on the Paris Bourse. It has annual sales of about £230m.

Both Steelcase Strafor and Gordon Russell are involved in the high quality end of the market, but the UK company is mainly involved with wood and veneer products, while Steelcase concentrates on steel products and office systems.

Mr Pascal Gilbert, chief financial officer of Steelcase Strafor, said that the merger would complement its existing range of products and give Gordon Russell the financial backing and distribution network to expand into Europe.

Gordon Russell's name and management will be retained. On brokers' forecasts of pre-tax profits of £6m for 1989, Steelcase Strafor is paying 15 times earnings.

Gordon Russell yesterday also reported a 23 per cent increase in pre-tax profits to £2.04m in the six months to June 30. Turnover was ahead 44 per cent to £22.57m (£15.69m). Earnings per share slipped from 11.1p to 10p reflecting the increased share base. An interim dividend of 2.6p (2.4p) was declared.

Gordon Russell was founded in 1972 and was floated in 1986 at 150p per share, its founder members, Mr Jeremy Simpson, chairman, Mr Chester Wedgewood, chief executive, and Mr Geoff Gord, executive director, hold 15 per cent, 12 per cent and 1.8 per cent of the shares respectively.

Oslo go-ahead for helicopter group

By Karen Fossil in Oslo

THE Norwegian Government has given the go-ahead for the setting up of a new Norwegian civil helicopter company, breaking the 15-year monopoly of Helikopter Service, the only helicopter company which services oil and gas platform operations in the Norwegian North Sea.

Braathens Helikopter, the new subsidiary of Norway's domestic airlines Braathens, a member of the Ludvig G. Braathens Group, was established yesterday with an equity capital of Nkr50m (\$1m) and a staff of 68, of which 24 are pilots.

In addition, an Nkr500m five-year contract was signed between the new helicopter company and three leading oil companies: Statoil, the Norwegian state oil company, Norsk Hydro, Norway's largest publicly quoted company and Phillips Petroleum Norway, the Norwegian unit of Oklahoma-based Phillips Petroleum.

The contract calls for Braathens Helikopter to service the North Sea oil and gas platforms of the three oil companies. Phillips accounts for one-half of the contract while the balance is split between Statoil and Norsk Hydro.

Separately, Braathens Helikopter signed a contract with Aerospatiale, the French helicopter company, to supply four AS-362L Super Puma helicopters, each worth approximately Nkr55m, for delivery from May to July next year.

The contract also incorporates an option which calls for the four Super Puma helicopters to be replaced by four Super Puma Mark IIs, with more advanced technology, after a period of five years.

Braathens executives said the new company hopes to acquire 50 per cent of the Norwegian North Sea market and to do so an expansion of the

company, by adding additional helicopters to its fleet, may be necessary in future. When it starts flying the new company will have between 20 per cent and 30 per cent of the market.

The monopoly of Helikopter Service has during its existence periodically shut down crude oil and natural gas production from Norwegian North Sea platforms due to strikes over pay.

This year during strikes Norwegian oil companies co-operated to create an incentive for a competing company to be established.

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KHD forecasts return to black

By David Goodhart in Bonn

KLOECKNER-Rumboldt-Deutz (KHD), the troubled West German diesel engine and agricultural machinery group, looks on course at least to break-even this year, after two years of heavy losses, following the publication of its interim figures.

The company, which has been 40 per cent owned by Deutsche Bank since the bank's buy-out of trading house Klockner & Co last year, made losses of DM285m

(\$145.9m) in 1987 and DM75m in 1988.

The losses are attributed to troubles at its US subsidiary and a slump in the tractor and plant construction sectors.

KHD began to make money again in May and June, according to its half-year report, but still reported a loss of DM30m at the midway stage.

The management board is basing its cautious optimism for the full year on the favourable order position: orders

are 5 per cent up on last year.

Overall sales were 2 per cent down on the first six months of 1989 at DM2,038m.

In the engine division sales rose 5 per cent to DM1,177m but fell back 12 per cent in agricultural machinery to DM709m.

Large cuts in the workforce have been pushed through. The number of employees has fallen by 13 per cent since the first half of last year, from 21,257 to 18,388.

Swissair plans bearer share issue

By John Wicks in Zurich

SWISSAIR plans to issue 100,000 new bearer shares of Sfr350 nominal value in connection with the forthcoming share swap with the ADBA-based Delta Air Lines.

At an RGM on September 13, shareholders will be asked to approve a two-stage capital increase to bring nominal capital up from Sfr74.1m to Sfr709.1m (\$421.1m).

They will also vote on an amendment to corporate statutes permitting the maximum quota of bearer shares in total capital to be raised from 33.3 to 40 per cent. This amendment was approved by the Swiss civil aviation authority last week. The new shares, which carry no drawing rights for existing shareholders, are earmarked for sale to Delta at a price related to the stock market quotation immediately prior to the September 12 meeting, plus 10 per cent.

The airlines have agreed a minimum price of Sfr1,932.40 a Swissair share and a maximum of Sfr1,396.60. Yesterday's price was around Sfr1,415. In the swap transaction, which will give each partner 5 per cent of the other airline's shares, Swissair has already undertaken to pay \$7.40 each for 2.5m Delta shares. This price was based on the market quote in late June, since when the Delta share has risen to about \$91.

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Bang & Olufsen out of red with DKr36m profit

By Hilary Barnes in Copenhagen

BANG & OLUFSEN, the Danish audio products and television manufacturer, has recovered from a dip in demand for its up-market products following the 1987 stock-market crash.

The group emerged from the red with pre-tax profits of DKr36m (\$4.74m) for the year to May 31, compared with losses of DKr16m in the previous 12 months. Sales were ahead by 7 per cent at DKr2,098m. Export sales were up by 5 per cent and domestic sales by 8 per cent.

The group's payroll increased by 500 to a record 3,357. Mr Steen Langebaek, chairman, said this had to be seen against the background of redundancies in 1987.

The board proposed the restoration of a DKr10 per share dividend. The dividend was passed in the previous year.

Omni acquires over 80% in Harpener of Dortmund

By John Wicks in Zurich

OMNI HOLDING, the Berne-based company controlled by Swiss financier Mr Werner Rey, has acquired a stake of well over 80 per cent in the West German holding and property firm Harpener, of Dortmund.

This shareholding has hitherto belonged to Inspectorate International, also of Berne, in which Omni Holding itself has some 37 per cent. The purchase price, based on the "current market price and an additional premium," is DM1.01bn (\$517m), or DM480 per share.

Inspectorate is to receive DM766m in cash, with the balance in a 3½-year note, with a coupon of 3.5 per cent.

This is convertible into Inspectorate shares currently held by Omni Holding, with a corresponding reduction in Omni's stake in Inspectorate, at a unit price of Sfr2,600 (\$1,543).

This, according to an Inspectorate communique, could "make additional shares available for future acquisitions without dilution of existing shareholdings."

The company adds that it intends to use the cash proceeds to reduce its indebtedness and expand its "core businesses": temporary employment and personnel placement, inspection and testing, and security services.

Harpener, whose assets amounted to DM722m at the end of 1988, is said by Omni to have shown "gratifying" results in the first half of this year, with turnover up 5.3 per cent to DM95m and operating profits, including investment income, up by DM2.7m for the period to DM42.8m.

For 1989 as a whole, profits are expected to rise by over 25 per cent, while internal reserves have been strengthened by the sale of a number of holdings.

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Astra moves ahead by 23%

By John Burton in Stockholm

ASTRA, Sweden's biggest pharmaceutical company, increased profits (before appropriations and taxes) by 23 per cent to SKr916m (\$138.5m) in the first half of 1989, while sales rose by 21 per cent to SKr3,536m.

Astra reported that all its main product groups showed good growth, but warned that the growth rate in sales and profits would slow during the

second half of the year as market demand weakens.

Sales of cardio-vascular agents, the company's largest product area, rose by 12 per cent to SKr983m. Sales of the cardio-vascular agent Seloken, Astra's best-selling product, rose by 5 per cent.

Sales of agents for gastrointestinal diseases scored the biggest gain, rising by 131 per cent to SKr219m.

This was particularly due to wider foreign distribution of the company's new anti-ulcer drug, Losec. During the second quarter it was introduced in the UK, Ireland and Canada and is now available in about 15 countries.

First half earnings per share after tax are estimated at SKr6.15 compared with SKr4.50 for the corresponding period a year ago.

Paribas purchases 10% in Drouot

PARIBAS, the French merchant bank, has acquired a stake of "slightly over 10 per cent" in the holding company Compagnie Financière Drouot, a unit of insurance group Axa-Midi, Reuter reports from Paris.

Paribas said it bought the

stake in July at the time of Drouot's FFFr50m (\$106m) reserved capital increase.

Drouot is part of a pyramid of holding companies in Axa. It, in turn, holds 71.5 per cent of Patrimoine et Participations, which has 23.6 per cent of the capital of Compagnie dn

Midi. Drouot was previously 73 per cent controlled by Mutuelles Unies.

Mr Claude Bibeau, Axa's chairman, has close links with Paribas, Paribas already held a 3 per cent stake directly in Compagnie du Midi, half of the merged Axa-Midi group.

MOTOR OIL (HELLAS) CORINTH REFINERIES S.A. U.S. \$180,000,000 Loan Facility. Arranged by Citicorp Investment Bank Limited. Lead Managers: National Bank of Greece SA, Banque Nationale de Paris, Barclays Bank PLC, Credit Lyonnais, Citibank, N.A., Societe Generale, Athens Branch. Managers: Algemene Bank Nederland N.V., Atlantic Bank of New York, Banque Paribas, Oesterreichische Laenderbank Aktiengesellschaft, Credit Bank A.E., Gulf International Bank B.S.C., United Overseas Bank. Agent: Citicorp Investment Bank Limited. Advisor: Citibank Shipping Bank S.A., Piraeus. August 21, 1989. CITICORP

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INTERNATIONAL COMPANIES AND FINANCE

Canadian bank gains European presence

By Andrew Baxter
HEES International Bancorp, the largest Canadian merchant bank, is establishing its first physical presence in Europe through a deal with London Financial Group...

Spanish electrical utility in W German negotiations

By Tom Burns in Madrid

UNION ELECTRIC-FENOSA, Spain's fourth-largest electrical utility, with a 15 per cent share of the market, is negotiating the sale of a minority of its equity to West Germany's Rhenisch-Westfälisches Elektrizitätswerk (RWE)...

German company to increase its holding by buying on the open market. Unión Eléctrica-Fenosa's equity is widely spread and four domestic banks, Banesto, Central, Hispano and Pastor, have shareholdings in the company ranging from 2.5 to 4.5 per cent.

ish electrical sector, but its overtures have hitherto been treated with caution by domestic companies on account of its state ownership.

The Unión Eléctrica-Fenosa initiative could, however, be the starting pistol for similar cross-national deals. The Spanish utilities, which faced considerable debt problems early in the decade and only began to generate positive funds from operations last year, are in general believed to be undervalued and in need of financial leverage.

The Spanish company posted net profits of Ptas4,4bn last year, up from Ptas3,7bn in 1987, on sales of Ptas202,7bn. Heavily dependent on hydroelectric power, Unión Eléctrica-Fenosa's profits grew by just 0.6 per cent in the first quarter of this year to Ptas3,4bn, following months of low rainfall.

Commerce Commission clears sale of NZ Steel

By Our Financial Staff

THE NEW ZEALAND Commerce Commission, the country's antitrust authority, has cleared the NZ\$323m (US\$190m) purchase of New Zealand Steel, the country's only integrated steelmaker, by a consortium including Broken Hill Proprietary (BHP), its larger Australian equivalent.

The commission acknowledges that BHP is a major source of import competition and that imports from other major sources may decrease, a statement yesterday said. "However, it is satisfied that third country sources - including non-traditional suppliers to New Zealand - will provide effective constraint on the merged entity."

Last month the commission had refused fast-track approval for the sale because of BHP's role as a big shipper of steel to New Zealand. BHP holds a direct 31 per cent in the consortium, called Helenuis, and influences a further 25 per cent through its Steel & Tube Holding Association.

The deal is still opposed by the Trade Practices Commissioner, the Australian counterpart to the New Zealand authority. An official said it would persist with legal action to halt the sale.

Fletcher Challenge, New Zealand's largest company and a rival suitor for NZ Steel, has also contested BHP's involvement on monopoly grounds. Helenuis is buying 80 per cent of NZ Steel from the statutory managers of Equiticorp International, the collapsed investment company, and 20 per cent from Fisher and Paykel Industries, which instead has taken a 25 per cent stake in Helenuis.

ANZ Banking Group owns the remainder of Helenuis. Its offer was accepted five weeks ago after an earlier agreement to sell NZ Steel to the Chinese state Minmetals collapsed.

The New Zealand's largest company and a rival suitor for NZ Steel, has also contested BHP's involvement on monopoly grounds. Helenuis is buying 80 per cent of NZ Steel from the statutory managers of Equiticorp International, the collapsed investment company, and 20 per cent from Fisher and Paykel Industries, which instead has taken a 25 per cent stake in Helenuis.

The shares were bought on-market at around 15 cents.

This announcement appears as a matter of record only.



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DEBT FOR NATURE CONVERSION IN THE REPUBLIC OF ZAMBIA

to finance, in cooperation with the Government of Zambia, the conservation and management of the Kafue Flats and Bangweulu Basin, the protection of Zambia's rhino and elephant populations, and to support conservation education activities and local conservation institutions in Zambia.

Arranged by NMB BANK

15 August 1989

Litton reports encouraging set of group profits

By Frederick Oram in New York

LITTON INDUSTRIES has reported higher earnings for its latest fiscal year, with higher profits from its industrial and marine divisions offsetting a small decline in its advanced electronics operations.

Net profits for the fourth quarter ended July 31 were \$46.6m, or \$1.86 a share, against \$43.7m, or \$1.66 a share. Sales edged ahead to \$1,329m from \$1,319m. Net profit for the fiscal year was \$178.3m, or \$7.05, against \$167m, or \$6.33. Sales were \$5,029m against \$4,987m.

The California-based group said delays in car manufacturers' engine programmes could cause short-term slowdown for its industrial automation division, but the sector outlook "remains very positive."

If weak car sales do not affect Litton's industrial automation business, analysts believe net profits per share could be \$7.50 this fiscal year.

Investment in geophysical services operations should result in increased revenues and market share.

National Bank profits lower

By Our Financial Staff

NATIONAL BANK OF Canada, the smallest of Canada's big six chartered banks, yesterday reported a 4 per cent fall in net earnings for the third quarter of this fiscal year, to the end of July, to C\$85.5m, or 50 cents a share, from C\$88.1m, or 58 cents a share, in the same period of last year.

Net nine-month earnings rose by 81.1 per cent, to C\$208.7m, or C\$1.63 a share, compared with C\$159.2m, or C\$1.32 a share, in the same period of last year.

Fewer losses lift SA insurer

By Jim Jones in Johannesburg

AN ABSENCE of natural catastrophes and a marginal improvement in losses as a result of crime combined to lift the underwriting profit of Mutual & Federal, one of South Africa's largest short-term insurers, in the year to June.

Gross premium income rose to R282m from R743m, the year's underwriting surplus was R54.0m against R45.4m and investment income rose to R91.0m from R58.3m. Premium income has slowed as Mutual & Federal has cut

The provision for loan loss in the third quarter was C\$40.3m, compared with C\$54.1m a year earlier.

Non-performing private risk loans to the end of July, net of provisions, stood at C\$856m, and non-performing sovereign loans were C\$763m.

After deducting C\$522m or 40 per cent in general provisions, net sovereign loan exposure was C\$783m and represented 45 per cent of shareholders' equity, down from 67 per cent a year earlier.

rates to maintain market share in the face of greater competition from foreign and domestic insurance companies. Insurance analysts expect the rate cutting to continue for at least a year, leading to a narrowing of underwriting profits.

Net earnings increased to 194.9 cents a share from 138.4 cents and the year's dividend has been lifted to 20 cents from 22.5 cents.

Mutual & Federal is controlled by Old Mutual, South Africa's largest life insurer.

South African Reserve Bank advertisement titled "ECONOMIC ADJUSTMENT FOR FUTURE GROWTH". It includes a portrait of Dr. C. L. Stals and detailed text about domestic economic developments, monetary and financial policy, and balance of payments developments.



INTERNATIONAL CAPITAL MARKETS

Japan heads for market in asset-backed securities

By Norma Cohen

JAPAN COULD develop a market in asset-backed securities by the early 1990s in spite of the virtual absence of these securities there now, according to analysts at Moody's Investors Service.

The analysts note that while the Japanese have been slow to securitise domestically-generated assets, they are already significant buyers of US-secured assets and are experimenting with the securitisation of US assets for sale into the Euromarkets.

While housing loans could well be among the first assets earmarked for securitisation in Japan, Moody's analysts speculate that there is a greater need to securitise the much larger corporate loan assets of Japanese banks.

Japanese bankruptcy law remains murky on the critical questions posed by the insolvency of a special purpose financing vehicle.

Furthermore, Japanese institutions often lack the back-office systems necessary for efficient administration of complex asset-backed instruments.

Barclays offers to exchange floating rate notes

By Norma Cohen

BARCLAYS BANK is offering to exchange up to \$450m in five-year old perpetual floating rate notes for another class of securities because the original securities will not count as Tier 2 capital for regulatory purposes.

However, the Bank of England has typically required capital instruments to include covenants barring payment of interest to bondholders when dividends to shareholders are omitted.

The securities carry a slightly lower interest rate of 1/4% over Libid (London interbank bid rates). But investors which tender their bonds will be compensated by payment of \$300 for every \$10,000 in bonds exchanged.

Canadian bonds unshaken despite grim trade data

By Katharine Campbell in London and Karen Zagor in New York

GLOOMY DATA regarding the performance of the Canadian economy during the second quarter had remarkably little effect either on the currency or on the bond market.

GOVERNMENT BONDS

second quarter clocked up a record C\$5.67bn (US\$4.53bn) shortfall, well up on the first-quarter figure of C\$3.7bn, and above almost all forecasts.

But the currency even rallied a touch against the US dollar during the morning, and bonds fell only modestly. The benchmark 10 per cent bonds due 2008 were quoted some 30 cents lower during the morning.

US TREASURIES drifted lower yesterday on very light volume as investors and traders geared down for the Labor Day holiday weekend and squared their positions ahead of today's

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Bid Date, Price, Change, Yield, Week ago, Month ago. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

London closing. \*Denotes New York closing. Yields. Local market standard. Prices. US, UK in 32nds, others in decimals. Federal Reserve/FTAS Price Source

Important employment data for August

"The bond market is brain dead," said one analyst. "The Treasury's benchmark 30-year bond finished down 1/4 point at 99 1/2, yielding 8.15 per cent.

Analysts expect August non-farm payrolls to increase by around 50,000. The market is not expected to move sharply unless growth is above 100,000 or below 50,000.

TERMS FOR the new German federal bond will be set on September 5.

Dealers were expecting a coupon of 6 1/2 per cent, probably priced marginally higher per par.

Meanwhile, trading was subdued, with the strength of the dollar a distinct dampener and dealers reported some selling in the shorter maturities.

A DEARTH of activity in the UK gilt market meant that some modest position squaring by market-makers knocked 1/2 point off prices in some places.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: Issued, Bid, Offer, Yield, Change on. Rows include US DOLLAR, OTHER STRAIGHTS, CONVERTIBLE, STRAIGHTS, FLUENT RATE, CONVERTIBLE.

Table with columns: Issued, Bid, Offer, Yield, Change on. Rows include SWISS FRANC, STRAIGHTS, CONVERTIBLE, STRAIGHTS, FLUENT RATE, CONVERTIBLE.

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YUASA FUNASHOKU CO., LTD. FUNABASHI CITY, JAPAN

SFr. 40,000,000

3% Guaranteed Notes with warrants 1989-1994

SFr. 30,000,000

Zero % Convertible Notes 1989-1994



Lead Manager:

Banca della Svizzera Italiana

Co-Managers:

- Yamaichi Bank (Switzerland)
The Industrial Bank of Japan (Switzerland) Limited
Yamatane Finanz (Schweiz) AG
Chuo Trust Finance (Switzerland) Ltd.
Daiwa (Switzerland) Ltd.
Yasuda Trust Finance (Switzerland) Ltd.
Alpha Securities AG
Atel & Cie SA
Banca del Gottardo
Bank Julius Baer & Co. Ltd.
Baring Brothers S.A.
Clariden Bank
HandelsBank NatWest
Jyske Bank (Schweiz)
Lombard, Odier & Cie
Morgan Stanley S.A.
Société Générale
Unigestion SA

NEW ISSUE - This announcement appears as a matter of record only - August, 1989

C&G Cheltenham & Gloucester Building Society. £125,000,000 Floating Rate Notes due 1994. Includes text about interest rates and agent bank information.

BANQUE INDOSUEZ. £85,000,000 Floating Rate Notes Due 1991. Interest Rate 14 1/2% per annum. Credit Suisse First Boston Limited Agent Bank.

CITICORP MORTGAGE SECURITIES, INC. REMIC Pass-Through Certificates. Series 1987-13 US\$57,057,000 Initial Stated Amount of Class A-1 Citicertificates. Bank of Tokyo (Caracao) Holding N.V. £30,000,000 Guaranteed Floating Rate Notes Due 1990.

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UK COMPANY NEWS

# Hafnia pays £91m for Prolific

By David Waller

**HAFNIA HOLDING**, Denmark's second biggest financial services company, is paying £90.6m to acquire the Prolific Group, the private financial services company which put itself up for sale at the beginning of May this year.

Prolific is a private company controlled by the Scott family - is the 15th largest unit trust business in the UK. Together with pension funds and a life assurance operation, total funds under management currently stand at £1.6bn.

Explaining the rationale for its move, Hafnia identified a

twofold benefit: on the one hand, the deal would give it a foothold in the important UK financial services; on the other, it would be able to sell Prolific's insurance products through its distribution channels in other countries.

Despite a fast growth rate, Prolific came to the conclusion earlier this year that it was too small to compete against the majors and to fulfil its ambitions to market an expanded range of products across Europe as a whole.

Mr Andrew Cherniavsky, a director of Prolific and chair-

man of its unit trust operations, said there had been a significant polarisation in the fund management business since the October 1987 crash.

This meant that where pension fund trustees might have been adventurous before, they were now inclined to be cautious. Funds tended to be invested with the major outfits instead of medium-sized independents such as Prolific.

Prolific itself was demerged from the Provincial Group, the insurer also controlled by the Scott family, early last year, in an attempt to give it a more

flexible structure with which to respond to the more competitive environment. Total revenues in 1988 amounted to £196.5m, pre-tax profits were £3.1m and net assets £9.8m.

Hafnia, which has been expanding aggressively in Denmark over the last decade, had total income of DKr7.9bn (£658m) last year and total assets of DKr39.7bn (£3.3bn). Its insurance premium income was DKr4.1bn, up from DKr3.5bn in the previous year, while Prolific's was £120.7m, comprising £110.1m life and £10.6m pension premiums.

# Caradon shares soar on bid approach

By Clay Harris

**SHARES IN** Caradon soared 109p to 464p yesterday after the building products group said it had received a bid approach. After the rise, which followed a 10p advance on Wednesday, Caradon is valued at more than £265m.

A strongly headed group, Caradon manufactures Tufford's bathroom fittings, Mira showers, Everest double glazing and Terrain plumbing systems.

In the year to April 2, it increased pre-tax profits by 63 per cent to £33.5m, although this lagged behind the rise in turnover, and earnings per share went up by 39 per cent. At yesterday's closing price, Caradon's historic p/e is 13.3.

Caradon was created by a £61m management buy-out from Reed International in October 1985 at which time it was Britain's largest MBO. It came to the stock market less than two years later through a flotation which valued it at £134m.

Shortly before the stock market peaked in the summer of 1987, Caradon's offer for sale at 250p was oversubscribed 39 times.

# Lilley sees £18m for year with buoyant all-round trading

By Philip Coggan

**LILLEY**, the construction group which is bidding for Tilbury, yesterday announced interim pre-tax profits of £8.2m for the six months to June 30 and forecast profits of £18m for the full year.

The profits compare with last year's interim figure of £3.01m and full year figure of £8.09m. In the year to January 1987, Lilley incurred a pre-tax loss of £50m largely because of overseas problems.

This year's first half figures include a £1.5m operating profit from Stenden, a Nottingham-based housebuilder, acquired for £23.8m in April. Property development and housebuilding made profits of £2.64m (£1.55m).

The Hong Kong Eastern Harbour Tunnel, in which Lilley had a 240m share of a £245m

contract, was completed six months ahead of schedule and within budget. The Gulf operations were sold via a management buyout for £1m.

Work in hand stands at a highest-ever level of £317m, compared with £150m a year ago. Lilley said that its trading was buoyant across its complete range of activities.

Turnover for the group was £133.3m (£109m). Operating profits were £7.49m (£3.73m) and interest receivable was £670,000 (£442,000 payable). After tax of £2.05m (nil), earnings per share were 4.15p (3.76p). The interim dividend is 1p (0.5p).

the bold move of making a hostile bid. Although investors are already snowed under with the traditional takeover "Oh yes you did, oh no, we didn't" literature, Lilley will obviously have to raise its offer to defeat Tilbury. On purely investment criteria, however, success or failure each have dangers. Defeat might make it difficult for Lilley to accomplish its grand strategy of becoming a big player in the UK infrastructure market; success will create an overhang of shares in the market which might slow down earnings growth. With the additional fear that a nasty period for the construction sector could be about to dawn, it is hard to see Lilley's share price moving strongly upwards from last night's unchanged 69 1/2p.

# £45m merger planned by fund managers

By Clare Pearson

**DUNEDIN** Fund Managers, a Scottish investment trust group, and British Linen Fund Managers, part of the merchant banking subsidiary of Bank of Scotland, are to merge in a deal worth about £45m.

Under the deal Dunedin will acquire the entire capital of British Linen Fund Managers and issue new ordinary shares to the British Linen Bank as consideration. British Linen will purchase for cash additional shares from Dunedin's current shareholders, to gain a 50.5 per cent stake in Dunedin.

Dunedin will undertake all the investment management activities of the group, with

assets under management of close to £5bn. This will make it one of the largest fund managers in Scotland.

Mr Eric Sanderson, chief executive of The British Linen Bank, said the transaction was worth about £41m, before taking into account special dividend payments to Dunedin shareholders.

Both sides said yesterday the arrangement would enable them to boost the expansion of their businesses, and was in no sense a defensive move. It was initiated by British Linen.

British Linen Fund Managers is involved in pension and venture capital funds, and

funds under management total about £750m. Dunedin, with funds under management of some £2.1bn, is chiefly involved in investment trusts and has a number of overseas clients in Japan and North America.

The share sale will increase the value of Dunedin's various trusts by between 1.7 and 2.1 per cent, Dunedin said, excluding the payment of special dividends amounting to £1.53m up-front to existing shareholders. Further dividend payments may be made in the following few years depending on profits.

Dunedin was formed in 1985 by combining two groups, one

of which managed The Edinburgh Investment Trust and the other which managed the Balze House group of trusts in Dundee. The Edinburgh Investment Trust currently holds 57.9 per cent of the shares, with the Northern American Trust the next biggest holder with 19.9 per cent.

A payment in compensation for cancellation of executive share option schemes will be made out of the consideration to existing shareholders. Taking into account the maximum payment of special dividends, the cash payment to existing shareholders of Dunedin would be £9.62m.

# Brooke Tool pays £3.5m for Sheffield engineer

By John Ridding

**BROOKE TOOL** Engineering, the manufacturer of industrial cutting tools, is buying Rockingham Plate for £3.5m.

Rockingham is a privately owned Sheffield-based company which manufactures and distributes a range of engineering products including machine knives, machine slide ways, coil springs and pressings.

In the year to July 30 1988, Rockingham achieved pre-tax profits of £366,000, an increase of 47 per cent.

Mr Idris Jones, Brooke Tool's managing director, said the acquisition provided the opportunity to strengthen existing activities and enter industries with growth potential.

He said that Brooke Tool's established stockholding and

distribution facilities in the US and West Germany would provide new markets for Rockingham's products.

The deal is to be funded by the issue of 5.8m new Brooke Tool ordinary shares at 32.5p. Some 2.5m are to be retained by the vendors, while the rest will be offered to Brooke Tool shareholders on the basis of 10.46 new ordinary shares for each 100 already held. Brooke Tool shares closed 1/2p lower at 34p.

An additional £1.6m will be paid in loan notes on condition that Rockingham's pre-tax profits reach £300,000 in the 14 months to September 30.

Brooke Tool said it expected to pay a final dividend of 1.175p (1.1p) on the enlarged share capital.

# R&V shares slip 17p after profits warning

By Clare Pearson

**R&V Information Systems**, the computer systems house which became the first Dutch recruit to the Unlisted Securities Market in March, has issued a profits warning.

The shares fell 17p to 43p yesterday after the company said trading results for the year to end-December were likely to be considerably below expectations.

Quilter & Co, which arranged R&V's USM placing, said the problem was a very swift and unexpected downturn in demand from the company's Dutch customers that had occurred recently.

Orders had been postponed, though not necessarily cancelled. R&V had continued its investment in production and marketing, resulting in increased costs on flat turnover.

Pre-tax profits could come

out substantially below last year's figure of £1.194m (£553,000). At the time of the placing they were expected to rise to around £1.3m said Quilter. "Obviously, this is extremely embarrassing for us and we wish we had predicted it."

But R&V still intends to pay an interim dividend, emphasising its balance sheet strength.

The unexpected cessation of orders appear to be a knock-on effect from the well-documented difficulties this year in the computer hardware market, arising from the increasing standardisation of products.

According to Quilter, Dutch customers for computer systems tend to be more astute than in some other countries as the Netherlands is often used as a testing ground for new products.

# First half setback at Parambe

**Parambe**, the investment company with interests in art and investment dealing, reported interim pre-tax profits down from £49,774 to £18,538. Net asset value improved to 77.3p at June 30, against 71.5p.

After tax of £5,095 (£13,688) earnings per share for the six

months to the end of June were 0.21p (0.55p). The interim dividend is maintained at 0.5p.

Gross investment income was £25,565 (£41,324), dealing in works of art produced £15,831 (£38,358) and there was a loss on securities dealing of £4,602 (£5,531 credit).

# COMPANY NEWS IN BRIEF

**HAVELOCK EUROPA** is to change its accounting reference date from April 20 to December 31. The next published report and accounts will cover the period from April 21 1989 to December 31 1989.

**MERLIN INTERNATIONAL** Properties has completed the first stage of the sales of Australian property assets to a private group of companies in Sydney. Merlin has transferred loans of about £54m to the purchasers and has received some £15.4m in cash. The sale has reduced company's overdrafts by 75 per cent.

**NO PROBES:** The following proposed acquisitions are not being referred to the Monopolies and Mergers Commission: Meco International of the mining division of Dowty Group and Partco Group of GKN autoparts distribution.

**PORTER CRADBURN:** The chairman told the annual meeting that the group's trading performance in the early months of the year showed a significant improvement on last year, despite the difficul-

ties caused by current economic policies.

**FRESHWATER:** Recommended offer from Newco has been extended until September 13. At August 30, valid acceptances had been received in respect of 23.58m Prestwich shares (64.45 per cent). Acceptances were also received in respect of a further 924,813 shares (2.52 per cent) for which valid cover had not been received.

**STEAD AND SIMPSON:** As at August 30, offer from Clayform Properties accepted in respect of 817,837 ordinary shares (51.1 per cent) and 34.55m 'A' shares (61.5 per cent). Clayform respectively controls 94.1 per cent and 75.9 per cent of each class. Offer declared wholly unconditional and remains open.

**WYVALE GARDEN** Centres has acquired Webbers Garden Centre of Milton Keynes, Bedfordshire. The nine-acre leasehold site has been purchased for £150,000 cash and Wyvale intends to take up an option to purchase this freehold next year for £580,000.



# The future under construction.

Our interim results to 30th June 1989 show that we are on course.

Turnover	£133 m	+ 22%
Profit before tax	£8.2 m	+ 171%
Interim dividend	1 p	+ 100%

For the full year ending 31st December 1989 we forecast.

Profit before tax	£18.0 m	+ 130%
Earnings per share	9.22 p	+ 23%

# LILLEY

## THE FUTURE UNDER CONSTRUCTION

Copies of the Lilley plc interim statement and profit forecast are available from the Company Secretary, Lilley plc, 331 Charles Street, Glasgow G21 2QX or by telephone on 041-552 6565.

This advertisement is published on behalf of Lilley plc and has been approved by Salomon Brothers International Limited, a member of The Securities Association, solely for the purposes of section 57 of the Financial Services Act 1986.

The Directors of Lilley plc accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts.





UK COMPANY NEWS

Weak pound helps Pentland rise 15%

By Alice Rawsthorn

PENTLAND INDUSTRIES, the one-time stock market star which is about to be taken over by Bertrams Investments Trust, yesterday announced a 15 per cent increase to £41.9m in interim pre-tax profits.

Without the favourable change in exchange rates, earnings per share would have risen more slowly to 8.5p (8.0p). Having begun in business as an obscure Lancashire shoe manufacturer, Pentland became a wonder stock in the mid-1980s thanks to the sudden success of Reebok.

Reebok's profits fell in the first half, reflecting the competitive state of the US sports shoe market. But its contribution to Pentland rose to £31.6m (£28.2m), thanks to the favourable change in exchange rates.

The footwear importing business benefited from higher sales, but the UK production company experienced a fall in profits due to tough trading conditions. Holmes, the US electronics company, managed to increase overall profits, but its margins were depressed by higher sourcing costs from the Far East and the impact of this mid-summer weather in the US on the fan market.

Waterford/Express tables £46.5m Irish milk offer to top Goodman

By Kieran Cooke in Dublin

THE BATTLE for control of Ireland's milk industry boiled up yesterday with the Irish Waterford Co-op group and Britain's Express Dairies making a £46.5m, or £40.4m sterling, joint bid for Premier Tír Laignean Co-op, Dublin's main milk supplier.

A battle for control of important segments of Ireland's milk industry has been waged with increasing ferocity over the past 18 months as contenders fight for vital milk supply sources within the present EC quota regime.

Tribble Harris back in black

TRIBBLE HARRIS LI, the USM-quoted management and design services concern, moved back into the black in the six months to May 31 1989.

Turnover rose 26 per cent to £13.7m, while the company turned a round from a \$1.65m loss last time to a pre-tax profit of \$665,000 (£420,000).

Earnings per share were 3.94 cents (losses of 5.3p). The interim dividend is maintained at 1.6 cents.

English & Overseas up 93% to £1.05m

English & Overseas Properties yesterday unveiled a 93 per cent expansion in profits at the half-year stage.

Cairn meets expectations with £644,000

Cairn Energy, the independent oil and gas producer, reported pre-tax profits of £644,000 in the first half of 1989. Directors said the result was in line with expectations and saw higher turnover and profits for the rest of the year.

Reduced loss at Irish Conti

IRISH CONTINENTAL Group, the Dublin-based ferry operator, remained in the red but reduced its loss at the pre and post-tax levels from £2.28m to £2.06m, or £1.73m sterling, in the six months to April 30.

Turnover was £110.09m (£88.41m) and losses per share were cut to 13.4p (16.3p). The company said that strike action by Liverpool dockers in June and July had disrupted Belfast Ferries' freight carrying, though passenger traffic had been largely unaffected.

Mr Jim Clark, chairman, said that the full year outcome would "show significant growth, although the phasing of projects does not necessarily mean that first and second half profits will show a similar percentage improvement".

Property disposal gives lift to Sharpe & Fisher

A £1M surplus on the sale of a property development enabled Sharpe & Fisher to lift its pre-tax profit from £1.15m to £2.27m in the first half of 1989.

receiving 1.5p at this interim stage. Last year there was an interim only payment of 1p. The directors reported that high interest rates affected demand for building supplies and sales were below expectations, although showing an increase of 10 per cent.

Murray International half-year surge

OVER THE six months to end-June, net asset value of Murray International Trust rose from 219.2p to 280.4p, a 28.2p.

Pre-tax revenue surged from £4.4m to £2.24m, reflecting an increase to 26.7m (£2.4m) in franked income after the purchase in July 1988 of 280m high yielding preference shares; and a lift to £4.1m (£2.28m) in-over-

aaa income following increased exposure. The interest charge rose to £2.7m (£24,000). Earnings grew from 2.65p to 5.8p. The first part of three equal instalments of the 6p interim dividend was paid on August 30 and the year's total will be 9p (7p). For 1990 the interim dividend is forecast at 6.8p.

SHARE STAKES. The following changes in company share stakes were announced recently: The African Lakes Corp. BS Cleminson, a director, has sold 9,000 ord at 120p per share.

'INDUSTRIAL PROPERTY BOOSTS EARNINGS AT SLOUGH ESTATES'. Slough Estates plc Unaudited Interim Results for 1989. Sir Nigel Mobbs, Chairman. The profits increase was achieved with the help of continuing strong demand for industrial property in the UK and the benefit from increasing rental income overseas.

SLOUGH ESTATES. US \$130 Million Unsecured Medium Term Loan 7 Years. Arranged By BARCLAYS SYNDICATIONS. Funds Provided By Barclays Bank PLC, The Dai-ichi Kangyo Bank, Limited, The First National Bank of Chicago, The Fuji Bank, Limited, The Royal Bank of Canada, The Mitsubishi Bank, Limited, The Sumitomo Bank, Limited, The Toyo Trust and Banking Company, Limited.

IN BRIEF. ADT, the industrial services group, has agreed to acquire majority control of Check-In Admissions Systems, a company bidding to apply cheque-book style vouchers as the means of operating the government's planned membership scheme for football supporters. The deal will involve an initial £250,000 investment by ADT in the form of convertible loan stock with a potential investment of a further £250,000 to fund Check-In's bid for the membership contract.







LONDON STOCK EXCHANGE

Bid stories trigger upturn in equities

London's equity market was jolted out of its exceptionally quiet post-August bank holiday period by the re-emergence of takeover activity, both real and rumoured. A much busier market session was given added spice by some significant corporate news, plus a spate of important company reports.

Brokers reported a steady stream of buying orders from both institutions and private clients, with the market awash with stories of bids past, present and just around the corner. The FT-SE 100 share index demonstrated the gradual build up of buying interest in the market. Opening some 4 points firmer at 2,385.5, the

lators were able to buy stock yesterday for the new trading account which starts on Monday and were said to have done so in a relatively small way. In the background, it was said that some of the biggest and most influential of the market-making firms were still short of stock in some crucial areas.

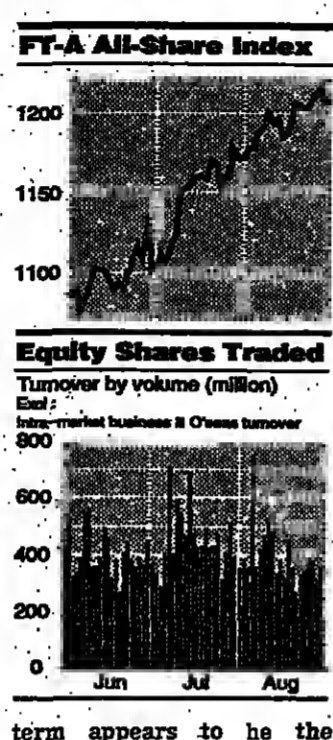
Turnover levels also showed an improvement on very recent depressed levels. At 5pm some 447m shares had changed hands, compared with Wednesday's 414m and Tuesday's 384m. It was said that the increase in shares traded owed much to a programme trade on the sell side carried out first thing, but there was no con-

firmation of this. On the contrary, dealers said there was evidence that a small buy programme had been started late on Wednesday. The bids came for some smaller market stocks, Gordon Russell and Medminster while Caradon, the building products group, followed up Wednesday's price rise by announcing it had attracted an offer which could lead to a bid. Of the bid possibilities, United Biscuits drew heavy support on stories of a possible move against the group by KKR, the US buyout specialists.

KKR talk boosts Biscuits

There was a revival of bid speculation in United Biscuits as an American securities house put about a story that Kohlberg Kravis Roberts, the New York leveraged buyout specialist, had filed for permission to buy up to 15 per cent of UB stock. Although there was no confirmation of the story from either side of the Atlantic, speculative buyers rushed to the stock in early trading, pushing the price to a session high of 408p.

Both bids for Myson, from Blue Circle and Vale and Valor, lapsed yesterday after they were referred to the Monopolies and Mergers Commission. Myson lost 25 to 208p and the reduced chance of a successful offer from Vale left the shares 6 off at 349p.



Bank of Scotland added a penny at 107p on news of the merger between the investment management operations of its merchant bank subsidiary British Linen Bank and Dunedin Fund Managers. Selected merchant banks rose as a chronic shortage of stock helped SG Warburg put on 10 at 285p. The ambitions of a single buyer lifted Morgan Grenfell 4 to 328p.

US interest helped Rascal Electronics continue to climb. It rose 11 to 234p while Rascal Telecom, its 80 per cent owned subsidiary, added 22 to 374p. There were reports that more brokers might be upgrading profit estimates. Rascal easily topped the list of actives on the London Traded Options Market, with contracts worth almost 3m shares changing hands.

Most analysts treated the story cautiously, saying that although UB has long been widely tipped as a possible takeover target, there is no proof so far of any real interest in the company from the US. "Frankly, until I see something in black and white I won't pay any attention to the speculation in United Biscuits," was a typical comment.

Caradon on target Half-year figures from Cadbury Schweppes carried few surprises, but the 1141m acquisition of US soft drinks group Crush International from Procter and Gamble was unexpected, and generally well-received. The shares came off their high of 417p after the results, and in modest trade finished a penny lower at 413p; turnover was 1.4m.

Profits for the six months were at the bottom end of market estimates, down more than 10 per cent at £100.1m, and although the interim dividend of 4p was as expected, the £22.5m loss from the Irish operations was particularly disappointing, said analysts.

Following press reports that it might face a bill for a pollution clean up in Cheshire BICC, Britain's largest electrical equipment company, slipped 7 before bouncing back in later trading to close at 549p, down 1. One analyst said the company looked strong but might also be suffering because of worries about an economic slowdown next year.

LASMO hogged the limelight in oils as the market picked up whispers that the company had made a large-scale offshore gas discovery in Pakistan, in the Tajal permit in Sindh Province, where LASMO has a 35 per cent interest. There was talk that the find was as big as 5,000 cubic feet of gas.

Mr Carl Short at Kitcat & Aitken welcomed the purchase of Crush, saying the newly-acquired operation would "look attractive when integrated within the group's beverage area and enhance Cadbury's world market position behind Coke and Pepsi".

LEC Refrigeration climbed 5 to 313p on restructuring hopes following indifferent first-half figures last week and, one analyst said, on the market belief that any depressed shares is a potential bid target.

Other retailers to feature on vague bid talk included Albert Fisher, up 7 at 115p and still benefiting from the recent re-rating by Salomon Brothers, the US securities house, and Kwik Save, also 7 better, at 556p. An agency cross of 600,000 shares was sighted in Northern Foods, up 2 at 357p. Kitcat & Aitken, the broker, rates Northern a buy. As the stock returns to favour, it could be vulnerable to predatory interest and it looks good value on fundamentals at present," said Kitcat.

LASMO shares ran up to 530p at one point as the Pakistan gas find story circulated, but later eased off to end the session a net 6 higher at 527p on turnover of 1.5m.

Mr Simon Wood has downgraded his forecast for full year earnings at GRE from £235m to £210m and has taken the stock off his buy list.

LEC Refrigeration climbed 5 to 313p on restructuring hopes following indifferent first-half figures last week and, one analyst said, on the market belief that any depressed shares is a potential bid target.

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Caradon in bid talks The building materials sector was electrified by the announcement that Caradon was in bid talks. Caradon shares powered ahead as market-makers cast about for the

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APPOINTMENTS

Management changes at Polly Peck

POLLY PECK INTERNATIONAL has announced a number of new appointments as part of a reorganisation of its management structure, writes John Riddling. Mr Tahsin Karan, a director of company for three years, is appointed chief executive of the leisure division. Mr Norbert Wirsching, previously managing director of Capetronics, the group's largest electronics company, is appointed chief executive of the electronics division. Mr Radar Beshad will be chief executive of the food division and Mr Joe Harris will be chief executive of textiles. Both previously held similar positions on the board.

PROVIDENT FINANCIAL GROUP

PROVIDENT FINANCIAL GROUP has appointed Mr Peter Hogg (above) its chief executive from September 1. He succeeds Mr Edward Davies who is retiring. Mr Hogg has been deputy managing director for the past five years.

11. He is director of health care research at Warburg Securities.

Mr Ian Duff has been appointed managing director of LINK INTERNATIONAL SEARCH & SELECTION, part of the Link Organisation. Mr Tony Bowden, managing director and founder of Verta Holdings which has been acquired by HYMAN, Stockport, has been appointed to Hyman's foam division board. He will have responsibility for specialist product development throughout the group's foam operations.

has appointed Mr Allister W. Coultis as project management and development director.

Mr Jonathan Hubbard-Ford as group finance director. He joins from Hutchison Whampoa in Hong Kong, where he was operations director. Mr Butler Cox has appointed Mr Jonathan Hubbard-Ford as group finance director. He joins from Hutchison Whampoa in Hong Kong, where he was operations director.

GREEST has appointed Mr Douglas McGrath as managing

director - trading, produce sector. He joins from Grand Metropolitan Holdings where he was sales director of Eden Vale.

Mr John Crabtree, financial controller, has been promoted to finance director of Pentos Retailing Group, a subsidiary of PENTOS. Mr Mark Jenner has been appointed personnel and training director of the retailing group in addition to his role as company secretary of Pentos.

Mr Patrick O'Sullivan has been appointed an executive director and general legal counsel of the SCANDINAVIAN BANK GROUP. He joins from Barclays de Zoete Wedd.

Mr John Martin (above) has been appointed financial director of NU-WAY, the UK manufacturer of combustion equipment. He succeeds Mr Brian Creed who retires in November after more than 13 years' service with the Droitwich (Worcestershire) company - a major Wolsley Group subsidiary. Mr Martin was previously financial director and company secretary with Clearplas, plastic injection moulders, based in Coventry.

Mr Mark Ellis, a director of the company for six years, has been appointed director of corporate development, responsible for mergers and acquisitions and regional and international affairs. Mr Timothy Wood is appointed director of investor relations. He was previously divisional finance director at British Home Stores and a director of ANZ Merchant Bank. Mr Peter Compson is appointed director of human resources. He was previously a director of in charge of personnel at the Sedgwick Group.

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FINANCIAL TIMES STOCK INDICES table with columns for Government Secs, Fixed Interest, Ordinary Share, FT-SE 100 Share, Ord. Div. Yield, Earning Yld % (full), P/E Ratio (net), SEAG Bargains (5pm), Equity Turnover (0m), Equity Bargains, Shares Traded (m), Ordinary Share Index, Hourly changes, FT-SE, Hourly changes.

TRADING VOLUME IN MAJOR STOCKS table with columns for Stock, Volume, Value, Day's Change, etc.

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 24. Expedier Leisure's agreed bid for Medminster, offering 59 Expedier shares for every 42 Medminster shares, and valuing each of the latter at 161.2p, at August 29 closing prices.

FT FINANCIAL TIMES CONFERENCES WORLD MOBILE COMMUNICATIONS IN THE 90s 11 & 12 OCTOBER, LONDON. The explosive growth of the mobile communications industry demonstrates the importance for users of having access to reliable communications while on the move.



FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2128

Main table containing unit trust information with columns for Name, Price, and other details. Includes sub-sections for Offshore and Overseas, and Guernsey.

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

LUXEMBOURG (SIB RECOGNISED)

JERSEY (\*\*)

JERSEY (\*\*)

JERSEY (\*\*)

JERSEY (\*\*)

JERSEY (\*\*)

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JERSEY (\*\*)

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table of London Share Service, including sections for British Funds, Loans, Foreign Bonds & Rails, and Money Market Bank Accounts.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-425-2129

AMERICANS - Contd

Table of American share prices including Ford Motor, General Motors, and other US companies.

BUILDING, TIMBER, ROADS - Contd

Table of share prices for building, timber, and roads sectors.

DRAPERY AND STORES - Contd

Table of share prices for drapery and stores sectors.

ENGINEERING - Contd

Table of share prices for engineering sectors.

INDUSTRIALS (Miscel.) - Contd

Table of share prices for various industrial sectors.

INDUSTRIALS (Miscel.) - Contd

Table of share prices for various industrial sectors.

CANADIANS

Table of Canadian share prices including Alcan, Inco, and other Canadian companies.

BANKS, HP & LEASING

Table of share prices for banks, hire purchase, and leasing sectors.

ELECTRICALS

Table of share prices for electrical sectors.

FOOD, GROCERIES, ETC

Table of share prices for food, groceries, and other consumer goods.

INDUSTRIALS (Miscel.) - Contd

Table of share prices for various industrial sectors.

INDUSTRIALS (Miscel.) - Contd

Table of share prices for various industrial sectors.

BEERS, WINES & SPIRITS

Table of share prices for beer, wine, and spirit sectors.

CHEMICALS, PLASTICS

Table of share prices for chemical and plastic sectors.

DRAPERY AND STORES

Table of share prices for drapery and stores sectors.

HOTELS AND CATERERS

Table of share prices for hotels and catering sectors.

INDUSTRIALS (Miscel.)

Table of share prices for various industrial sectors.

INSURANCES

Table of share prices for insurance sectors.

BUILDING, TIMBER, ROADS

Table of share prices for building, timber, and roads sectors.

DRAPERY AND STORES

Table of share prices for drapery and stores sectors.

ENGINEERING

Table of share prices for engineering sectors.

INDUSTRIALS (Miscel.)

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INDUSTRIALS (Miscel.)

Table of share prices for various industrial sectors.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2126

LEISURE table with columns for Stock, Price, and % Change. Includes companies like Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd table with columns for Stock, Price, and % Change. Includes companies like Paper Publishing, Paper Publishing, Paper Publishing, etc.

PROPERTY table with columns for Stock, Price, and % Change. Includes companies like Property, Property, Property, etc.

TEXTILES - Contd table with columns for Stock, Price, and % Change. Includes companies like Textiles, Textiles, Textiles, etc.

TOBACCO table with columns for Stock, Price, and % Change. Includes companies like Tobacco, Tobacco, Tobacco, etc.

TRANSPORT table with columns for Stock, Price, and % Change. Includes companies like Transport, Transport, Transport, etc.

TRUSTS, FINANCE, LAND table with columns for Stock, Price, and % Change. Includes companies like Trusts, Finance, Land, etc.

TRUSTS, FINANCE, LAND - Contd table with columns for Stock, Price, and % Change. Includes companies like Trusts, Finance, Land, etc.

TRUSTS, FINANCE, LAND table with columns for Stock, Price, and % Change. Includes companies like Trusts, Finance, Land, etc.

TRUSTS, FINANCE, LAND table with columns for Stock, Price, and % Change. Includes companies like Trusts, Finance, Land, etc.

OIL AND GAS - Contd table with columns for Stock, Price, and % Change. Includes companies like Oil and Gas, Oil and Gas, Oil and Gas, etc.

OVERSEAS TRADERS table with columns for Stock, Price, and % Change. Includes companies like Overseas Traders, Overseas Traders, Overseas Traders, etc.

PLANTATIONS table with columns for Stock, Price, and % Change. Includes companies like Plantations, Plantations, Plantations, etc.

MINES table with columns for Stock, Price, and % Change. Includes companies like Mines, Mines, Mines, etc.

MINES table with columns for Stock, Price, and % Change. Includes companies like Mines, Mines, Mines, etc.

MINES - Contd table with columns for Stock, Price, and % Change. Includes companies like Mines, Mines, Mines, etc.

MISCELLANEOUS table with columns for Stock, Price, and % Change. Includes companies like Miscellaneous, Miscellaneous, Miscellaneous, etc.

THIRD MARKET table with columns for Stock, Price, and % Change. Includes companies like Third Market, Third Market, Third Market, etc.

THIRD MARKET table with columns for Stock, Price, and % Change. Includes companies like Third Market, Third Market, Third Market, etc.

MOTORS, AIRCRAFT TRADES table with columns for Stock, Price, and % Change. Includes companies like Motors, Aircraft Trades, Motors, Aircraft Trades, etc.

Commercial Vehicles table with columns for Stock, Price, and % Change. Includes companies like Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

Garages and Distributors table with columns for Stock, Price, and % Change. Includes companies like Garages and Distributors, Garages and Distributors, Garages and Distributors, etc.

NEWSPAPERS, PUBLISHERS table with columns for Stock, Price, and % Change. Includes companies like Newspapers, Publishers, Newspapers, Publishers, etc.

SHOES AND LEATHER table with columns for Stock, Price, and % Change. Includes companies like Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS table with columns for Stock, Price, and % Change. Includes companies like South Africans, South Africans, South Africans, etc.

Commercial Vehicles table with columns for Stock, Price, and % Change. Includes companies like Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

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TEXTILES table with columns for Stock, Price, and % Change. Includes companies like Textiles, Textiles, Textiles, etc.

Commercial Vehicles table with columns for Stock, Price, and % Change. Includes companies like Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

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SHOES AND LEATHER table with columns for Stock, Price, and % Change. Includes companies like Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS table with columns for Stock, Price, and % Change. Includes companies like South Africans, South Africans, South Africans, etc.

NOTES section containing various financial notes and disclosures regarding share prices and company information.

REGIONAL & IRISH STOCKS table with columns for Stock, Price, and % Change. Includes companies like Regional & Irish Stocks, Regional & Irish Stocks, Regional & Irish Stocks, etc.

TRADITIONAL OPTIONS table with columns for Stock, Price, and % Change. Includes companies like Traditional Options, Traditional Options, Traditional Options, etc.

TRADITIONAL OPTIONS table with columns for Stock, Price, and % Change. Includes companies like Traditional Options, Traditional Options, Traditional Options, etc.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar waits for jobs data

THE DOLLAR finished slightly firmer on the day but below its best levels. Trading volume was extremely low, partly because of the time of the year - regarded as the quietest apart from the Christmas period - but also because of the proximity of a long weekend in the US, with centres closed on Monday because of Labor Day. Activity was also subdued ahead of the release today of US employment data. Most analysts expect the figures to show a rise in unemployment to 5.3 per cent in August from 5.2 per cent in July while the rise in non-farm payroll employment is expected to be just 66,000 compared with a 169,000 rise in July. These figures, if substantiated, would provide a sharp contrast to recent data suggesting that the US economy shows signs of strengthening expected growth. Against this background of uncertainty and the lack of trading volume, the dollar found difficulty in maintaining a level above DM1.9600 and finished at DM1.9675, still up from DM1.9468 on Wednesday.

figures, the dollar's exchange rate index closed at 71.6 from 71.0 on Wednesday. US factory orders fell by 1.7 per cent in July compared with a 0.6 per cent rise in June. Most analysts had been looking for a rise of 0.1 per cent. Despite the unexpected fall, there was little reaction as most traders were content to square positions ahead of the long weekend. Sterling lost ground against the dollar but was little changed elsewhere. Its exchange rate index closed at 91.5, unchanged from the opening and down slightly from Wednesday's close of 91.6. The pound remained underpinned by the attraction of high interest rates. There are no economic statistics due for release for the next 10 days but overseas investors continued to have faith in the pound on the basis that rates - in the mar-

ket's view - are likely to maintain current levels or move higher before the end of the year; the prospect of lower rates is regarded as insignificant. The pound closed at \$1.5735 from \$1.5825 but was unchanged at DM3.0800 and Y227.50. Elsewhere, it finished at SF2.6378 from SF2.6500 and FF10.5825 compared with FF10.5700. The D-Mark edged up slightly against the French franc to FF3.3705 from FF3.3670. Much of the rise reflected an initial reaction to US factory orders, but the franc remains a hush undertone. The rise in the Bundesbank's money market Treasury bill rates has failed to have any effect for the time being. There are however, fears that a further dollar appreciation may prompt the West German authorities to consider another rise in leading interest rates.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change from previous date, % change adjusted for divergence, Overweight Unit %.

IN NEW YORK

Table with columns: Aug 31, Latest, Previous Close.

STERLING INDEX

Table with columns: Aug 31, Previous, % change.

CURRENCY RATES

Table with columns: Aug 31, Bank of England, % change.

CURRENCY MOVEMENTS

Table with columns: Aug 31, Bank of England, % change.

OTHER CURRENCIES

Table with columns: Aug 31, £, % change.

MONEY MARKETS

Credit stays tight

CREDIT CONDITIONS were tight on the London money market yesterday with overnight money holding around the 14 per cent level. In recent weeks the Bank of England has been keen to underline the present level of base rates, by keeping overnight money firm but yesterday's rise in the level at which the authorities bought bills in the market appeared to be purely technical. Dealers said that the fact the central bank bought Treasury and bank bills at 13 1/2 per cent - higher core interest rates. The overnight three-month sterling interbank rate closed unchanged at 14-13 1/2 per cent. The Bank of England initially forecast a money market credit shortage of £750m, but revised this to £500m at noon and to \$400m in the afternoon. Total help of £463m was provided. Before lunch the authorities bought £200m bank bills in hand 1 at 13 1/2 per cent. In the afternoon another £163m bills were bought, by way of £4m Treasury bills in hand 1 at 13 1/2 per cent and £159m bank bills in hand 1 at 13 1/2 per cent. Late assistance of around £120m was also provided. Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £216m, with Exchequer transactions absorbing £10m and a rise in the note circulation £30m. These factors offset bank balances above target of £100m. In New York the US Federal Reserve drained funds from the banking system through overnight matched sale and repurchase agreements, when available rate and in this case at least one discount house appeared to be prepared to sell bills below the normal rate. Any decision to offer bills to the authorities at this rate was purely a technical matter however, involving trading operations, and should not be interpreted as a move towards

FINANCIAL FUTURES

Short sterling below support

THE SHORT end of the sterling credit markets were depressed by news that British Telecom had offered a 9 per cent short pay rise to some of its staff. Fears grew that this offer, by Britain's largest private sector employer, will be seen as the lower level for pay settlements in the Autumn pay round. According to GNI, a large trader on Life, it suggests that any concerted attack on inflation will be accompanied by a sharp reduction in corporate profitability and possibly unemployment, resulting in a recession. December short sterling fell through support at 86.59 on Life, to a low of 86.51, compared with 86.53 previously. Traders noted that the contract has bounced off this support point several times recently, but that yesterday's breach could send it

down quickly to 86.40. Market volumes were quite active, at over 17,000 lots for December delivery, probably reflecting stop loss selling after the contract had fallen through the support level. Long gilt futures also showed a softer tone, with December again the most active month. It opened at the day's high of 95.29 and closed at the low of 95.17, against 96.02 on Wednesday.

SHORT STERLING FUTURES

Table with columns: Strike, Call, Put, Settlement, etc.

LONG STERLING FUTURES

Table with columns: Strike, Call, Put, Settlement, etc.

LONG GILT FUTURES

Table with columns: Strike, Call, Put, Settlement, etc.

LONG GILT FUTURES

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BUSINESS SERVICES

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GRANVILLE

Table with columns: High, Low, Company, Price, Change, etc.

LG INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD

FT 30 FTSE 100 WALL STREET Aug. 1989/1989 +10 Sep. 2393/2403 +13 Sep. 2728/2740 N/C Sep. 1980/1989 +10 Dec. 2436/2446 +14 Oct. 2744/2756 N/C

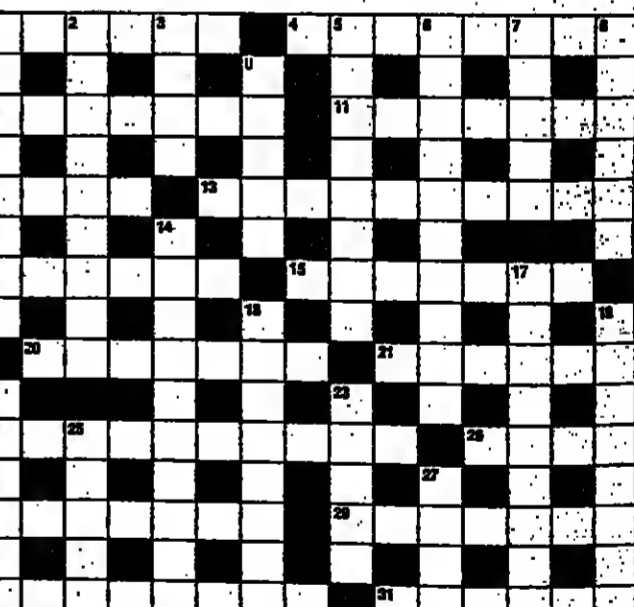
Prices taken at 5pm and change is from previous close at 5pm

JOTTER PAD

Table with columns: Bank, Rate, etc.

CROSSWORD

No.7,026 Set by GRIFFIN



- 1 Banker has met doctor (6)
2 Approaching agreement, retire for a drink (6)
3 Service book showing noise during test (7)
4 Engaged person to take name and money (7)
5 If ever you get a key in time (4)
6 Wipe out educated old boy first (10)
7 International bankers slipping gears on (6)
8 A guide leader on a cycle is stranded (7)
9 Not staggered in front of wealthy bird (7)
10 Medical Bank Ltd (14)
11 Clearwater Bank Ltd (14)
12 Clank Bank Ltd (14)
13 Bank of India (14)
14 Bank of Scotland (14)
15 Bank of Cyprus (14)
16 Bank of Greece (14)
17 Bank of Iran (14)
18 Bank of Japan (14)
19 Bank of Korea (14)
20 Bank of Kuwait (14)
21 Bank of Lebanon (14)
22 Bank of Libya (14)
23 Bank of Mexico (14)
24 Bank of Morocco (14)
25 Bank of New Zealand (14)
26 Bank of Oman (14)
27 Bank of Pakistan (14)
28 Bank of Qatar (14)
29 Bank of Saudi Arabia (14)
30 Bank of Singapore (14)
31 Bank of South Africa (14)

1 Finished down admitted being unqualified (8)
2 Two union leaders in ACAS do, I recalled, get impatient (9)
3 It flies sailors into the centre of Greece (4)



WORLD STOCK MARKETS

Table of World Stock Markets including sections for Australia, France, Germany, Italy, Sweden, and Japan. Each section lists various stocks with their prices and changes.

Table of World Stock Markets including sections for Belgium/Luxembourg, Denmark, Finland, Hong Kong, and South Africa. Each section lists various stocks with their prices and changes.

Table of World Stock Markets including sections for Canada and Toronto. The Toronto section lists 4pm prices for August 31, including various Canadian stocks.

Table of World Stock Markets including sections for New York and Indices. The New York section lists Dow Jones and other indices, and the Indices section provides a summary of global market performance.

Table of World Stock Markets including sections for Tokyo and AMEX Composite Prices. The Tokyo section lists most active stocks, and the AMEX section lists composite prices for August 31.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm prices August 31

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Open', 'Close', 'Change', 'Volume', 'Bid', 'Ask', 'Last Sale', 'Settlement', 'Open Interest', 'Volume', 'Bid', 'Ask', 'Last Sale', 'Settlement', 'Open Interest'.

Triumphs in TV technology... Home Appliances SAMSUNG Electronics

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Nasdaq national market, 3pm prices August 31

Main table containing NYSE Composite Prices and Over-the-Counter prices. Includes columns for stock symbols, prices, and changes. The table is organized into several columns, with the first column listing stock symbols and the subsequent columns showing their respective prices and percentage changes.

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... BASEL with Crossair, Swissair
... BERN - LUGANO with Crossair



AMERICA

Dow drifts in wait for jobs figures

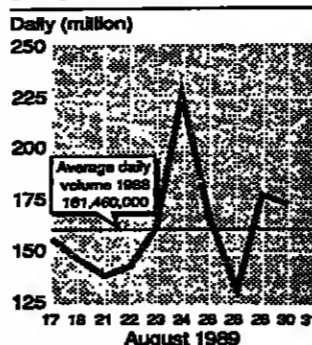
Wall Street
EQUITIES drifted aimlessly yesterday morning as traders waited for the release of the August employment data, writes Karen Zagor in New York.

weight on today's release of August employment data. Analysts expect the non-farm payroll to rise by about 60,000. Any growth above 100,000 or below 50,000 could cause a jolt.

24.72 to 1,504.80. The decline, like the earlier rise, was led by the airline sector. Shares plummeted after a report said that the Department of Transportation was concerned about the high level of debt and foreign ownership in recent airline industry takeovers.

the company said it expected 1989 earnings to be well below analysts' forecasts and the previous year's level. Coca-Cola, which has a 46 per cent stake in the company, fell 5/8 to \$55.

NYSE volume



weaker spot gold prices. The composite index eased 8.5 to 4,009.6, with declines leading advances by 245 to 216 on volume of 21.7m shares.

ASIA PACIFIC

Mood deteriorates further as interest rate fears grow

Tokyo
INTEREST rate worries crept into the market yesterday and darkened a mood already clouded by the weakness of the yen, and gloomy forecasts of short-term earnings prospects, writes Michiko Nakamoto in Tokyo.

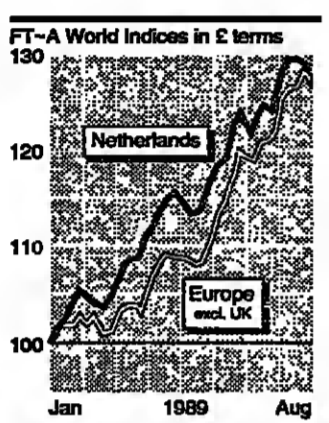
which could also be involved in mergers and acquisitions. The merger of Taiyo Kobe, up Y40 at Y1,970 in active trading, and Mitsui, down Y120 at Y2,460, is planned for next April. Taiyo Kobe attracted attention because its price is considered low in relation to Mitsui's.

ness about the new heights reached and to a lack of direction from Wall Street. Turnover was a heavy 207m shares worth \$519m.

A wind of caution prevails in Amsterdam

Forthcoming elections have made Dutch waters more choppy, writes Laura Raun

THE AMSTERDAM Stock Exchange is treating next week's Dutch elections as a chance to trim its sails. The prevailing wind is one of caution before the September 6 polling date.



instead, according to Mr Fokko Tuin, chief analyst at Kempen & Co. Public opinion polls show a race too close to call. The Christian Democrats and Liberals would lose their governing majority in Parliament by a slim, one-seat margin, according to the most recent opinion poll.

DUTCH stocks edged higher in moderate volume, although by a firmer dollar, although by election nervousness remained. The CBS tendency index added 0.4 to 192.1 in turnover worth FI 800m, and the all-share index rose 0.7 to 205.1.

buying. It gained 50 cents to FI 43.50. Transport stock Nedlloyd rose FI 2.50 to FI 68, making up ground from recent falls which had followed news of its rights issue. Aircraft maker Fokker gained FI 1 to FI 47 on a newspaper report of a large order from a US airline.

look are considered more important than the political uncertainty and Mr Tuin says that profits of the most actively traded Dutch companies will rise by between 16 and 17 per cent on average this year, slowing a hit to 10 per cent next year.

Investors were not ready to forget Wednesday's reports that leading steel companies would, in all likelihood, see earnings turn down in the near future. In a market which had been lacking in direction and which had relied on good earnings news to generate much of its buying, bearish reports on business prospects can have a jolting effect.

Transport stocks were depressed by the pilots' industrial action and TNT lost 22 cents to AS1.70 after news that Brierley Investments had built a 10.2 per cent stake.

EUROPE

Company news gives bourses bounce

ENCOURAGING corporate news and persistent speculation pushed most bourses higher, although there was profit-taking in some markets that have enjoyed spectacular runs, writes Our Markets Staff.

Berlusconi, rose L990 to L32,590 while Rinascente, yet another member of the Agnelli group, added L28 at L7,238.

The Affarsvärden General index closed at 1,399.0, up 13.3 points or 1 per cent. In construction, Himmann jumped DM33 to DM967 and Hochtief DM24.20 to DM783 on good 1989 prospects for the sector.

The recently announced merger plan between Mitsui Bank and Taiyo Kobe Bank triggered interest in issues

SOUTH AFRICA

GOLD shares eased in Johannesburg after Thursday's rise, as the haulion price fell. Vaal Reefs lost R8.50 to R316.50.

The recently announced merger plan between Mitsui Bank and Taiyo Kobe Bank triggered interest in issues

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Table with columns: NATIONAL AND REGIONAL MARKETS, THURSDAY AUGUST 31 1989, WEDNESDAY AUGUST 30 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, New Zealand, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan, The World Index.

Advertisement for the Amsterdam Stock Market. Text: 'With an eye upon the Dutch bond market has gone back in time'. Includes a large image of a clock face and details about trading hours and market services.

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